November 4, 2003

#### 16. A Field Study of Energy Efficient Factories

#### 省エネルギー優良工場視察

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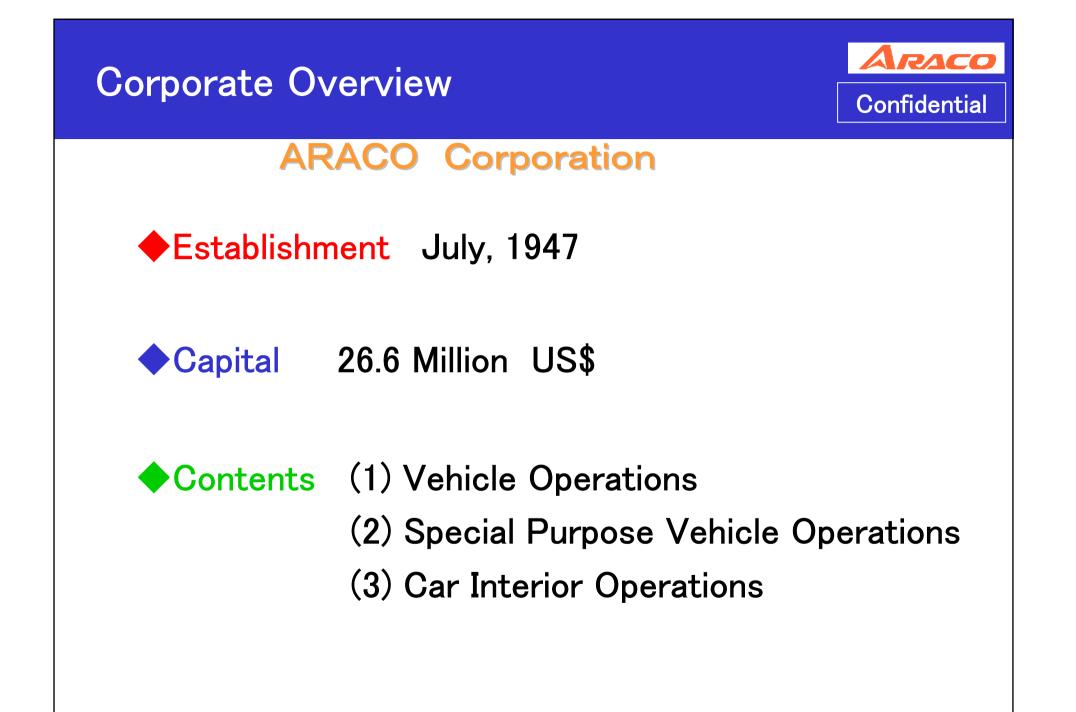
> アラコ株式会社 生産企画部 P.E 室 室長

