

June 2004

# **JICA Energy Conservation Education Center Training Seminar Notes**

## **An Example of Factory Energy Conservation Efforts**

**Gunze, Ltd.**

**M&K Company**

**Miyazu Factory**

## Introduction

### UNFCCC Kyoto Conference

At the Third Conference of the Parties to the UN Framework Convention on Climate Change (COP3) held in December 1997, Japan's target for reduction of greenhouse gas emissions was set to 6% relative to the 1990 level.

### Amendment of Energy Conservation Law

To reduce Japan's emissions of carbon dioxide (CO<sub>2</sub>), which is the main greenhouse gas, through an overhaul of the country's approach to energy conservation, the Energy Conservation Law was amended (effective from April 1999).

### Gunze's Efforts

In 1997, Gunze, Ltd. drew up a set of basic action guidelines for environmental conservation, in an effort to help realize an affluent society that is compatible with a healthy global environment.

### Main Goals of Energy Conservation



1. Reduction of **aggregate energy consumption**
2. Reduction of **aggregate CO<sub>2</sub> emission**
3. Reduction of **energy costs**

Energy conservation requires company-wide action. The awareness of all employees, particularly the energy manager, and the accumulation of small improvements and tactics are the keys to successful energy conservation activities.

## Overview of Miyazu Factory

### Historical Background

- 1912: Establishment of Miyazu Factory. Start of yarn manufacturing operations.
- 1947: Transition to knitted goods business.
- 1956: Construction of new integrated plant.
- 1991: Development of TPM; Good Energy Management Factory Award (Electricity) (MITI Kinki Director-General Award) received
- 1994: Good Energy Management Factory Award (Electricity) (Natural Resources and Energy Agency Award) received
- 1995: Class 1 TPM Excellence Award received
- 1997: Fiftieth anniversary of transition to knitted goods business
- 1998: TPM Continuity Award received
- 2002: Introduction of SCM; Acquired ISO 10004 certification
- 2004: Introduction of New Just-in-Time Method for SCM

### Land and buildings

Site area : 49,922 m<sup>2</sup>  
Total building area :  
39,093 m<sup>2</sup>

### Employees

(persons)

Male	Female	Total
97	132	229

### Production output

Knitting (kg/day)	Dyeing (kg/day)	Sewing (da/day)	Year (1000 da)
5,800	5,200	3,700	900

## Overview of Miyazu Factory

Continuous dyeing machines

### Main production facilities

Process	Facilities	No. of units
Knitting	Circular knitting machines	113 units
	Seamless knitting machines	12 units
Dyeing	Bleaching equipment; Continuous	1 line
	Batch (clarify)	6 units
	Dyeing machines	40 units
	Drying machines	2 units
	Fabric finishing machines	4 units
Sewing	Automatic cutting machines	7 units
	Sewing machines	118 units
	Setting machines	3 units

### Utility facilities

#### Boiler facilities

Data for fiscal 2003

Capacity	No. of units	Fuel oil consumption
2 t/h	7	Production: 1,863 kl/year
		Housekeeping: 74 kl/year