# Araco Corp. Promotion for Energy Saving

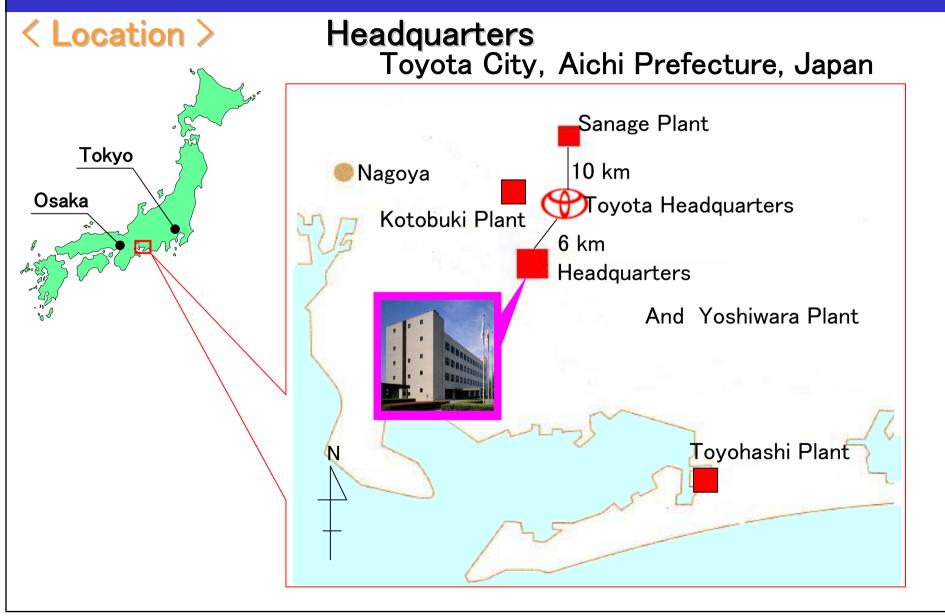
Nov, 2003



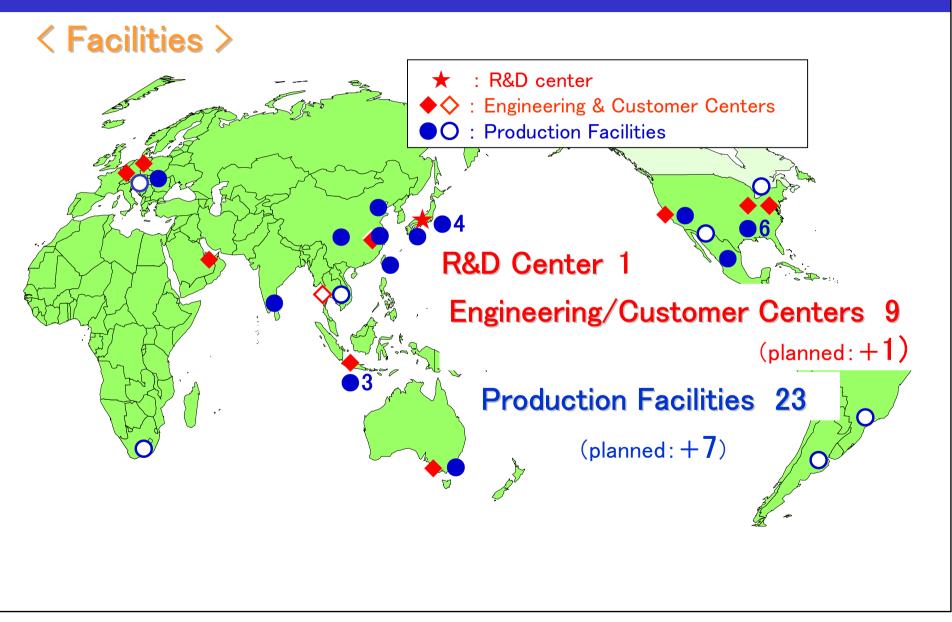
# 1. Outline of Araco











### **Profile of Yoshiwara Plant**



Number of Employees : 2,786Site Space: 290,400m²Building Space: 151,700m²



#### < Vehicle Operations >





Toyota Quick Delivery Van



Toyota Land Cruiser 70



Toyota Land Cruiser 100



Toyota Coaster



#### **Profile of Sanage Plant**



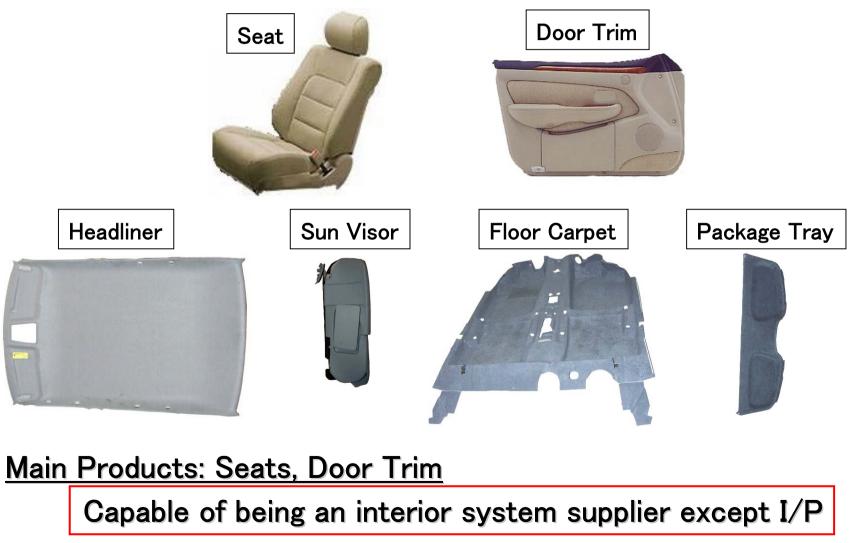
Number of Employees : 2,120

Site Space : 273,200m<sup>2</sup>

Building Space : 82,900 m<sup>2</sup>



#### < Car Interior Operations >





#### < Special Purpose Vehicle Operations >



FunCargo with swivel seat



Hi-ACE for the Transport of the Handicapped



Electric wheelchair lift



 Wheelchair with height adjuster



◆Fully-automatic slide lift



## <Vehicle Development >

# Responsible for products from styling and design to final manufacturing.



Styling



Design



Testing



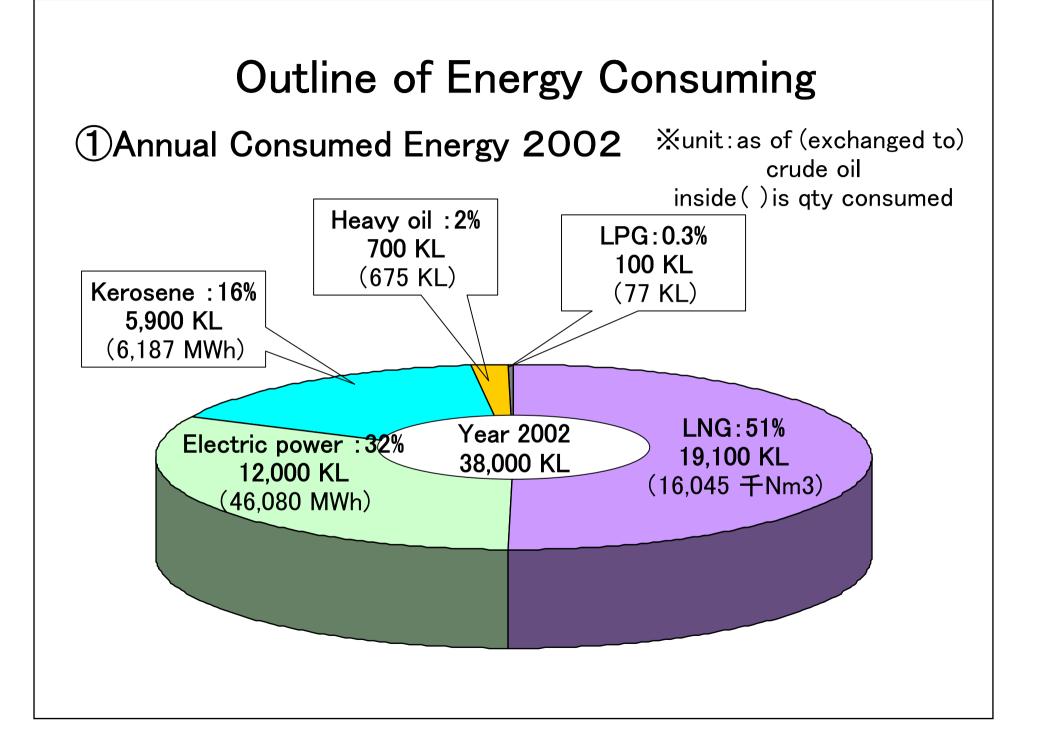
Stamping

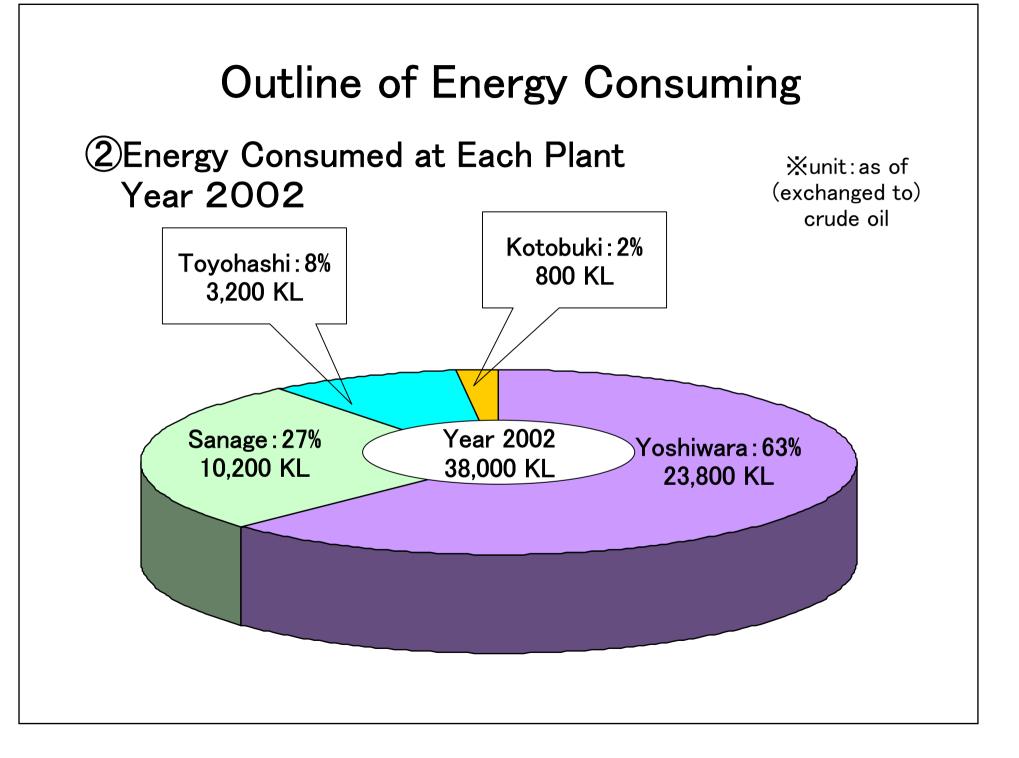
Welding

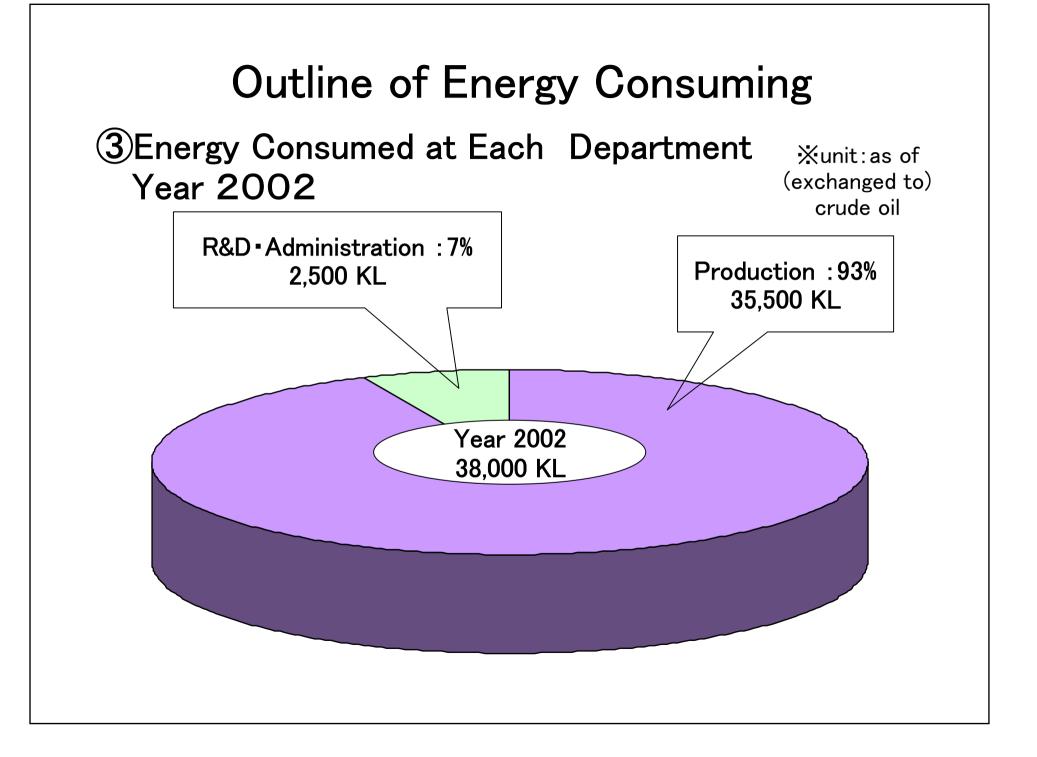
Painting

Assembly

Inspection







# 2. Outline of Energy Saving Action

## CO2 Emitted Targeted Qty

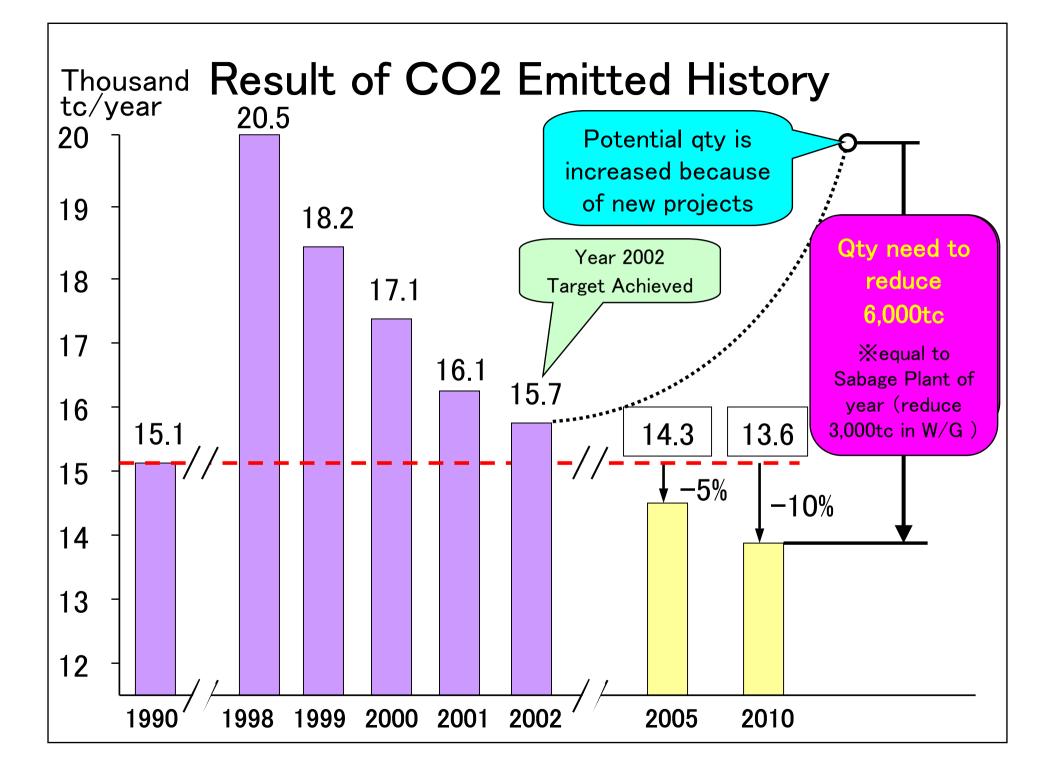
1) Emitted CO2 over company as of the end of year 2005

Level of Year 1990 -5% (14,330tc/Year)

2)Emitted CO2 over company as of the end of year 2010

Level of Year 1990-10% (13,570tc/Year)

XCommon target for Toyota group

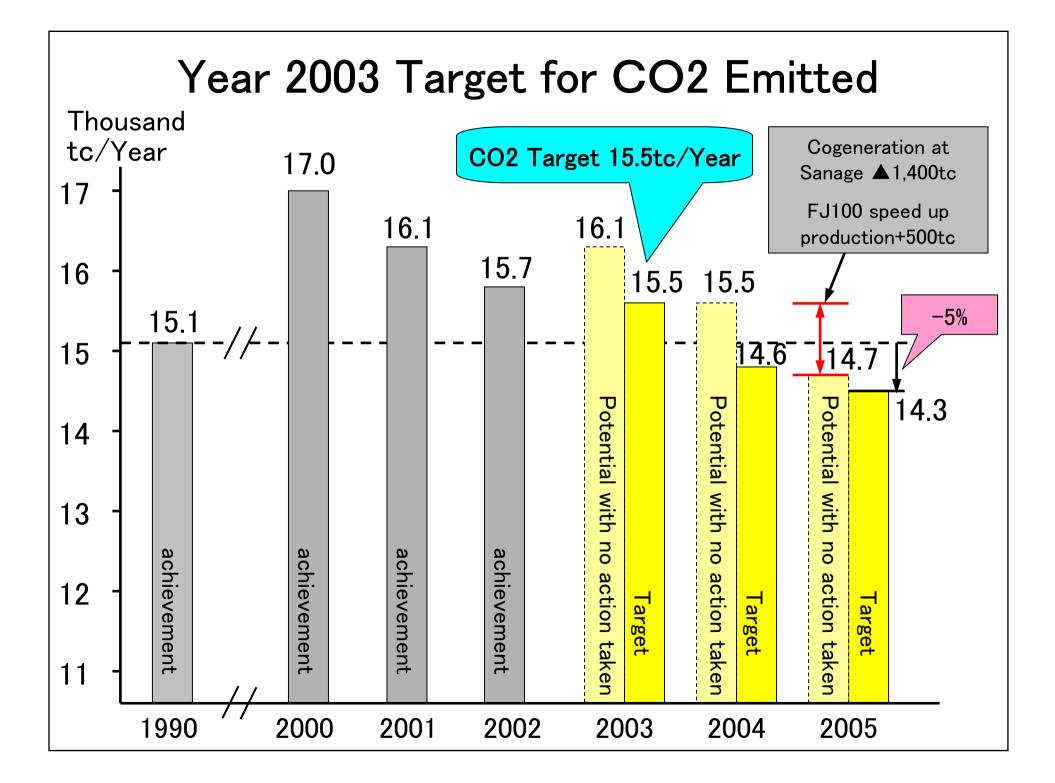


## Major Promotion till Year 2002

Items	Main Effort for Improvement
CO2 Emitted Reducing Promotion	<ol> <li>Change of operation way of equips         <ul> <li>Introduction of cogeneration into Yoshiwara and Sanage plant</li> <li>Reduction of loss of not operating equips</li> <li>(Power cut in plants and turning power off of not used equips)</li> </ul> </li> <li>Introduction of high efficient equips         <ul> <li>Inverter control of fan, pump &amp; etc.</li> <li>Introduction of inverter compressor</li> </ul> </li> <li>Energy exchange         <ul> <li>Change of heat source for vacuum forming machine</li> <li>(electric power→steam)</li> <li>Others(Improve productivity &amp; etc.)</li> <li>Shortening operating time as production line operation rate</li> <li>improvement                 <ul> <li>Equip reduction with intensive production by robots and etc.</li> <li>Construction of energy saving building21</li> </ul> </li> </ul> </li> </ol>
Energy Measure	1) Progress watching by energy measure at each process and dept.

# 3. Year 2003

## Effort of Sanage Plant(Part block)



## How to Promote

①Reduce fixed energy both on and off time

2 Reduce operating energy for process equips

③Improve production efficiency with TPM and TPS promotion

④Set control standard up based on Energy Saving Code Sample of energy saving improvement (1)

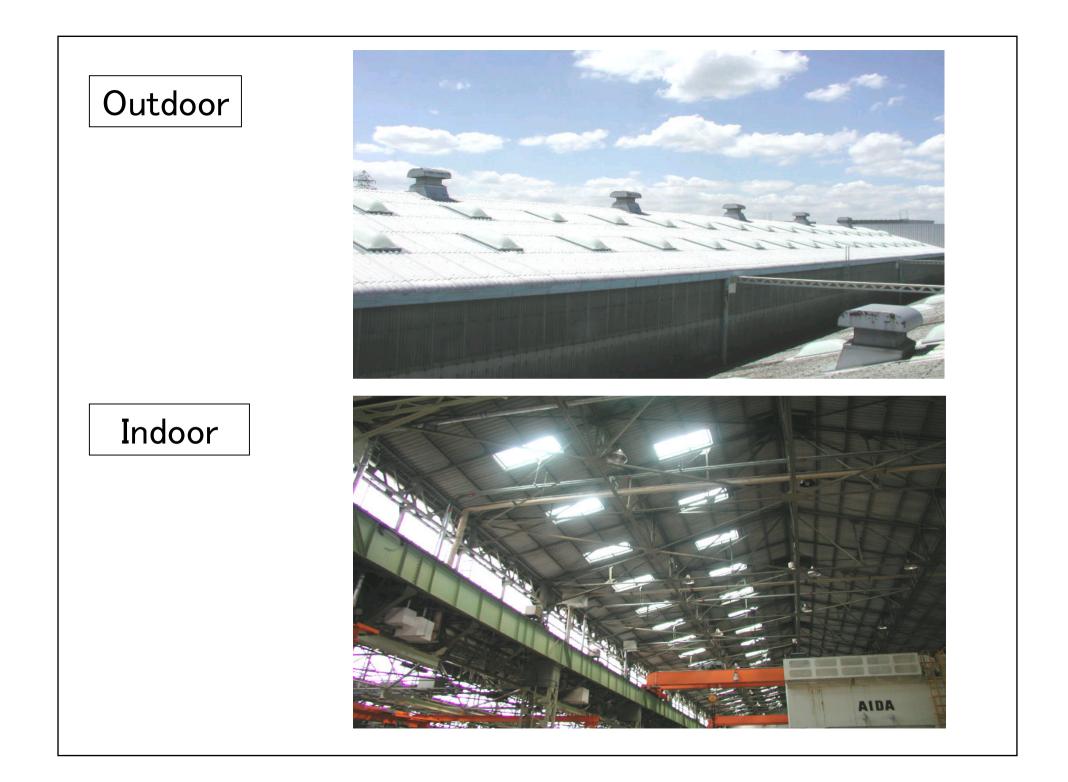
 Install skylight on plant roof(38 spots) to take light in order to reduce lighting load by lighting off during daytime

Before Improvement Length for lighting on: 20 hours(6~2a.m.)
 [134 lights(Metal halide 250 W)]

After Improvement Length for lighting on: 10 hours(16~2a.m.)
 10 hours shorter(under fine weather)

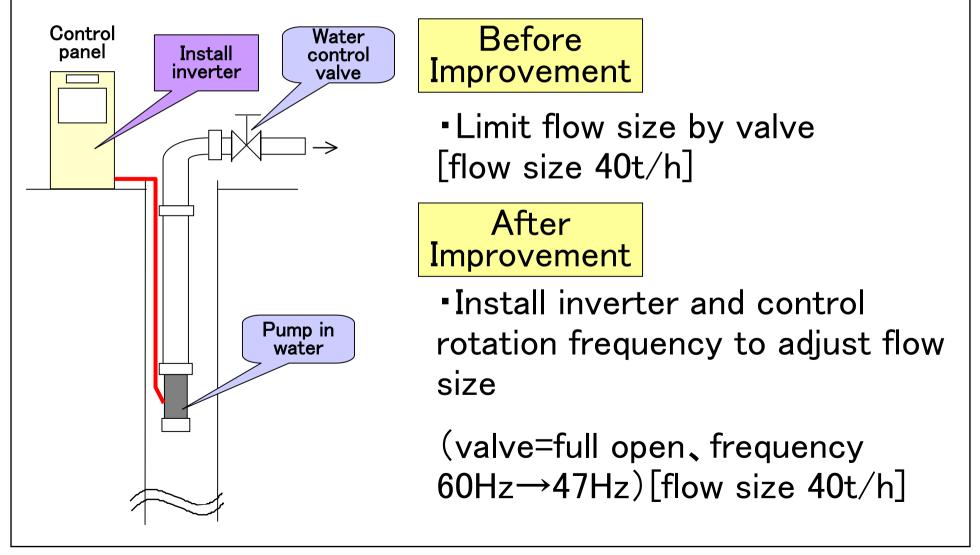
<Annual Impact>

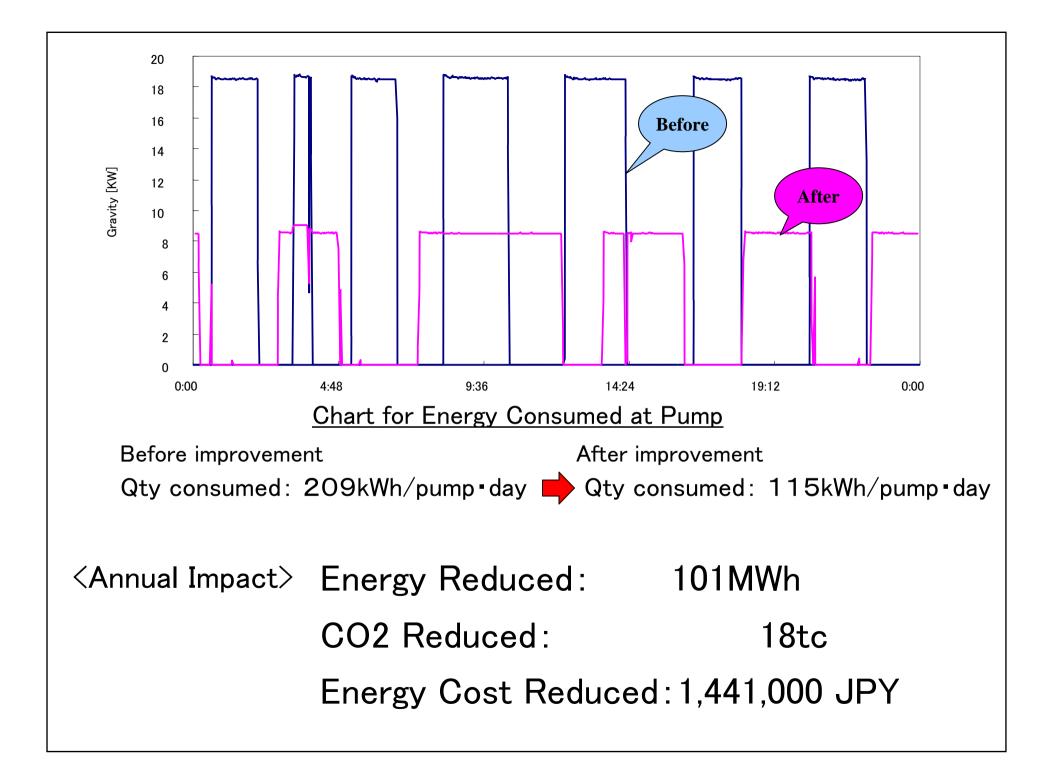
Energy Reduced: 62,980kWh CO2 Reduced: 6. 6tc Energy Cost Reduced: 1,033,000JPY XAssume <sup>3</sup>/<sub>4</sub> of year is good weather



Sample of energy saving improvement (2)

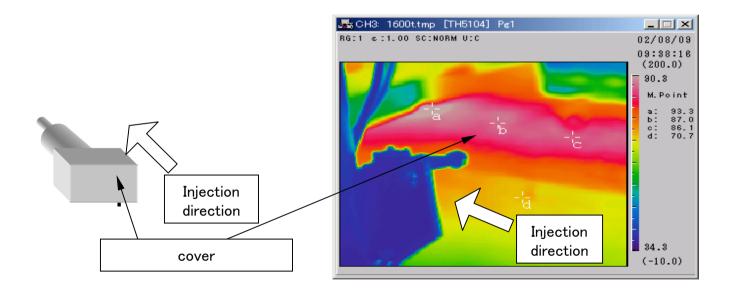
• Frequency of all (3)pump in well water in Sanage plant are controlled by inverter to save energy



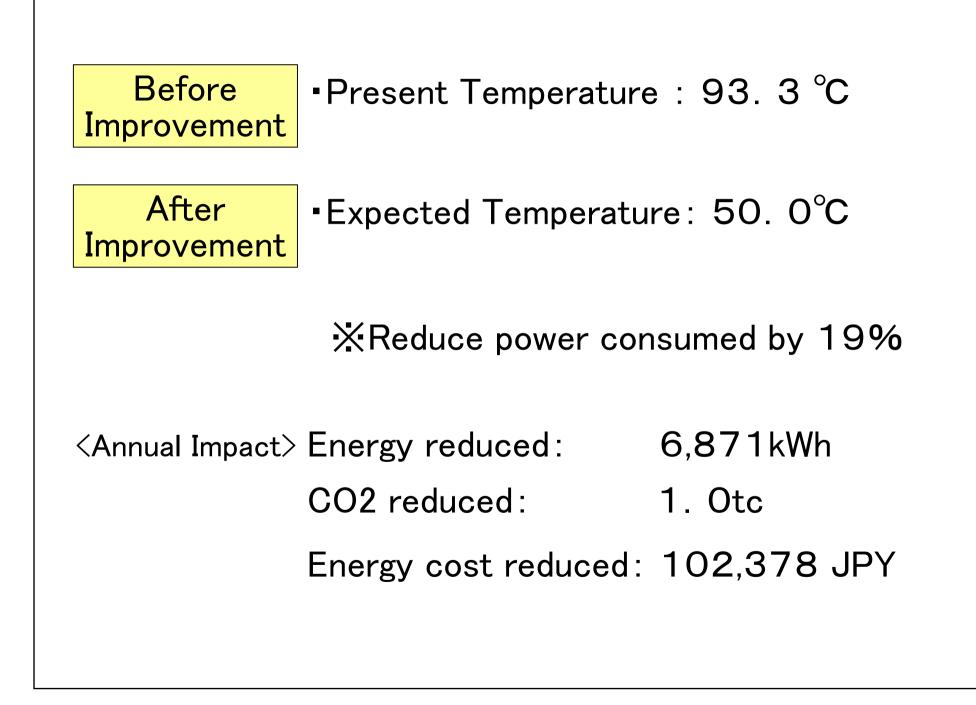


Sample of energy saving improvement ③

• Apply insulation cover to 1300t injection forming machine heater to reduce waste heat radiation and consumed power.



•Reduce heat radiation loss with insulation of cover





## Construction of R&D Center in Sanage Plant as Save Energy/Environmental Friendly Facility

Araco Corp. Production Engineering Dept. Plant Engineering Room

#### Concept of R & D Center

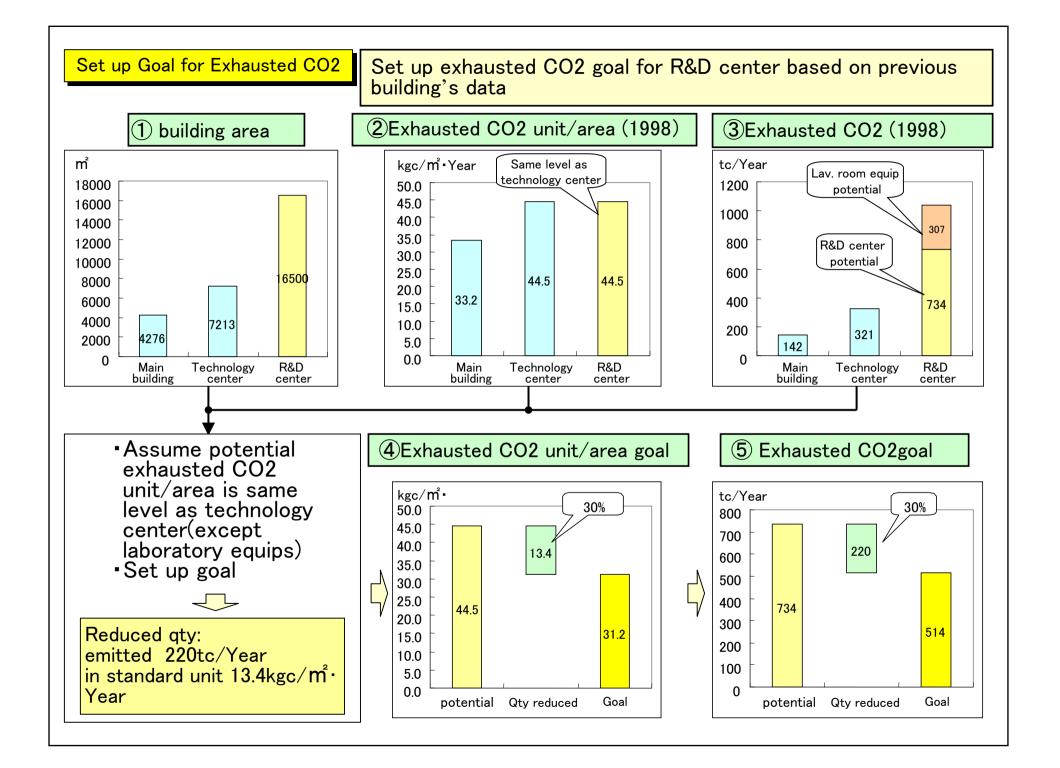
R&D center is built as core of research and development of automobile interior system.

#### Construction Concept

This R&D center is gong to be "Environmental friendly" which is for save energy and environmental friendly as Araco is a company contributing to keep environment.

The building is constructed considering following: ① Save energy ② Environmental friendly

1 For Save Energy	<ol> <li>Introduce high efficient equips</li> <li>Introduce high efficient system</li> <li>Maximize operation of equips</li> <li>Use energy from cogeneration</li> <li>Use natural energy</li> <li>Visualize consumed energy at each division</li> </ol>		Goal:Time of Completion Exhausted CO2 unit/area is reduced 30%				
② For Environm ental Fiendly	2) Reduce waste from the building						



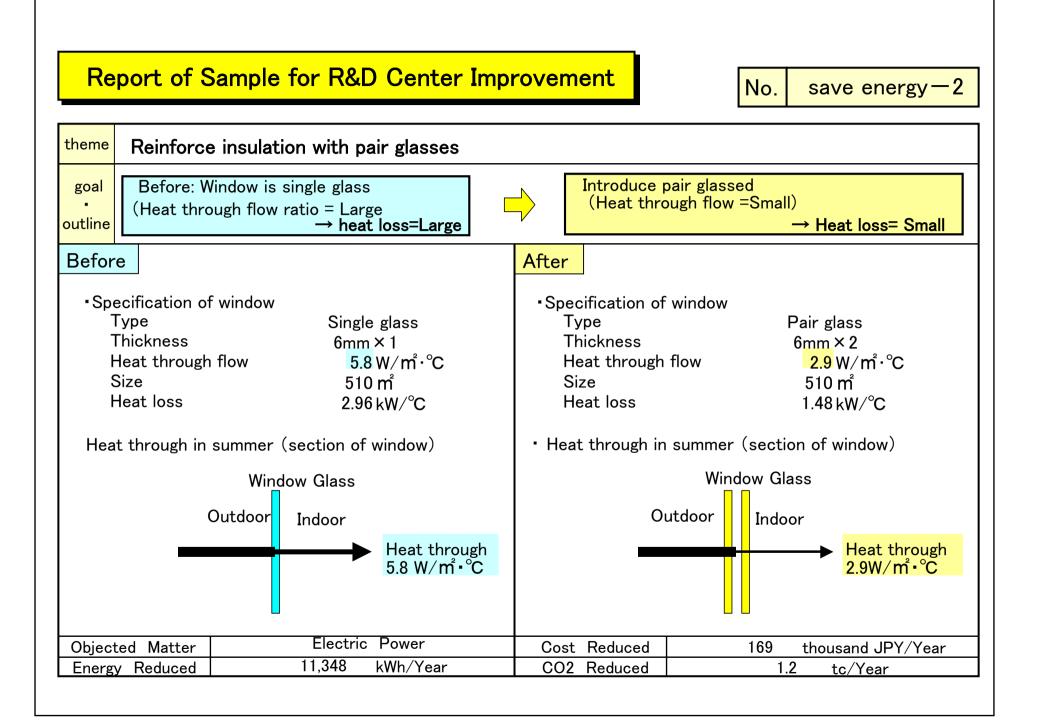
#### Save Energy Items List at R&D Center

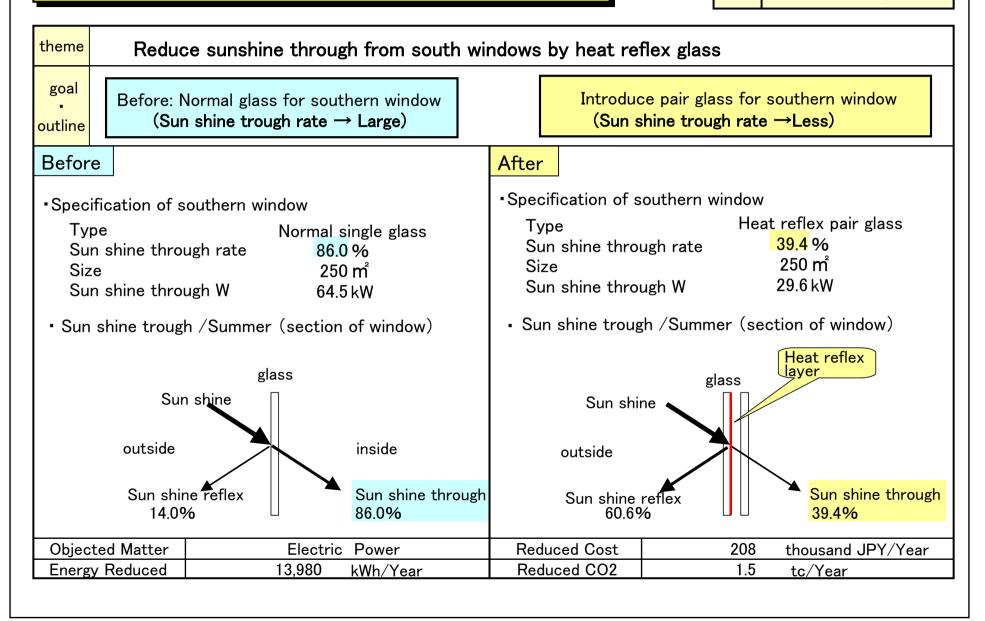
Cost:thousand JPY/Year CO2:tc/Year

Cate	Divi		No. Objected Items	Detail of Plan	effect				
gory	sion				Objected Items	Cost	CO2		
		1.	Exterior Wall	Reinforce insulation by spraying insulating material+PC board	Electric Power	532	3.7		
Intro	Building	2.	Window	Reinforce insulation with pair glasses	ditto	169	1.2		
Introduction	ding	3.	Window	Reduce sunshine through from south windows with heat reflex glass	ditto	208	1.5		
		4.	Elevator	Improve efficiency by change to inverter	ditto	164	1.1		
of High	Ele Po	5.	Transformer at substation	Improve efficiency with amorphous transformer	ditto	2,305	16.1		
	Electric Power E	6.	Power Main Line	Reduce loss of power distribution with bus duct main line	ditto	357	2.5		
Efficient	quip	quip	quip	7.	Electric motor equip	Improve efficiency with high efficient electric motor equip	ditto	920	6.4
t Equip	Lighting Equip	8.	Fluorescent	Improve lighting efficiency with high efficient fluorescent lamp	ditto	3,684	25.8		
т <mark>р</mark> .		9.	Fluorescent	Improve lighting efficiency with twin 3type fluorescent down light	ditto	16	0.1		
		10.	HID Light	Improve ceiling lighting (HID Light) at laboratory room	ditto	191	1.3		
		11.	Leading lighting	Improve lighting efficiency with twin cold negative pole fluorescent lamp	ditto	333	2.3		
	Sanitary Equip	12.	Pump	Reduce loss of	ditto	564	3.9		
	p	13.	Air Compressor Equip	Improve efficiency with inverter air compressor	ditto	143	1.0		
Sub Total		Sub Total			9,586	67.1			

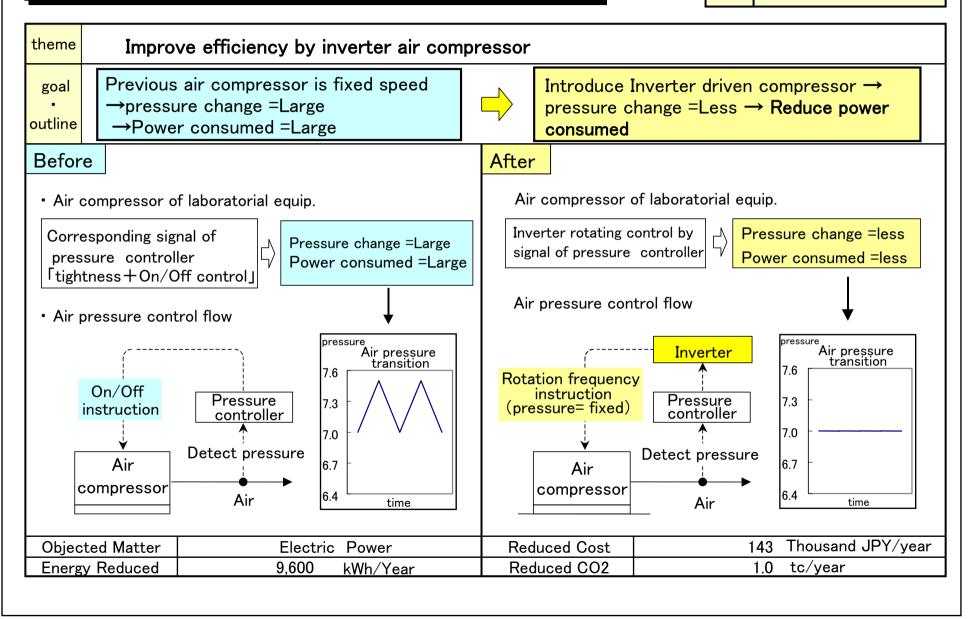
Cate gory	Divi sion		Objected Items Detail of Plan	Detail of Di	effect			
				Detail of Plan	Objected Items	Cost	CO2	
	Electric Power Equip	14.	Distribution Equip	Reduce power distribution loss with 3phase 4-line method power distribution	Electric Power	669	4.7	
		15.	electric motor	Reduce wiring loss with 420Velectric motor	ditto	460	3.2	
	A/C equip	16.	Refrig. machine	Recover waste heat by recovery of steam drain	LNG	245	2.8	
		17.	ditto	Reduce water supply flow size by refrig. machine cooling water big temp. difference	Electric Power	285	2.0	
		18.	Hot & cold water	Reduce water supply flow size by air conditioner cooling water big temp. difference	ditto	1,227	8.6	
т		19.	ditto	Control water supply flow by inverter of warm & cold water $2^{nd}$ pump	ditto	528	3.7	
ligh (		20.	ditto	Control air conditioner warm & cold water flow size by 2-part valve	ditto	Included	n No.1	
High efficient		21.	Administration room air condition equip	Introduce air volume changeable A/C into work room interior zone	ditto	2,716	19.0	
ient		22.	ditto	Respond window side air conditioner load by perimeter air conditioner	ditto	478	3.3	
С		23.	ditto	A/C by in taken air from outside in non summer season (outdoor air cooling)	ditto	952	6.7	
		24.	ventilation	Introduce full heat exchanger for heat exchange between waste air & outdoor air (heat recovery)	ditto	1,435	10.0	
		25.	ditto	Keep CO2 density fixed in work room controlling air volume by ventilation fan with inverter	ditto	565	3.9	
		26.	A/C equip in laboratory	Control air volume to keep temperature fixed in laboratory ventilation fan with inverter	ditto	990	6.9	
		27.	Rest corner	Reduce size of ventilation by introducing air cleaner	ditto	134	0.9	
	Sanitary Equip	28.	Water supply equip	Make supplied water pressure appropriate by separating supply pipe	ditto	167	1.2	
		S	29.	ditto	Make water supply pump end pressure(for well water) appropriate by inverter	ditto	206	1.4
		30.	Cooling water equip	Make qty of re-supply water appropriate by control of cooling water conductance	ditto	134	0.	
		31.	ditto	Higher concentration operation by magnetic supply water processing	ditto	134	0.1	
		32.	ditto	Cooling water temperature control by inverter of cooling tower fan	ditto	516	3.6	
		33.	Lav. equip cooling water	Water flow size control by inverter of cooling water pump for laboratory equip	ditto	781	5.5	
		34.	ditto	Flow control by cooling water 2-part valve of laboratorial equip	ditto	Included	in No.3	
		Su	b Total			12,621	87.7	