#### Electrical facilities

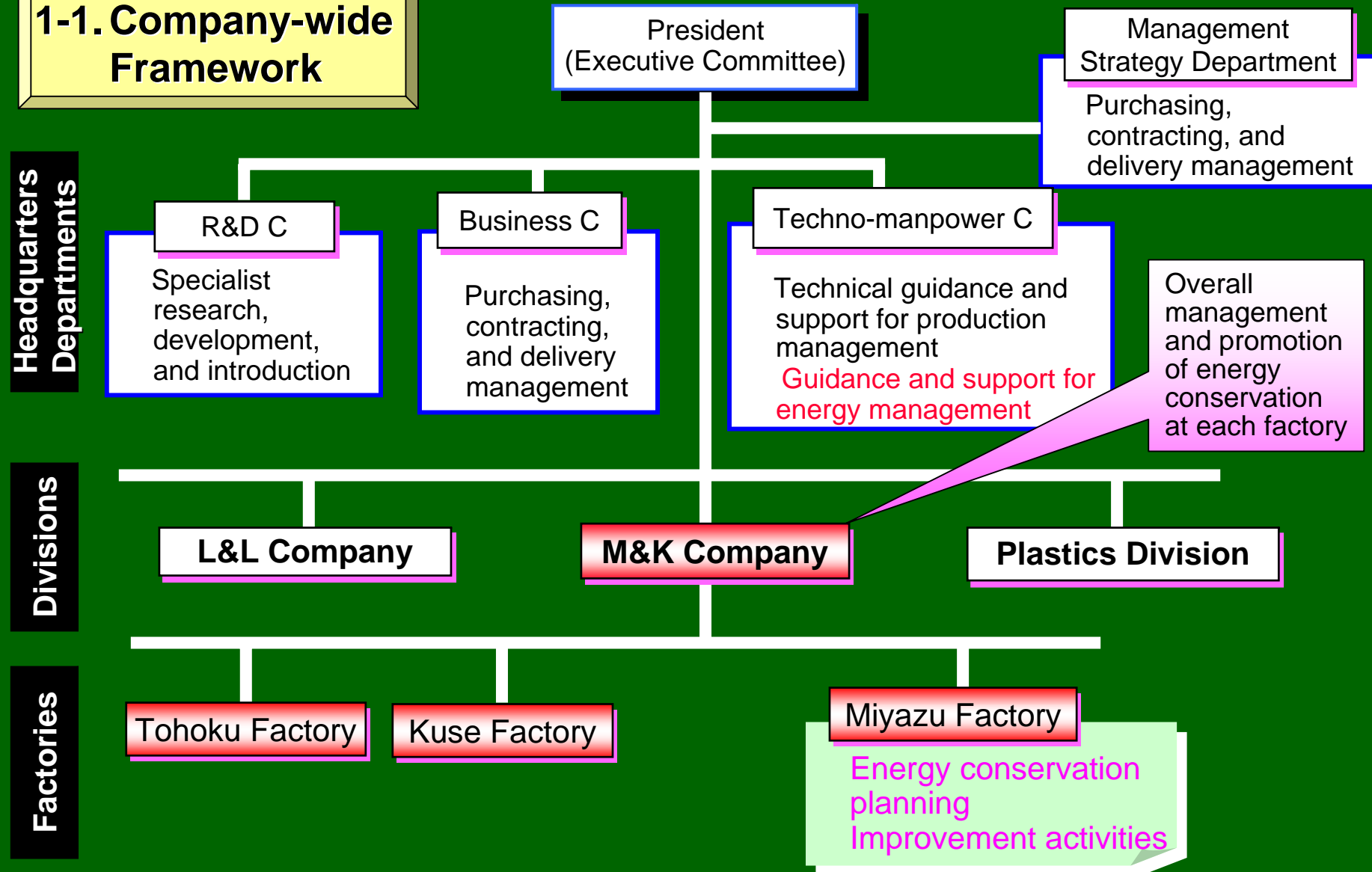
Data for fiscal 2003

Receiving voltage	Contract demand	Electricity consumption
30 kV	1,270 kW	Production: 4,346 Mwh/year
6 kV	31 kW	Production: 60 Mwh/year



# 1. Energy Conservation Organization and Management

## 1-1. Company-wide Framework



## 1-2. Framework at Miyazu Factory

**Energy Conservation  
Committee**

**Chairman:**  
**Manager of  
Dyeing Section**

**Secretariat:**  
**Power and Electricity Section**

Knitting  
Section

Manager of  
Knitting  
Subsection

Dyeing  
Section

Manager of  
Dyeing  
Subsection

Sewing and  
Outsourcing  
Section

Manager of  
Sewing  
Subsection

Production  
Management  
Section

Manager of  
Process  
Subsection

General  
Affairs  
Section

Manager of  
General Affairs  
Subsection

Power and  
Electricity  
Subsection

Manager of  
Power and  
Electricity  
Subsection

**Members of Energy Conservation Committee**

Formulation, implementation, and management of a plan  
for reducing electricity consumption

Formulation, implementation, and management of a plan  
for reducing fuel consumption

Formulation, implementation, and management of a plan  
for reducing water consumption