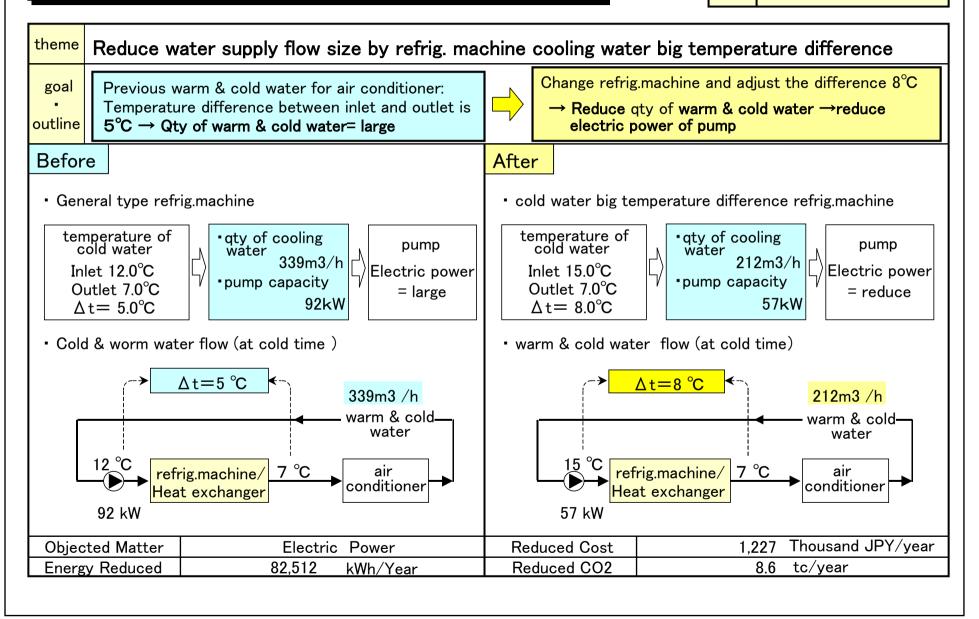
	Divis	<sup>is</sup> No.	Objected Items		effect		
	ion			Detail of Plan	Objected Items	cost	CO2
Most Appropriate Operation	Lighting Equip	35.	Lighting equip	In block lighting and schedule control by central watching	Electric Power	122	0.9
		36.	Window side lighting / work room	Automatic light adjusting in daytime by daylight sensor	ditto	280	2.0
		37.	Lighting/ lavatory & locker room	Automatic lighting on/off system by human detecting sensor	ditto	121	0.8
opria	Ą	38.	A/C heat source	Effective by air conditioner heat source qty control	ditto	878	6.1
ate	0	39.	Air conditioner	A/C equip in block & schedule operation by central watching	ditto	586	4.1
	equip	40.	ditto	Automatic operation of ventilation and air cleaner by human detecting sensor	ditto	145	1.0
	Sub Total					2,131	14.9
Use -ate	A/C ec	41.	A/C heat source	Heat accumulation of generated power from cogeneration night time by Ice heat energy chilling unit	Electric Power	1,464	10.2
<u>ö</u> o		42.	ditto	Use of waste heat steam of cogeneration to steam absorption refrig. machine for A/C (cooling)	ditto	1,464	10.2
f gener Power	equip	43.	ditto	Use waste heat steam of cogeneration to steam absorption refrig. machine for heating	LNG	1,650	19.2
r er	Sub Total					4,577	39.6
Use of Energy	Bui	44.	Window	Natural A/C and ventilation in non summer season through window	Electric Power	195	1.4
	Building	45.	Basement	Set "Light Court" beside basement to take light through	ditto	3	0.02
Natura	lighting	46.	Outdoor lighting	Use of hybrid solar light as parking light	ditto	3	0.02
ıral	Sub Total		Total			201	1.4
Visuali ze	Electric Power	47.	Electric power measure	Electric power measure for unit at each distribution panel	ditto	223	1.6
Jali	Sub Total		Total			223	1.6
	Tota					29.340	212.3

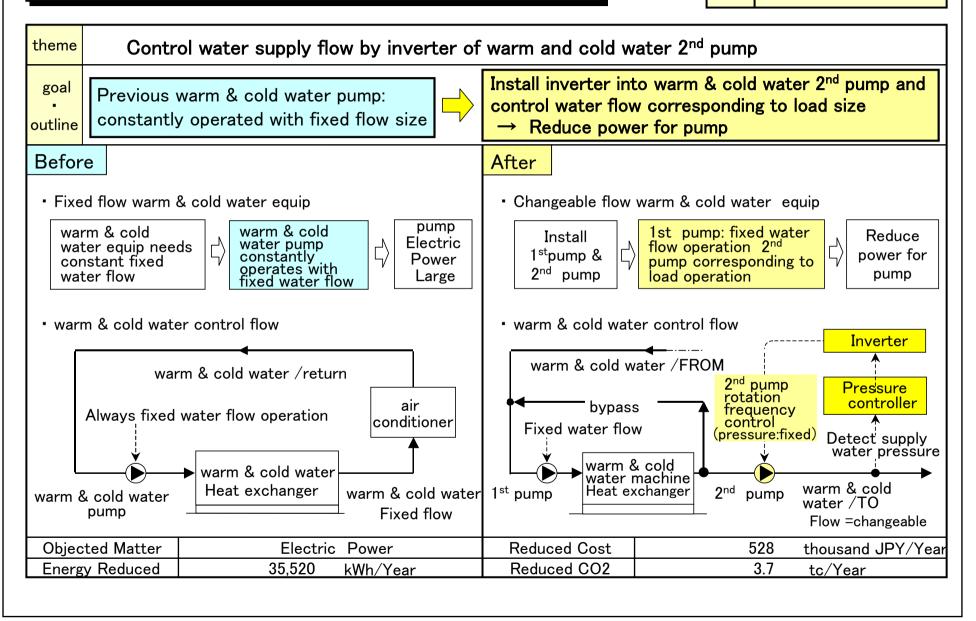


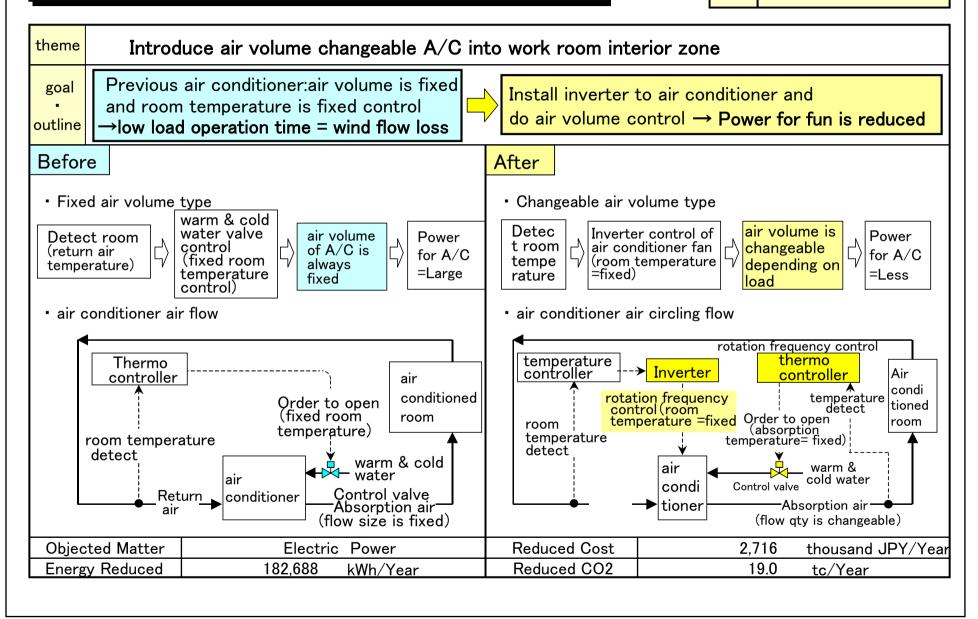


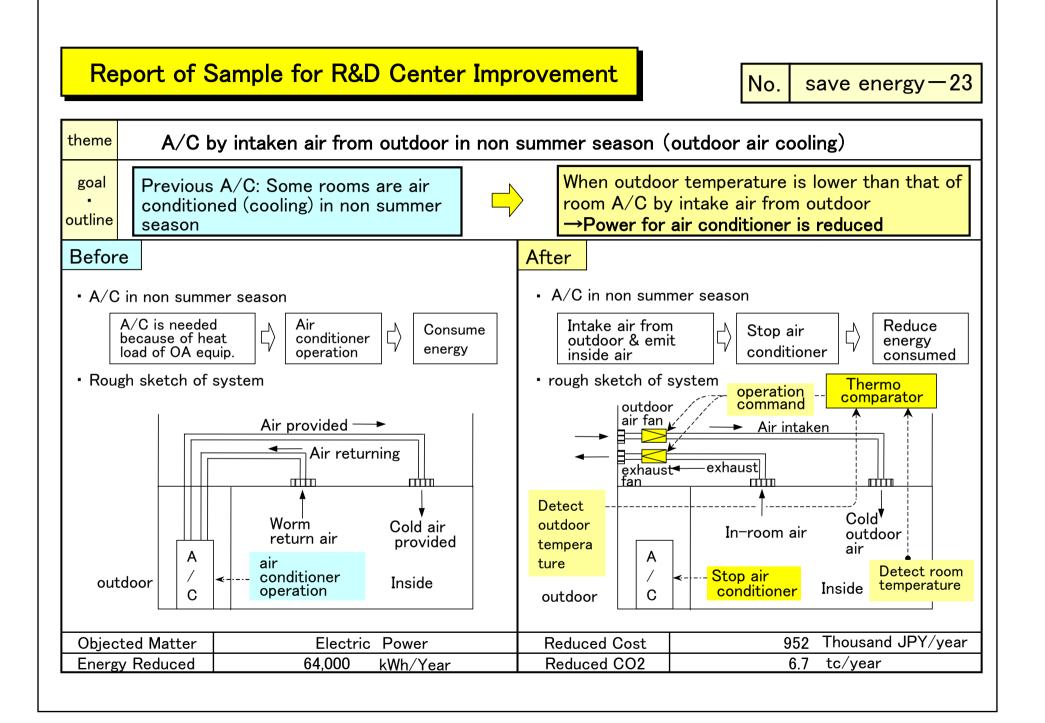
theme Improve lighting efficiency by high efficient fluorescent (Hf Lamp)								
putline Previous fluor		V high efficient fluorescent light to high output level) <b>→Lighter and</b>						
Before	ght (ex. 2-light type fluorescent ligh	After t) • Hf type fluorescent light (ex						
Type of light) Level of lightness Electric power cor Standard life span Qty	FLR40W × 2 ) 6,000 Lm nsumed 85 W	Type of light) Level of lightness) Electric power consumed Standard life span Qty • Comparison with previous type	FHF32W × 2 6,720 / 9,460 Lm 68 / 97 W 12,000 h 1,037 / 932					
Objected Matter Energy Reduced	Electric Power 247,782 kWh/Year	Reduced Cost Reduced CO2	3,684 thousand JPY/Yea 25.8 tc/year					