## 2. Energy Conservation Techniques

### 2-1. Ways to Promote Rationalization of Energy Use

#### 1. Active leadership by management, participation by all employees

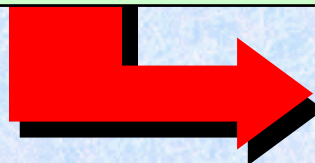
- 1) Management should lead by example to demonstrate its determination
- 2) Make utmost efforts to motivate employees
- 3) Conduct activities in organized manner

#### 2. Ascertaining actual energy use

- 1) Heat energy measurement
- 2) Electrical energy measurement

#### 3. Setting energy conservation goals

Set clear numerical targets and timelines



Next

## 2. Energy Conservation Techniques

### 4. Identifying and examining potential improvements, and proposing improvements

POINT

Potential improvements → Start with those that promise large energy savings and are easy to implement.

- 1) Consider effects on subsequent work steps, product quality, and yield.
- 2) Check effects on work environment, practicality, and safety
- 3) Check environmental impact.

### 5. Implementing improvement proposals

- 1) Plan: Specify objectives and methods
- 2) Do: Educate/train employees and implement the proposal
- 3) Check: Examine and check the results of implementation
- 4) Act: If the goals have been achieved, prepare a standard work procedure



### 6. Assessing results of energy conservation activities

- 1) Use degree of reduction in energy consumption rate per unit production as assessment criterion
- 2) Verify expected results and assess economic effects
  - Base assessment on time needed to recoup capital investment (target is usually 3~5 years)



## 2-2. Steps in Rationalizing Energy Use

### **STEP 1: Improve energy usage methods and strengthen work management**

“Brainstorming” analysis, by all employees, of energy generation and consumption in each department

→ **Improved employee awareness of energy conservation**

Examples: Switching off unnecessary lights and shifting peak loads to off-peak periods

### **STEP 2: Modification of facilities (small-scale investment)**

Automation, switching to high-efficiency lamps, installation of waste heat recovery devices, etc.

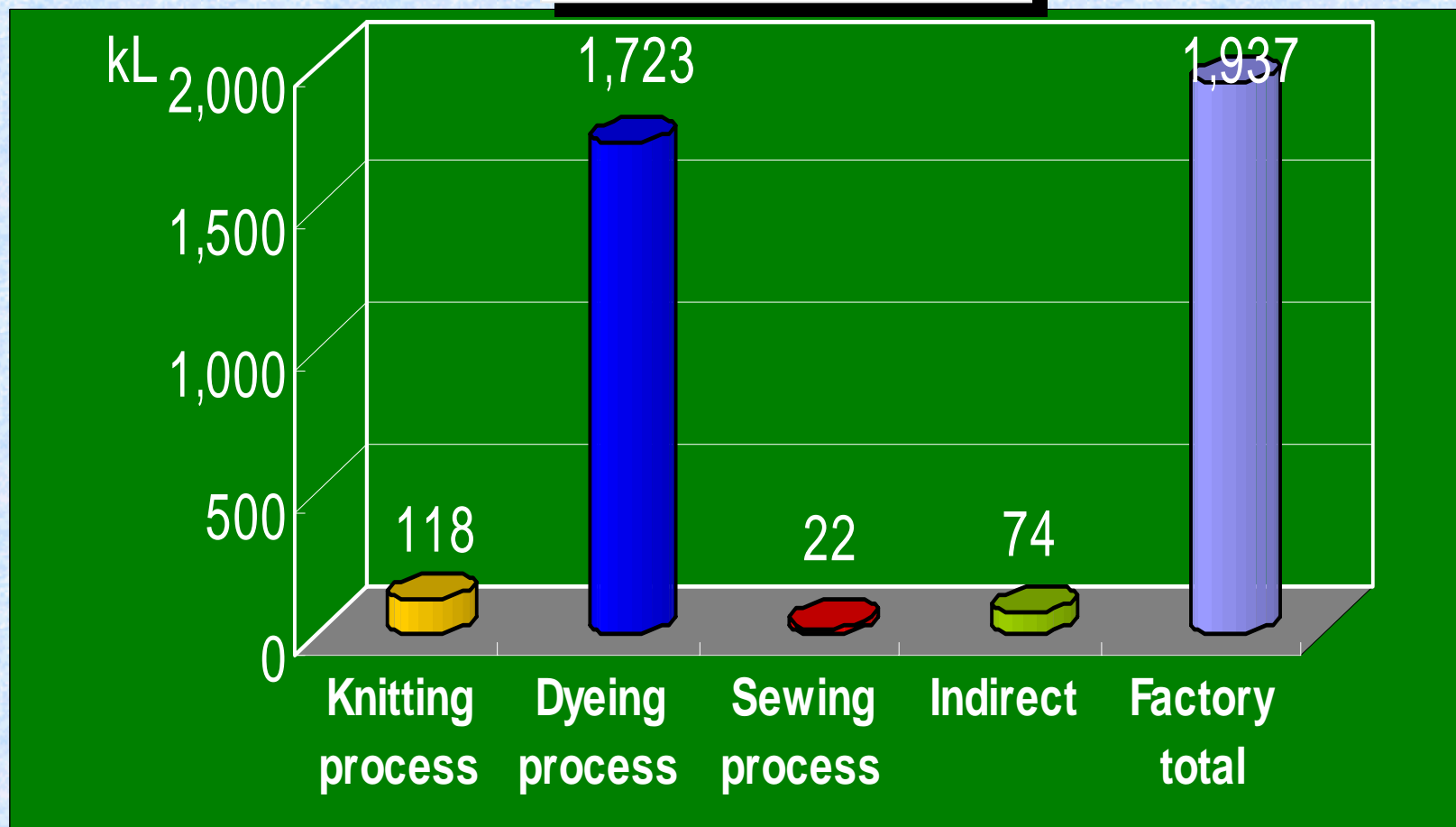
### **STEP 3: Upgrading of processes and systems to latest facilities; Transformation of manufacturing processes (development + investment)**