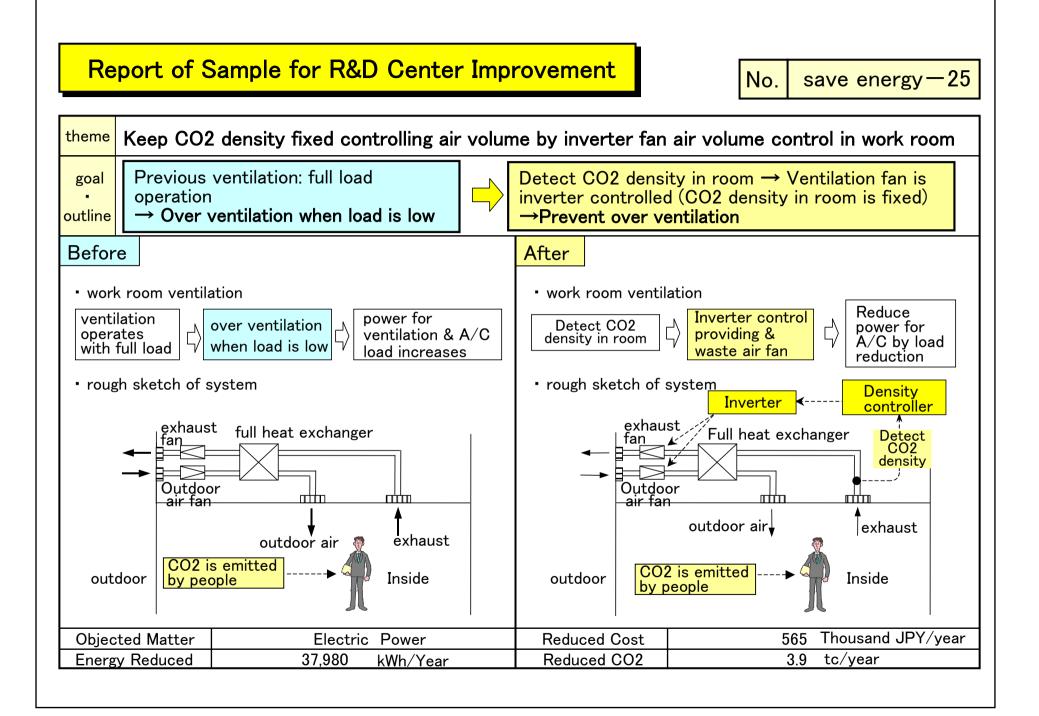


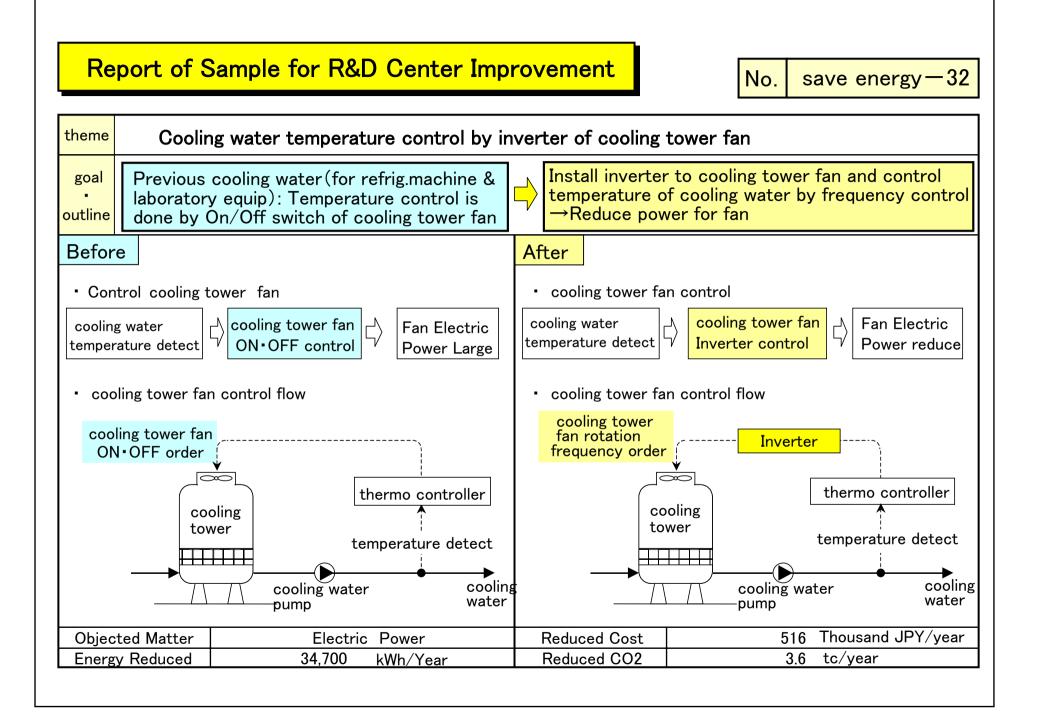


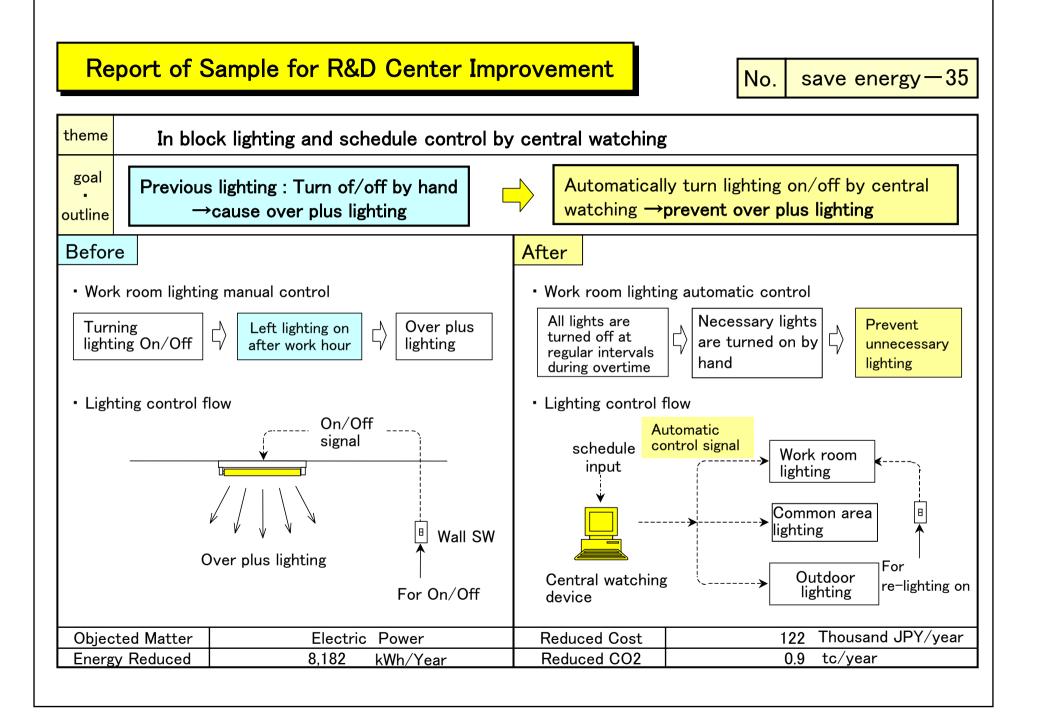


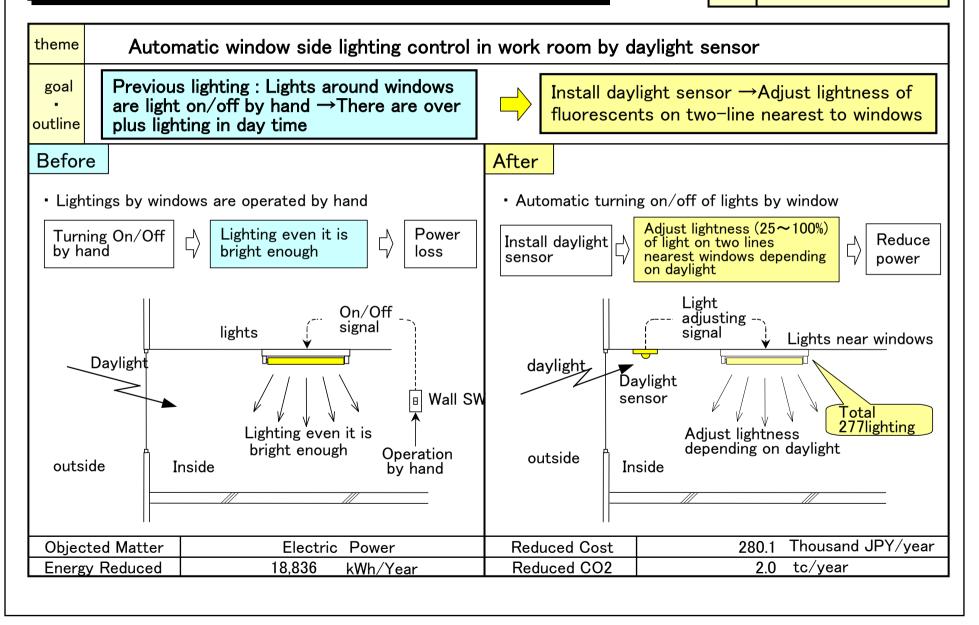


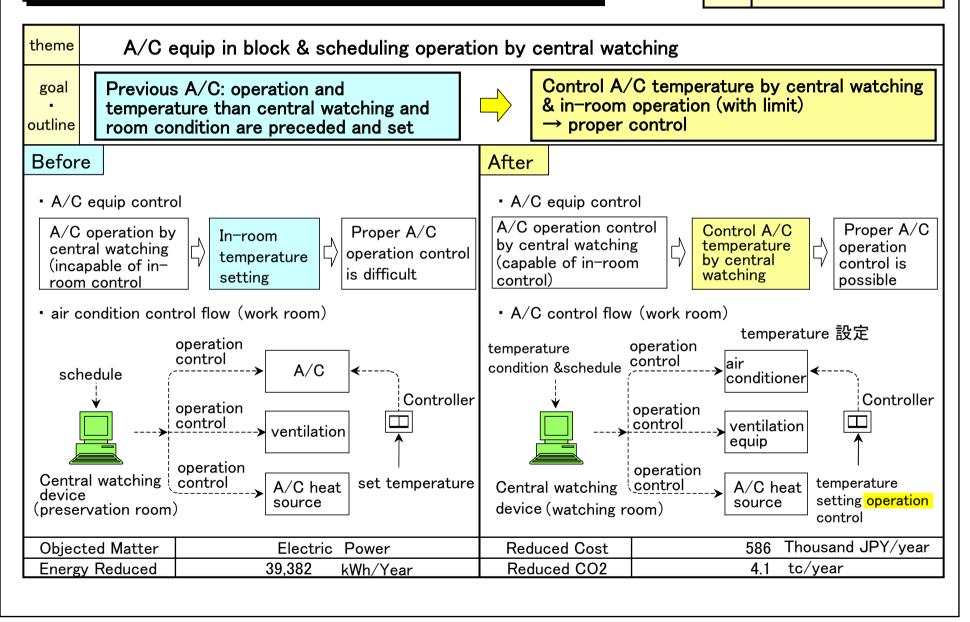


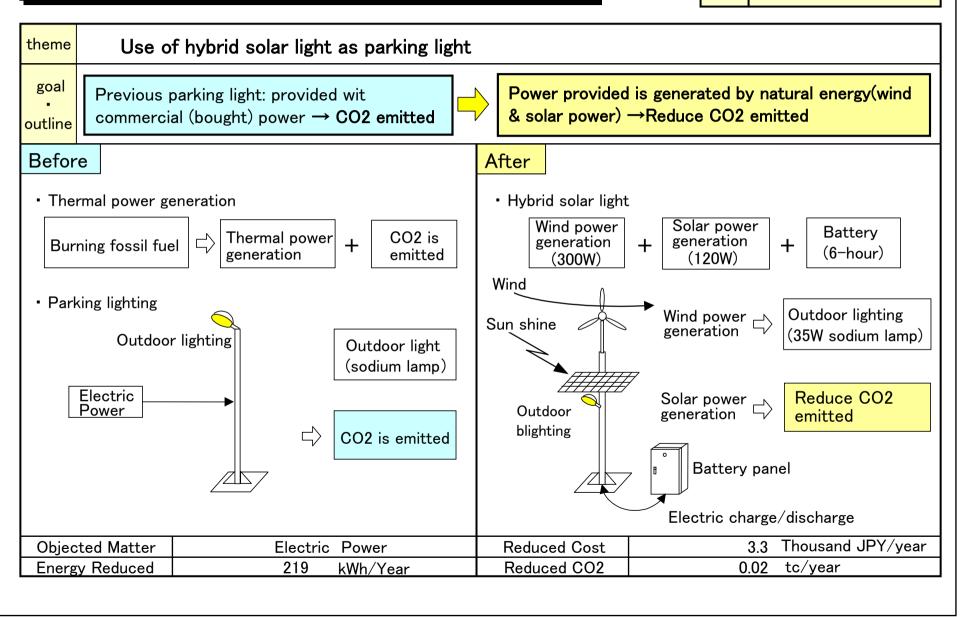


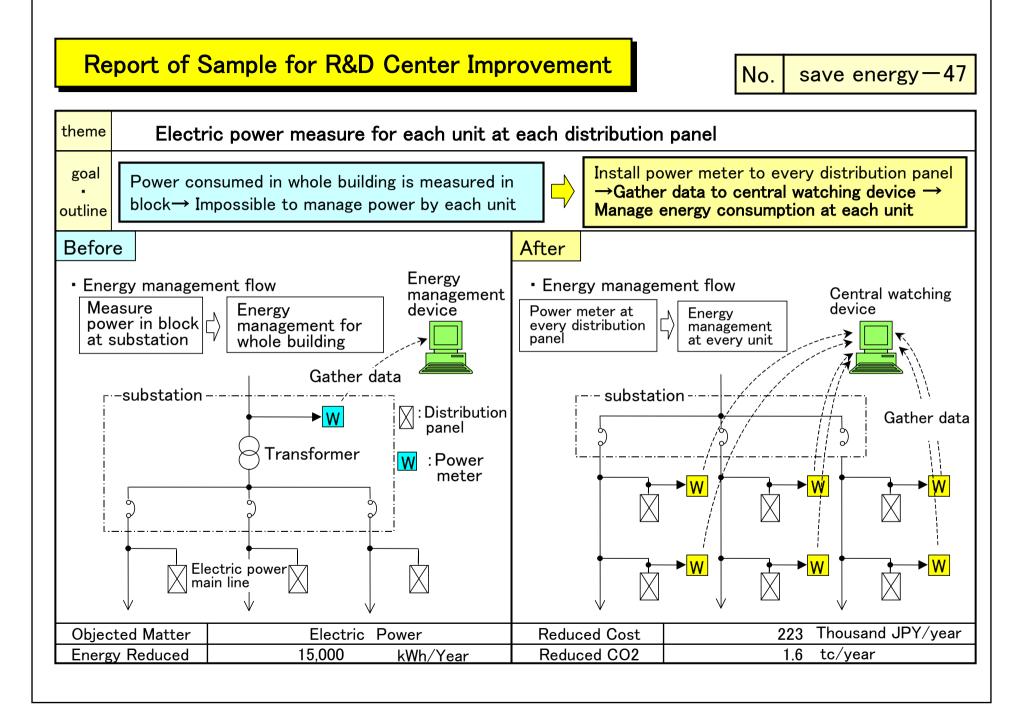


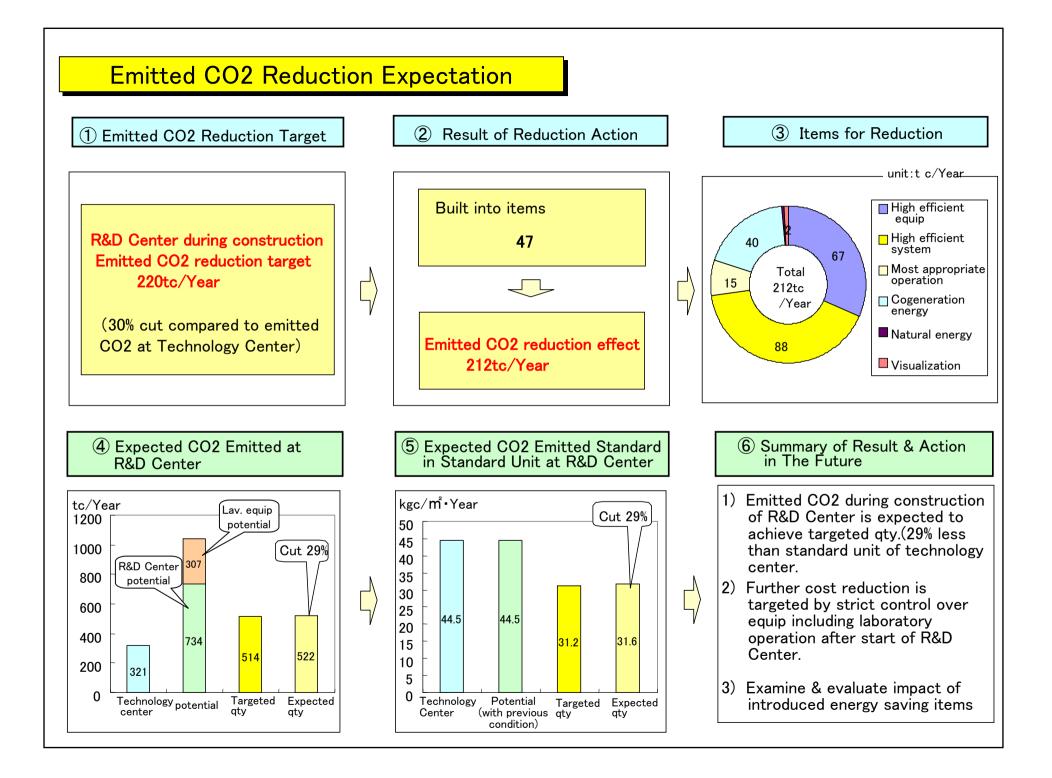


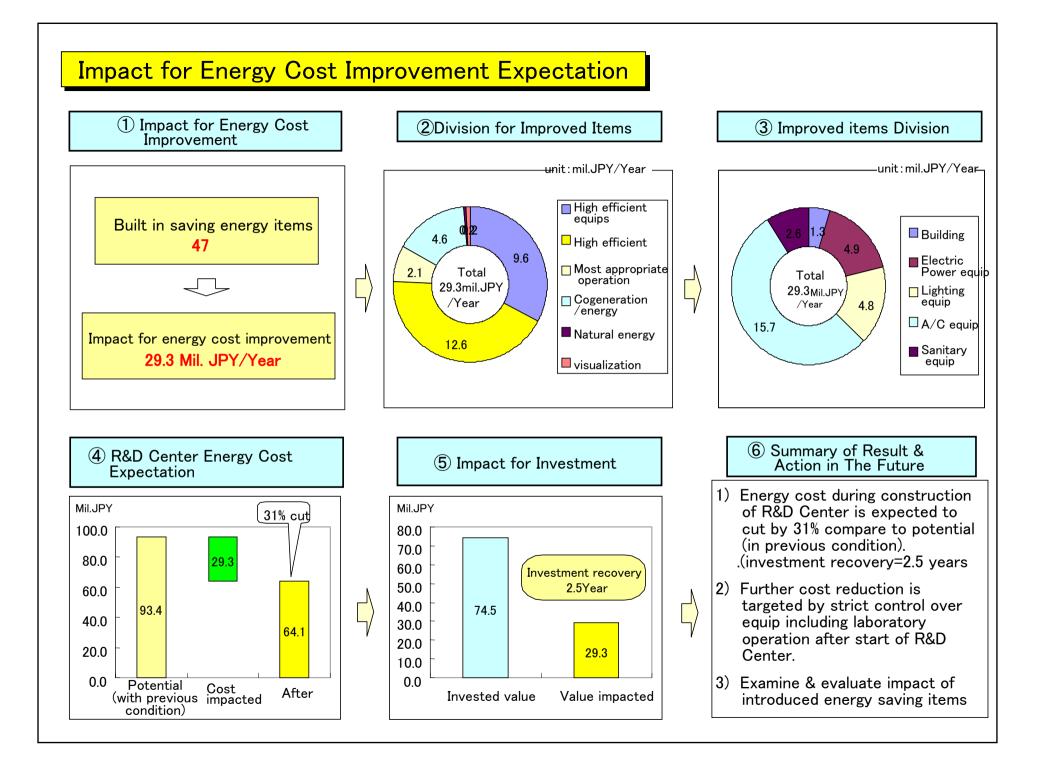










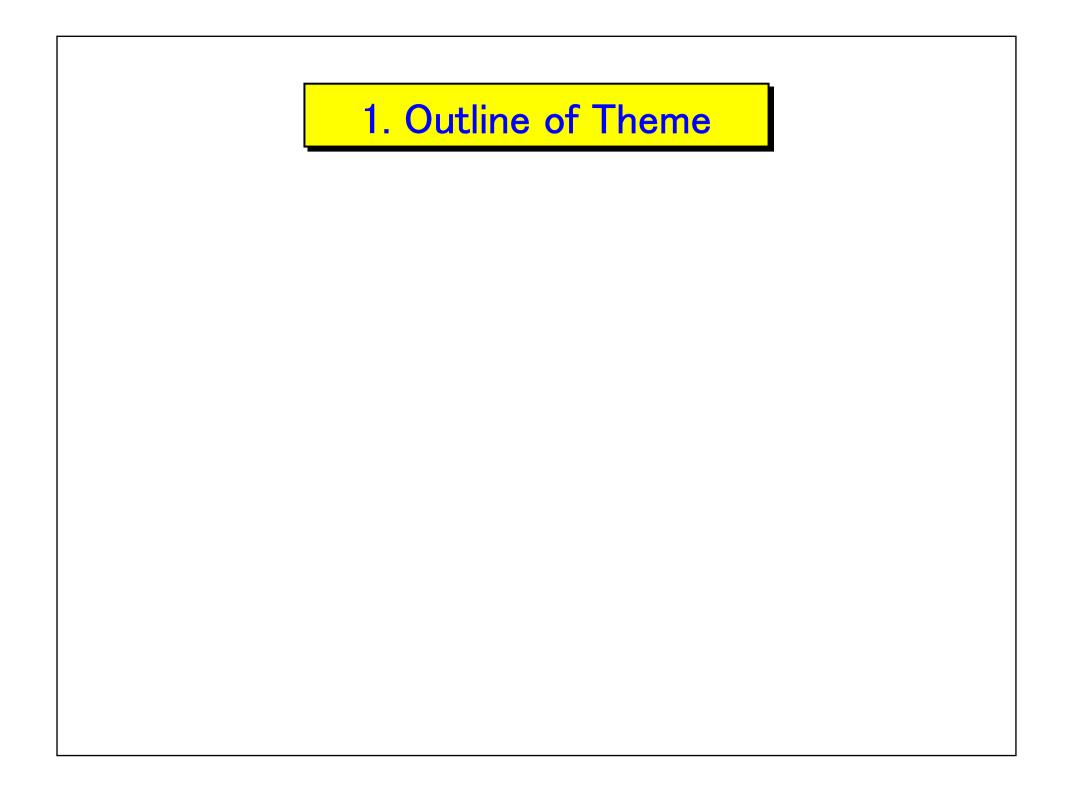


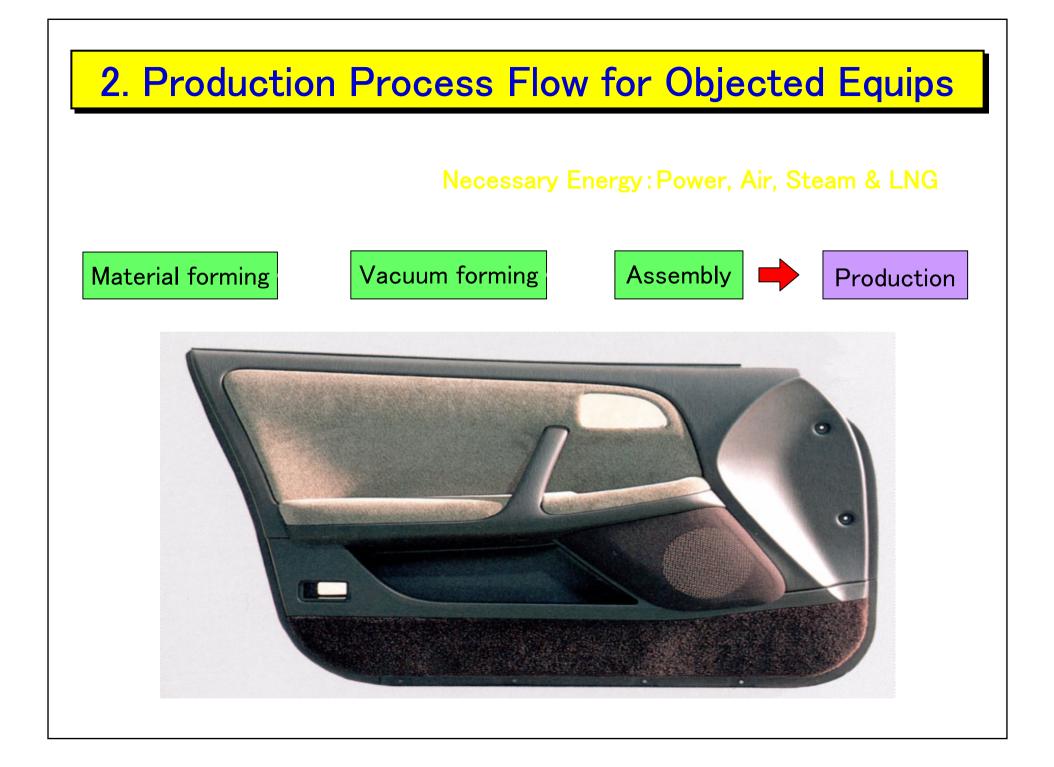


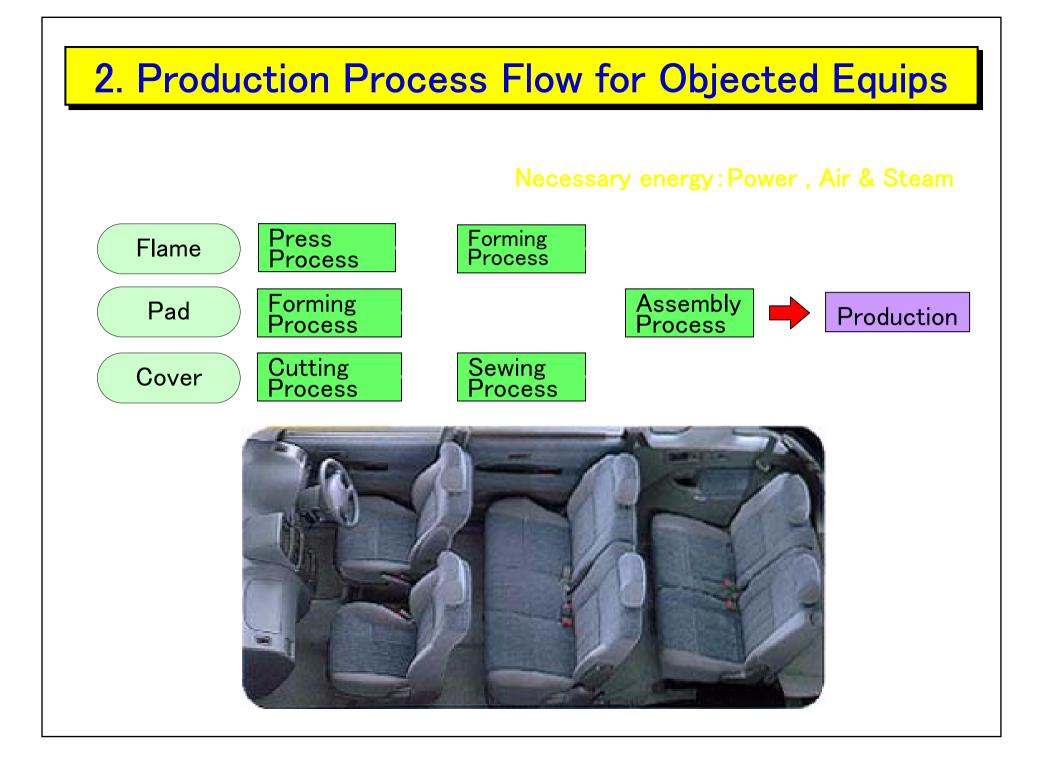
## Optimumization of Technology for Use of Cogenerated Energy

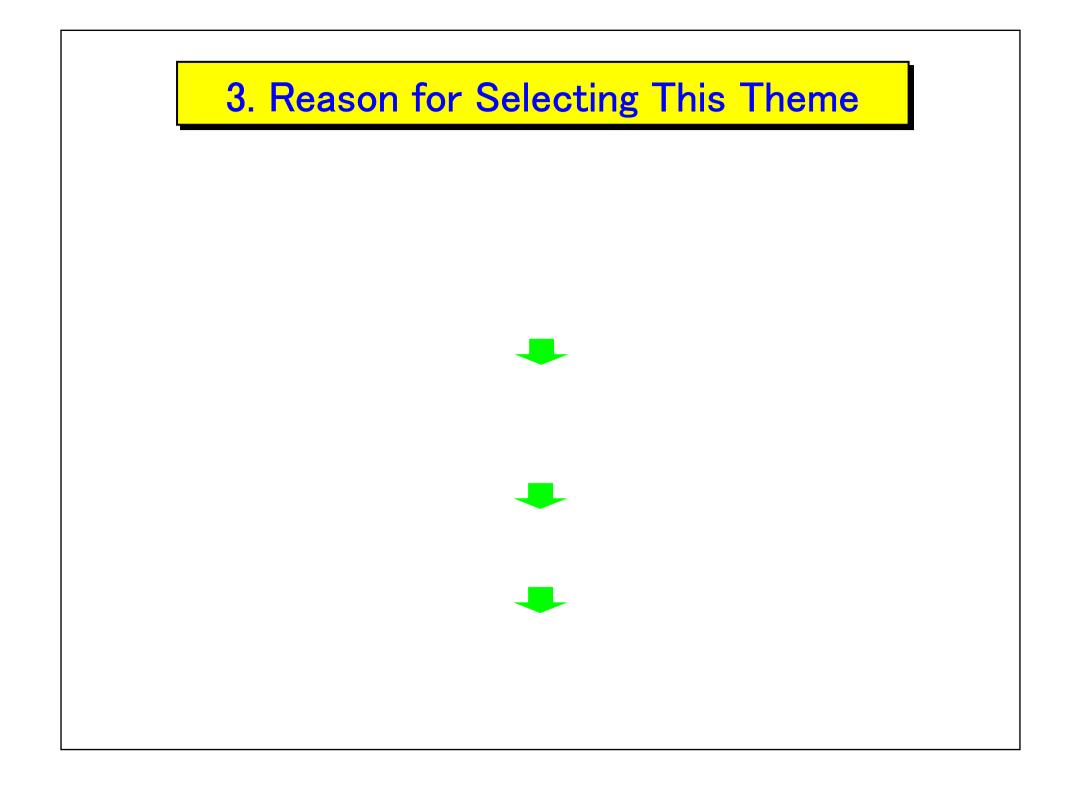
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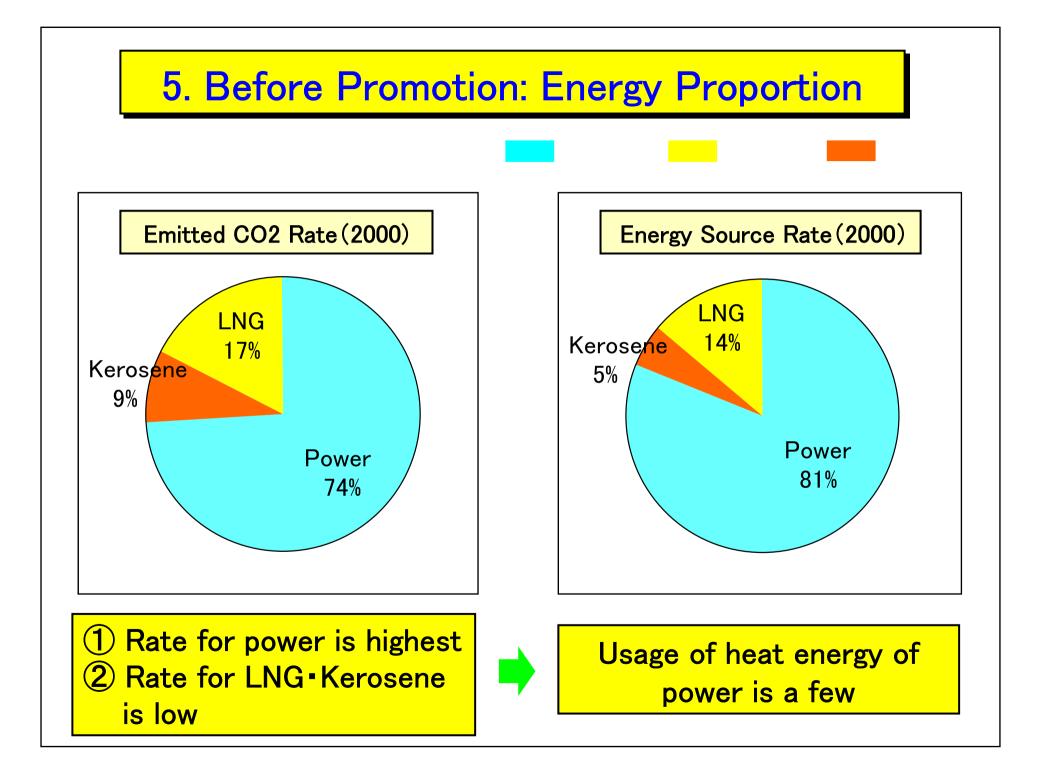
Production Engineering Planning Dept. Plant Engendering Staff Kouji Tukamoto