### 3-1. State of Energy Use at Miyazu Factory

Fuel oil consumption

FY 2003

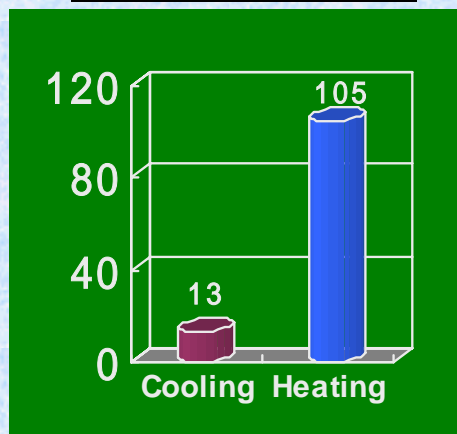
Breakdown by Section



## 3-2. State of Energy Use at Miyazu Factory

Fuel oil consumption

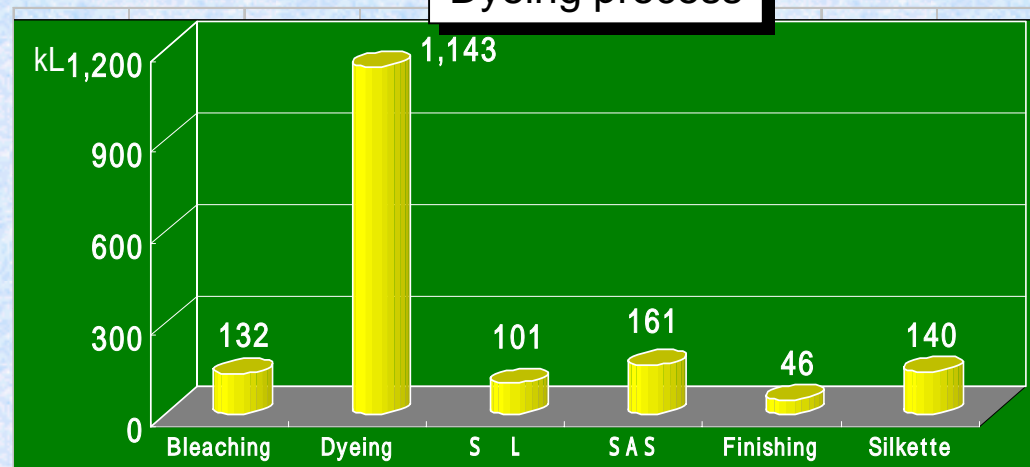
Knitting process



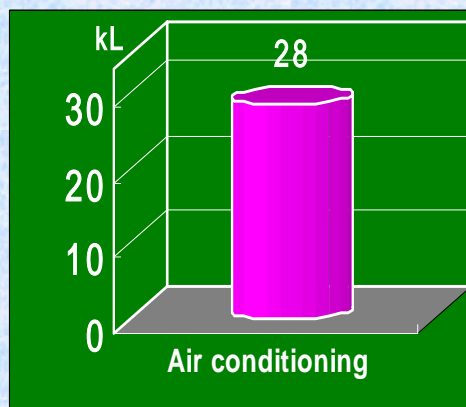
Breakdown by Purpose

FY 2003

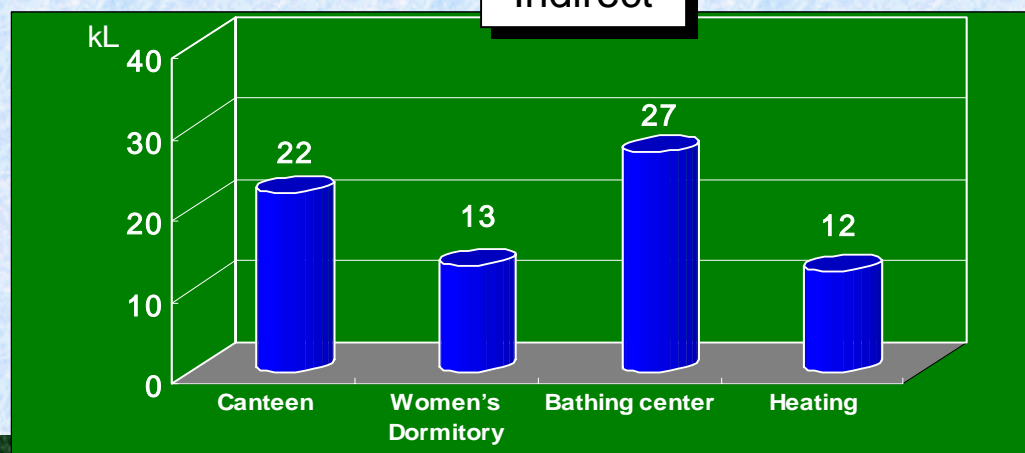
Dyeing process



Sewing process



Indirect

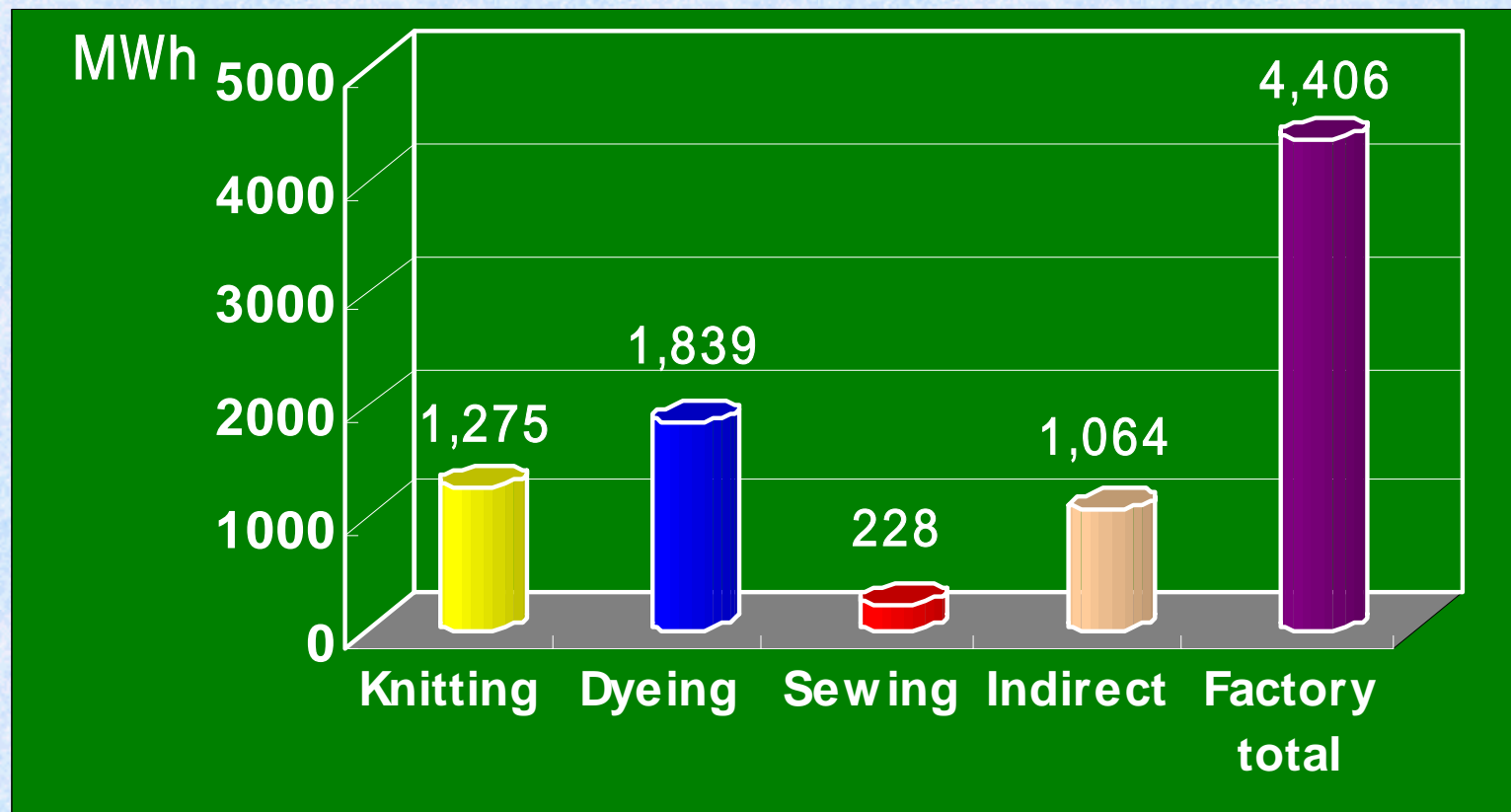


### 3-3. State of Energy Use at Miyazu Factory

Electricity  
consumption

FY 2003

Breakdown by Purpose



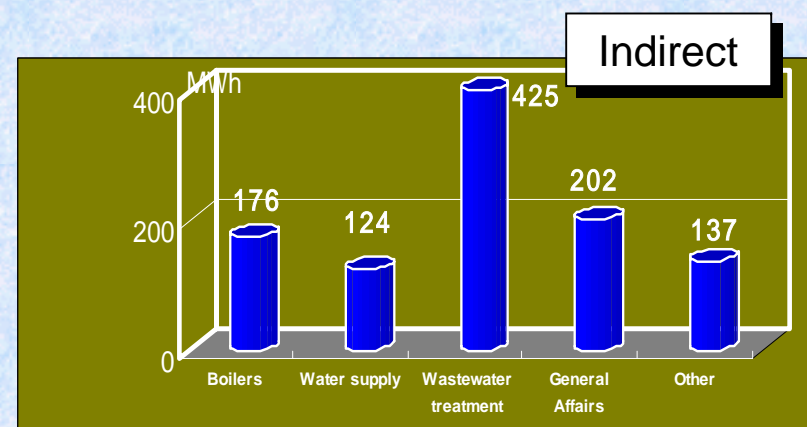
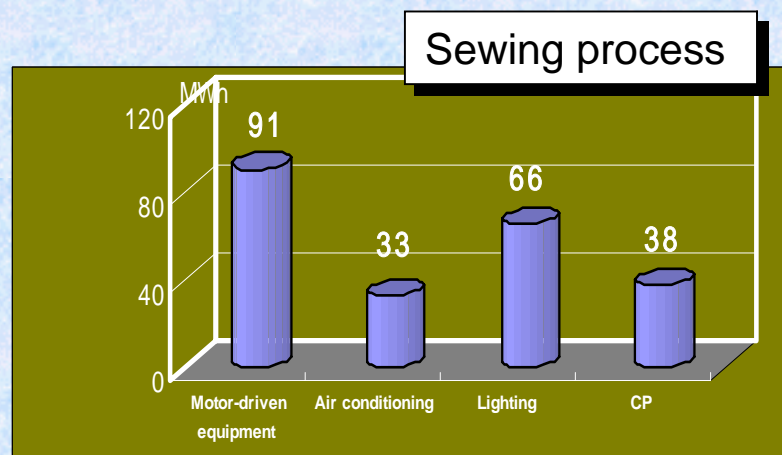
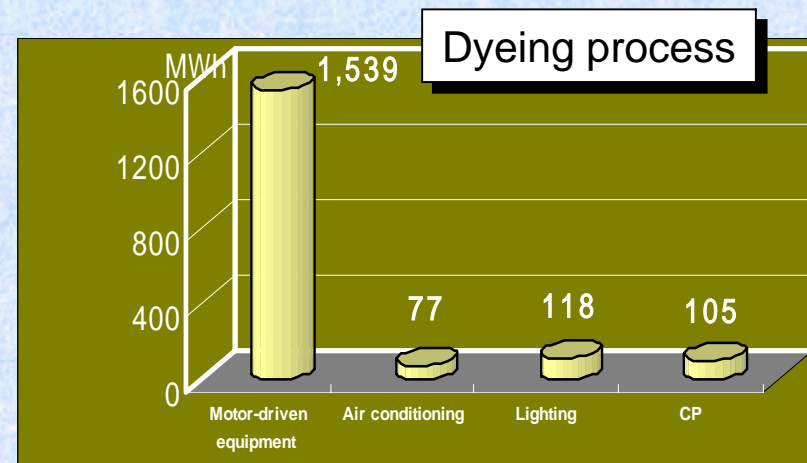
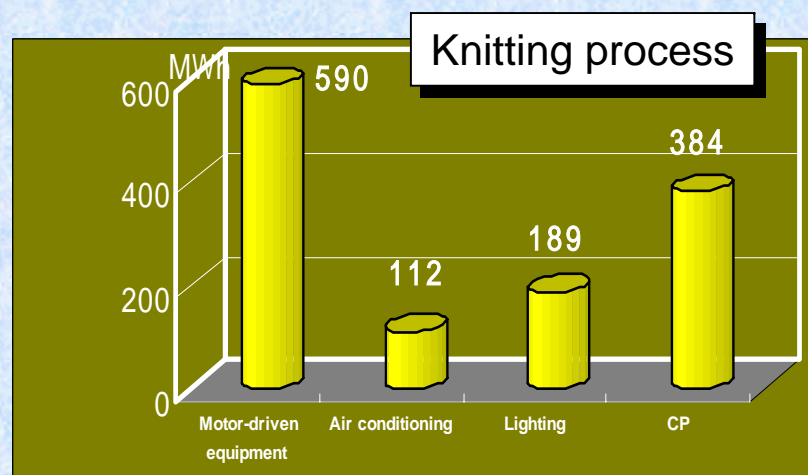


## 3-4. State of Energy Use at Miyazu Factory

Electricity  
consumption

Breakdown by Purpose

FY 2003



## 4-1. Areas of Attention in Energy Conservation

Heat  
consuming  
facilities 1

	Area of attention	Actual improvement
Waste heat reduction	Waste heat from boilers	◆ Development of automatic boiler control (ABC) techniques
	Waste heat from heat consuming equipment	◆ Humidity-based control of dryers ◆ Reduction of exhaust steam/air from heat consuming equipment
	Waste heat from steam traps	◆ Selection of optimal traps for heat consuming equipment
Reduction of heat loss	Heat loss from heat consuming equipment	◆ Strengthening of boiler heat insulation ◆ Review of boiler steam supply pressure ◆ Strengthening of heat insulation for dryer interior walls
	Heat loss from steam pipes	◆ Strengthening of heat insulation for all bleaching and dyeing facilities ◆ Reduction of steam delivery pressure for each process
	Other	◆ Strengthening of heat insulation for main steam pipes
		◆ Heat insulation of warm-water pipes and pumps ◆ Heat insulation of fuel oil tanks