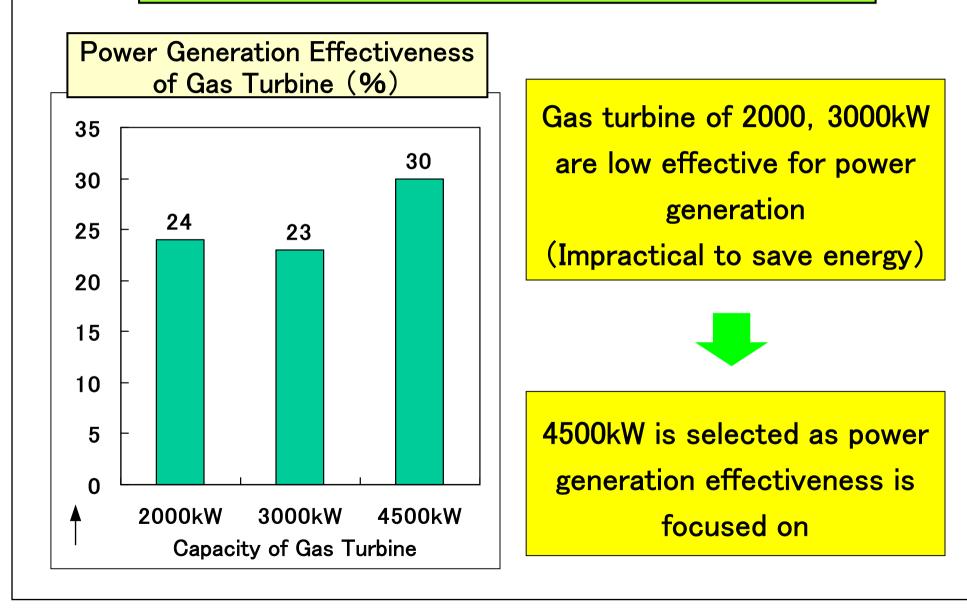


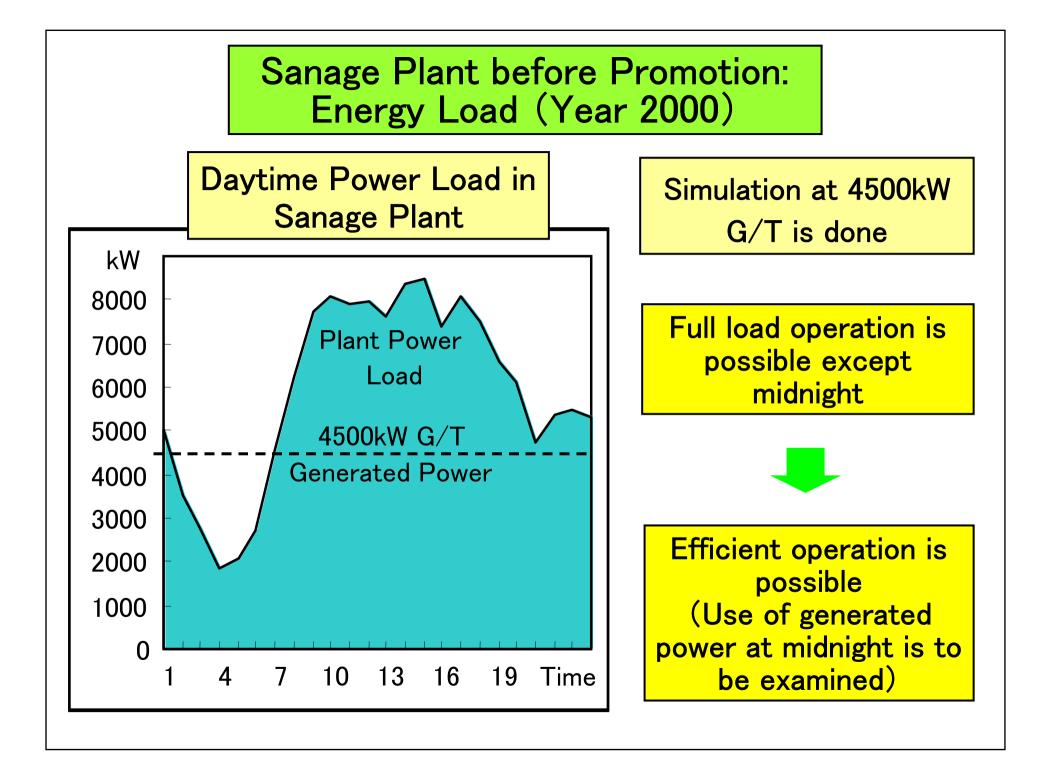


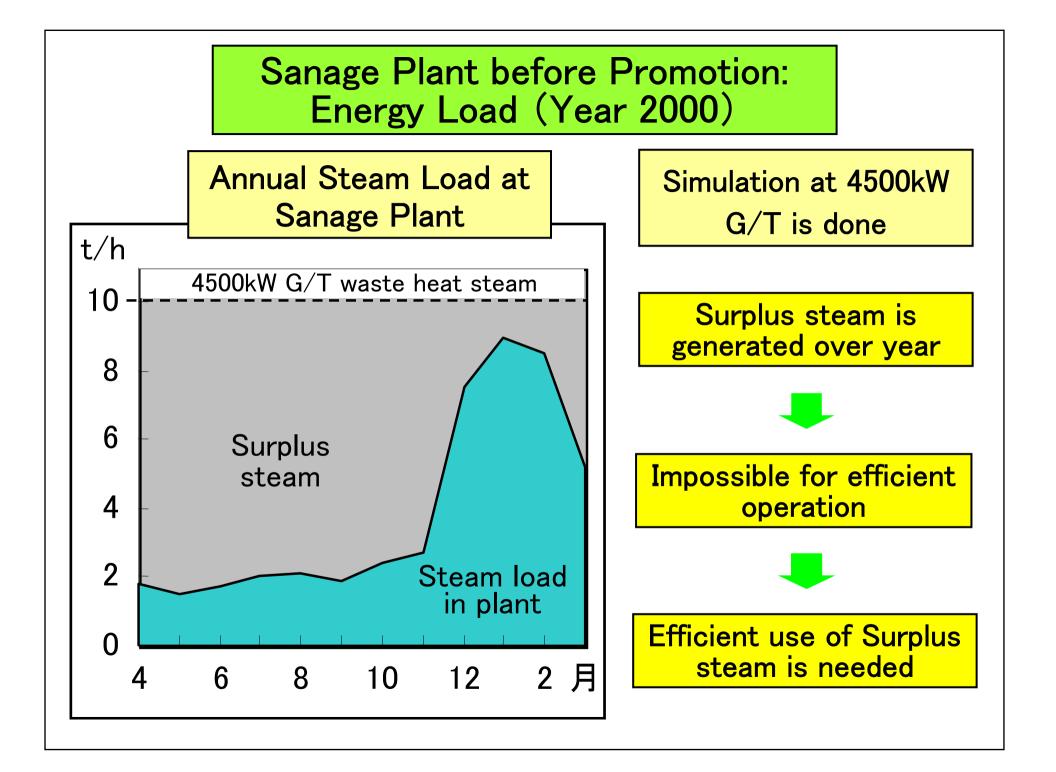




### Selection of Capacity for Gas Turbine at Sanage Plant



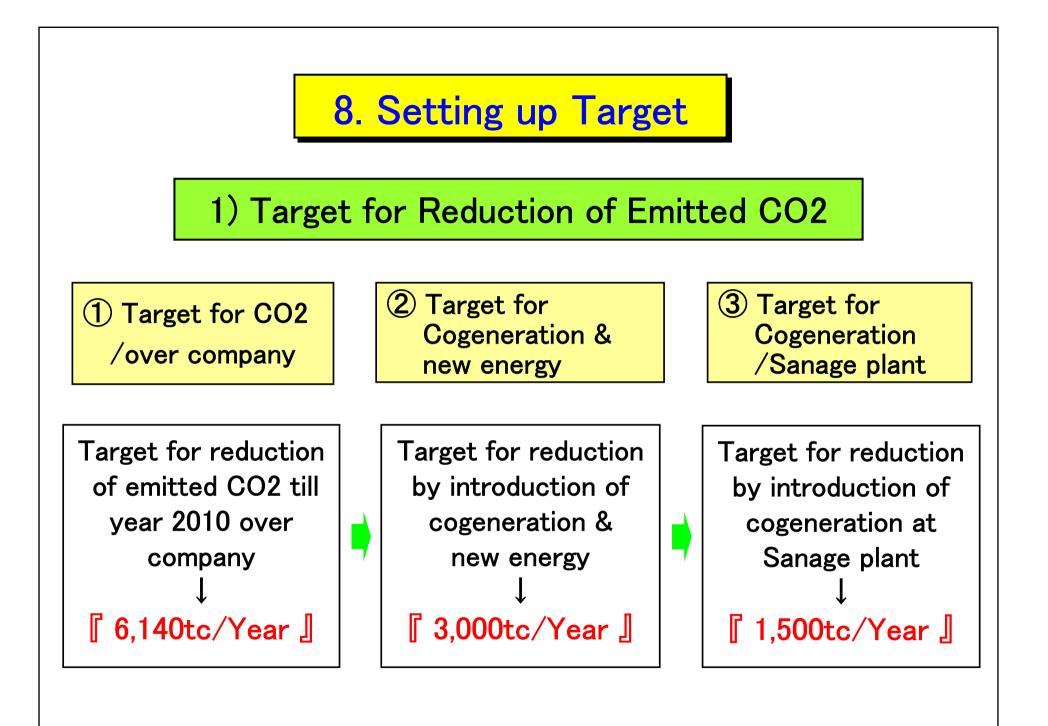


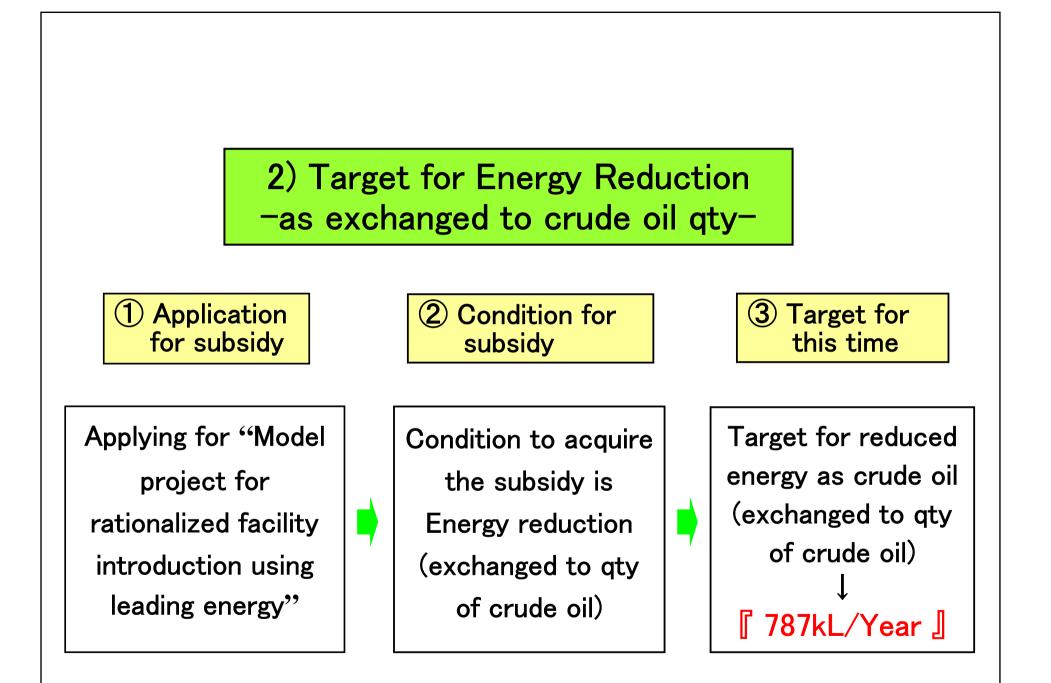


## 6. Analysis of Present Situation

## 7. Constitution for Promotion & Schedule

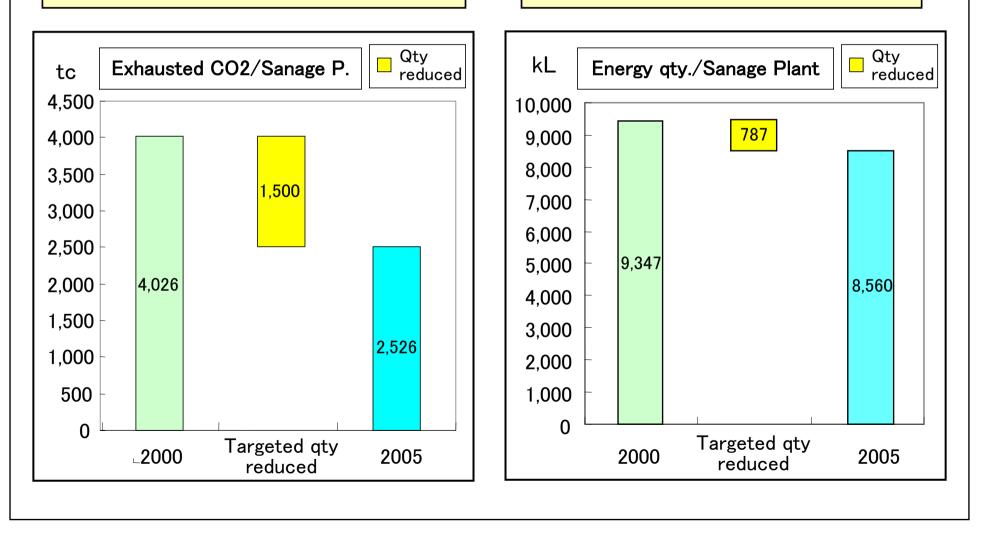
Step for Countermeasures	Unit in charge	Schedule (Actual)				
Practice		Year 1999	Year 2000	Year 2001	Year 2002	Year 2003
Overall planning	Plant engineering staff	•		•		
Training for equip operation management	Sanage plant maintenance staff	•-•				
Investigation for present situation(Energy use in plant)	Sanage Manufacturing dept.	•	Ð			
Setting energy saving measures into R&D center	Technical administration dept.		•			
Practicing measures(Installa- tion & improvement of equips)	Plant engineering staff		•			
Equip operation & management training	Sanage plant maintenance staff			• •		
Confirmation of result of promotion	Plant engineering staff			•		•••••