## 4-2. Areas of Attention in Energy Conservation

Heat  
consuming  
facilities 2

Area of attention		Actual improvement
Reduction of heat use	Improvement of bath ratios	<ul style="list-style-type: none"> <li>◆ Bath ratio reduction for dyeing machines, fluorescent brightener/softener baths, continuous <math>H_2O_2</math> baths, etc. (reduction of bath ratios for in-tank treatment)</li> <li>◆ Introduction of jet dyeing machines</li> <li>◆ Introduction of continuous bleaching machines (GSB)</li> </ul>
	Introduction of high-efficiency equipment	
Waste heat recovery	Condensate recovery	<ul style="list-style-type: none"> <li>◆ Heat exchange with dyeing process effluent</li> <li>◆ Heat recovery from dryer exhaust</li> <li>◆ Heat exchange with recovered <math>NaClO_2</math> solution</li> <li>◆ Re-use of continuous <math>H_2O_2</math> bath effluent</li> <li>◆ Re-use of dryer drainage as boiler feed water</li> <li>◆ Re-use of drainage from knitting and sewing process air-conditioner heaters for humidification</li> </ul>
Heat source modification	Well water cooling	<ul style="list-style-type: none"> <li>◆ Re-use of CAM waste heat for air conditioning</li> <li>◆ Use of compressor cooling water for humidification</li> <li>◆ Cascading of continuous blow-down heat exchangers</li> <li>◆ Adoption of kerosene boiler for bathing center</li> <li>◆ Adoption of small-capacity once-through boilers (control based on number in operation)</li> </ul>
	Condensate re-use	
	Other	

## 4-3. Areas of Attention in Energy Conservation

Electrical  
facilities 1

	Area of attention	Actual improvement
Power receiving and transforming facilities	<p>Optimization of transformer capacities</p> <p>Peak demand control</p> <p>Appropriate deployment of shunt capacitors</p>	<ul style="list-style-type: none"> <li>◆ Improvement of transformer load factors through consolidation of low-load circuits</li> <li>◆ Stoppage of non-essential transformers on holidays and at night</li> <li>◆ Computer control of peak demand</li> <li>◆ Reduction of power loss through automatic power factor control</li> </ul>
Power distribution facilities	<p>Optimization of distribution voltages</p> <p>Balancing of loads between phases</p> <p>Improvement of power distribution system</p>	<ul style="list-style-type: none"> <li>◆ Improvement of load efficiency by optimizing supply voltages</li> <li>◆ Balancing of loads between phases for single-phase, three-wire system</li> <li>◆ Reduction of distribution power loss by optimizing conductor sizes and installing shunt capacitors</li> </ul>
Production facilities	<p>Optimization of equipment capacity</p> <p>Making operations continuous and automatic</p> <p>Process integration</p>	<ul style="list-style-type: none"> <li>◆ Operation of circulation fans at optimum air flows</li> <li>◆ Humidity-based control of exhaust fans</li> <li>◆ Improvement of fabric moisture content ratio</li> <li>◆ Development of GSB bleaching equipment</li> <li>◆ RPM control of pumps in accordance with load</li> <li>◆ Constant-pressure control of pumps</li> <li>◆ Integration of softening and drying processes</li> <li>◆ Integration of fluorescent brightening and H<sub>2</sub>O<sub>2</sub> bleaching processes</li> </ul>



## 4-4. Areas of Attention in Energy Conservation

Electrical  
facilities 2

	Area of attention	Actual improvement
Utility facilities	<p>Optimization of transformer capacities</p> <p>Peak demand control</p> <p>Appropriate deployment of shunt capacitors</p> <p>Optimization of distribution voltages</p> <p>Balancing of loads between phases</p> <p>Improvement of power distribution system</p>	<ul style="list-style-type: none"> <li>◆ Improvement of transformer load factors through consolidation of low-load circuits</li> <li>◆ Stoppage of non-essential transformers on holidays and at night</li> <li>◆ Computer control of peak demand</li> <li>◆ Reduction of power loss through automatic power factor control</li> <li>◆ Improvement of load efficiency by optimizing supply voltages</li> <li>◆ Balancing of loads between phases for single-phase, three-wire system</li> <li>◆ Reduction of distribution power loss by optimizing conductor sizes and installing shunt capacitors</li> <li>◆ Inverter control of lighting equipment</li> </ul>
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