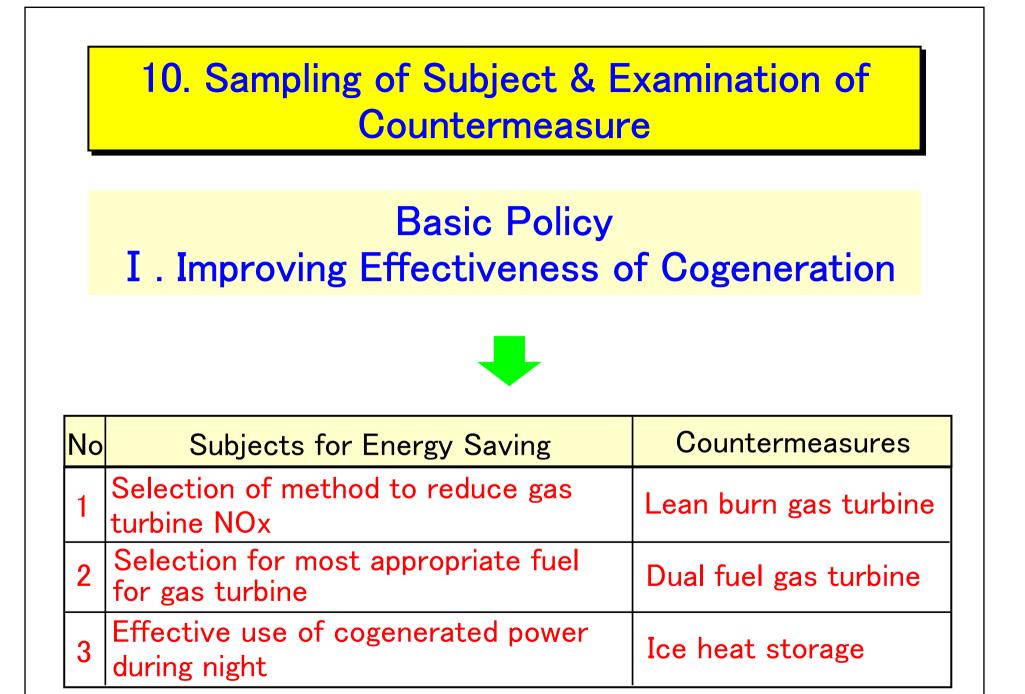


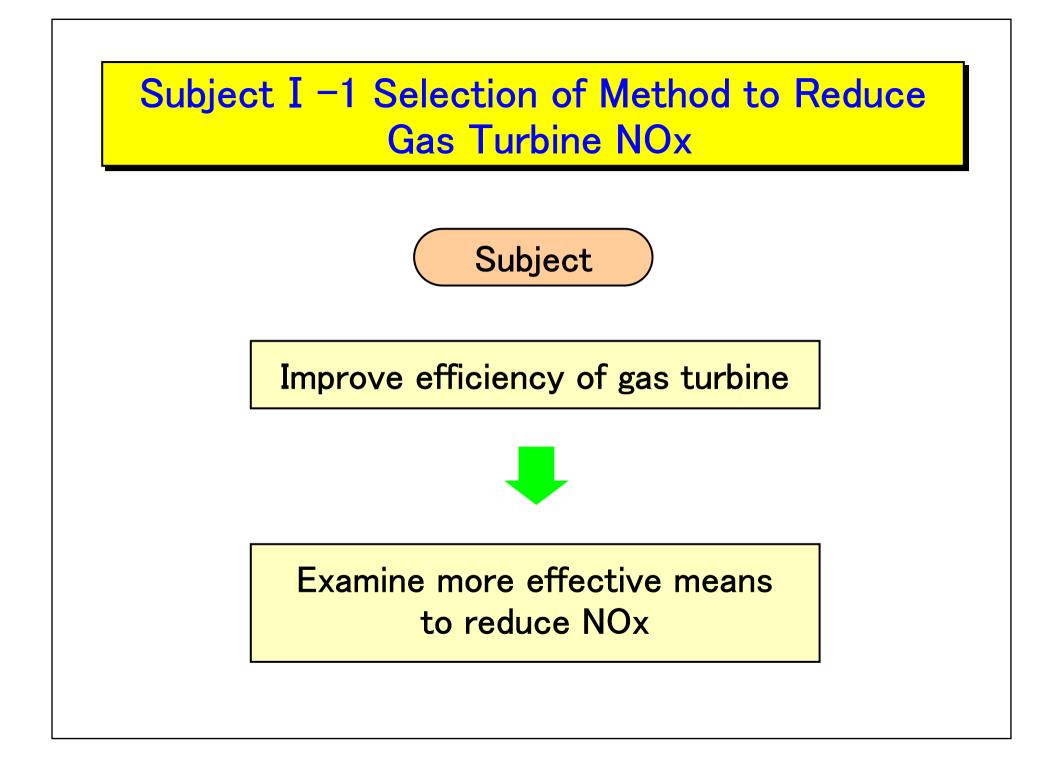
#### 3) Summary of Target

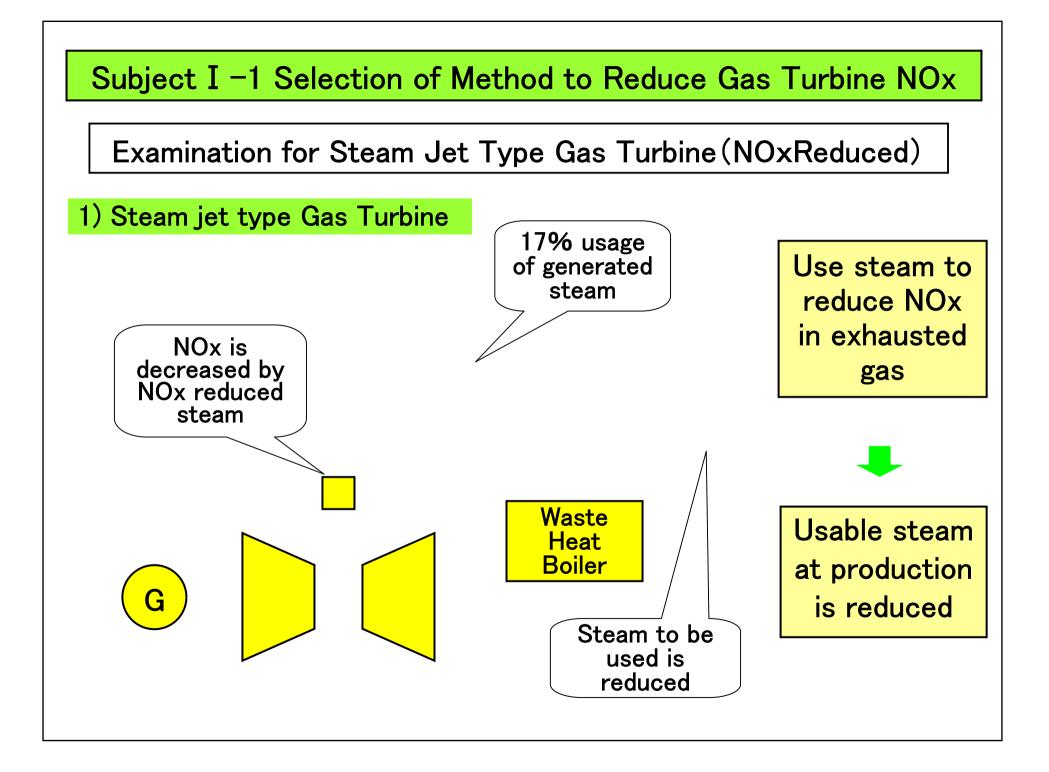
①Targeted reduction on exhausted CO2 1,500tc /Year (2005~) ②Targeted reduction on Energy
qty. 787kL /Year (2002~2004)

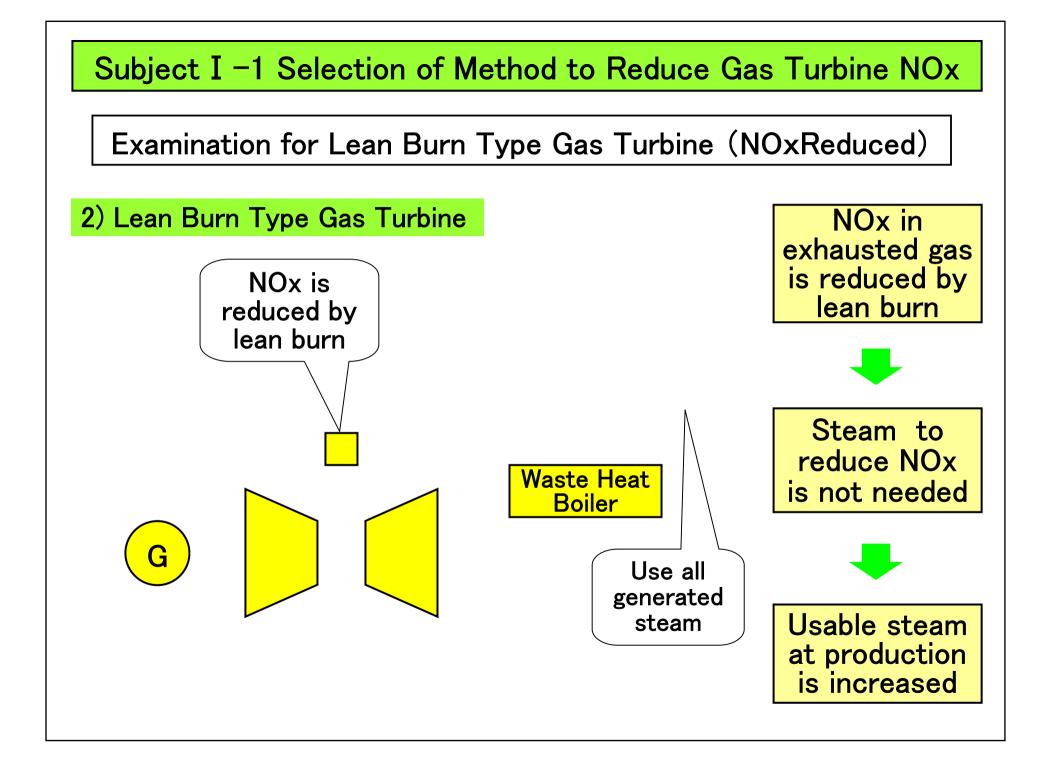


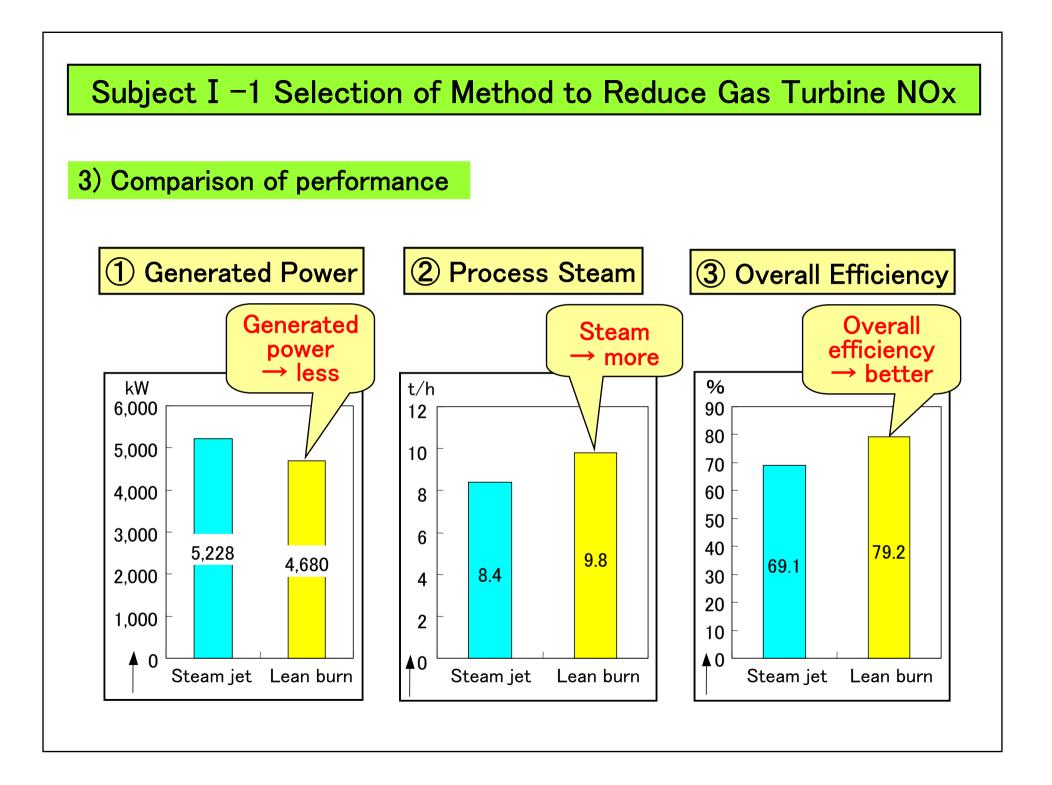
## 9. Basic Policy of This Subject

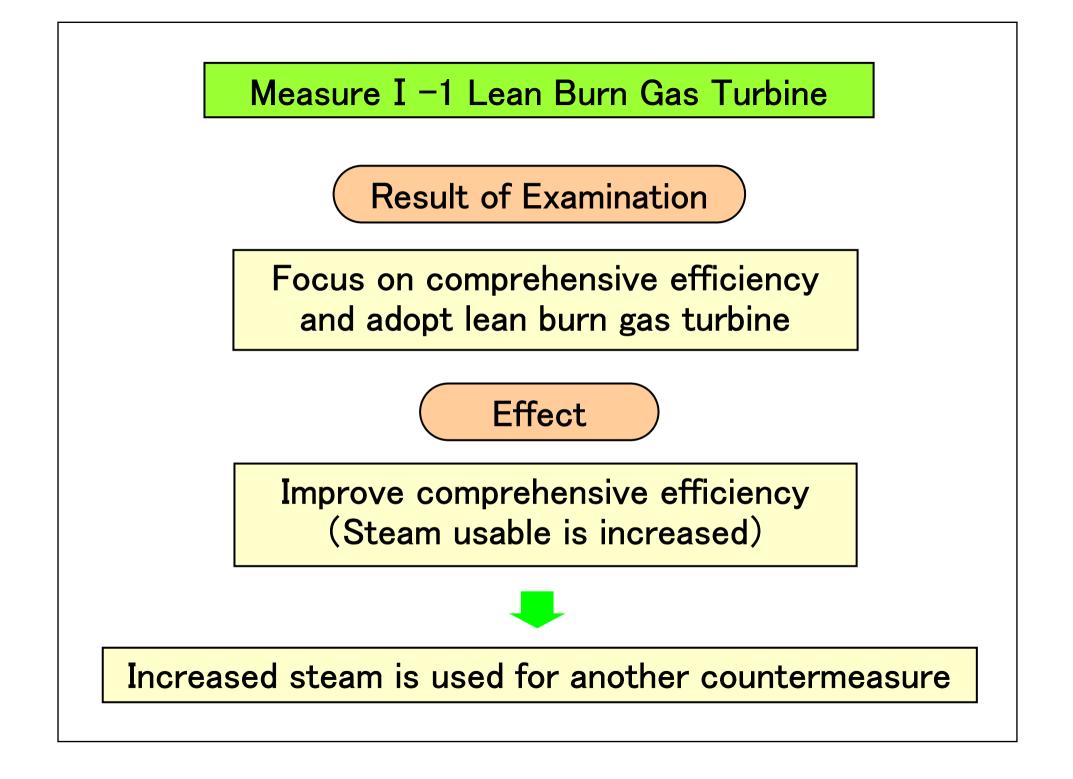


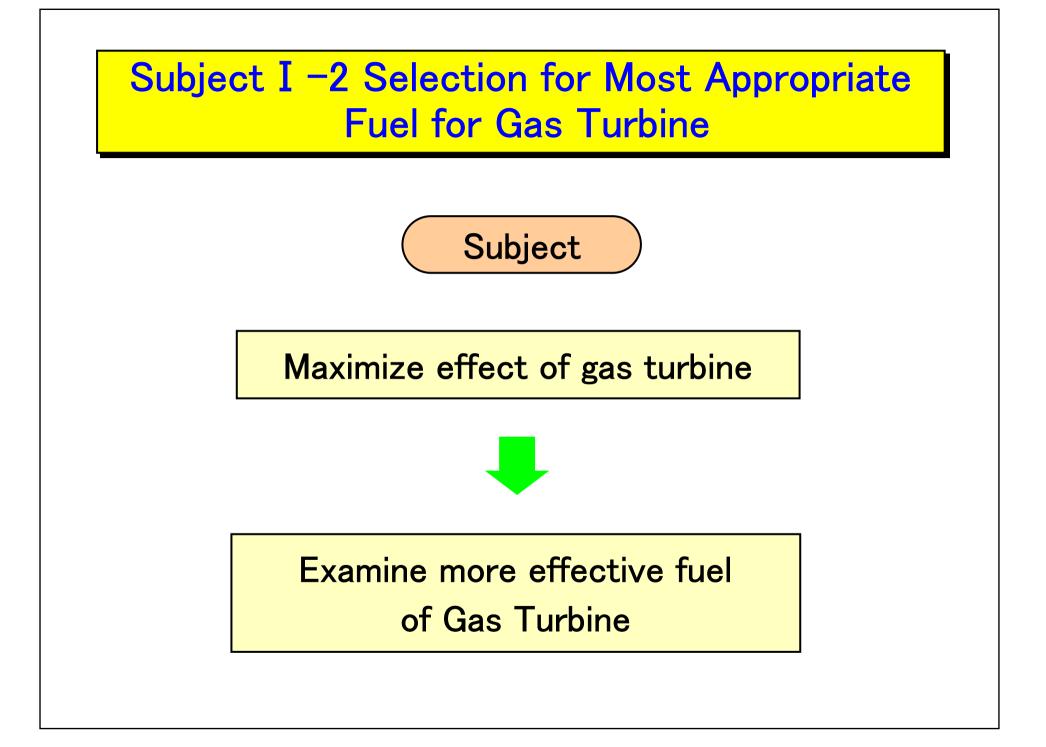




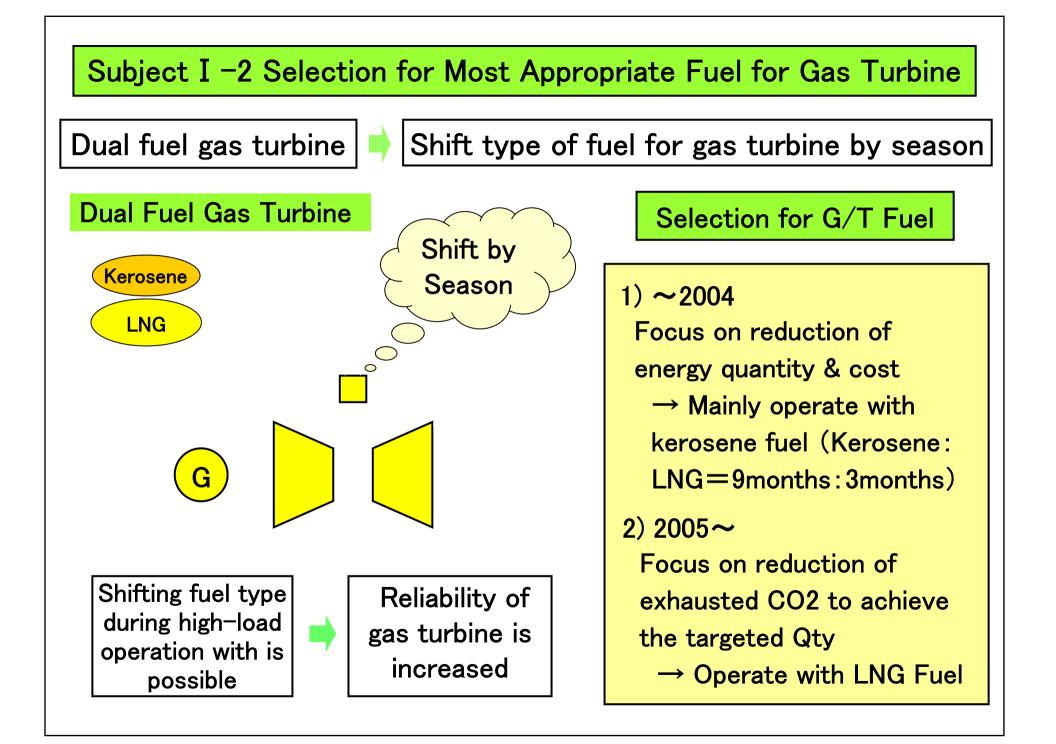


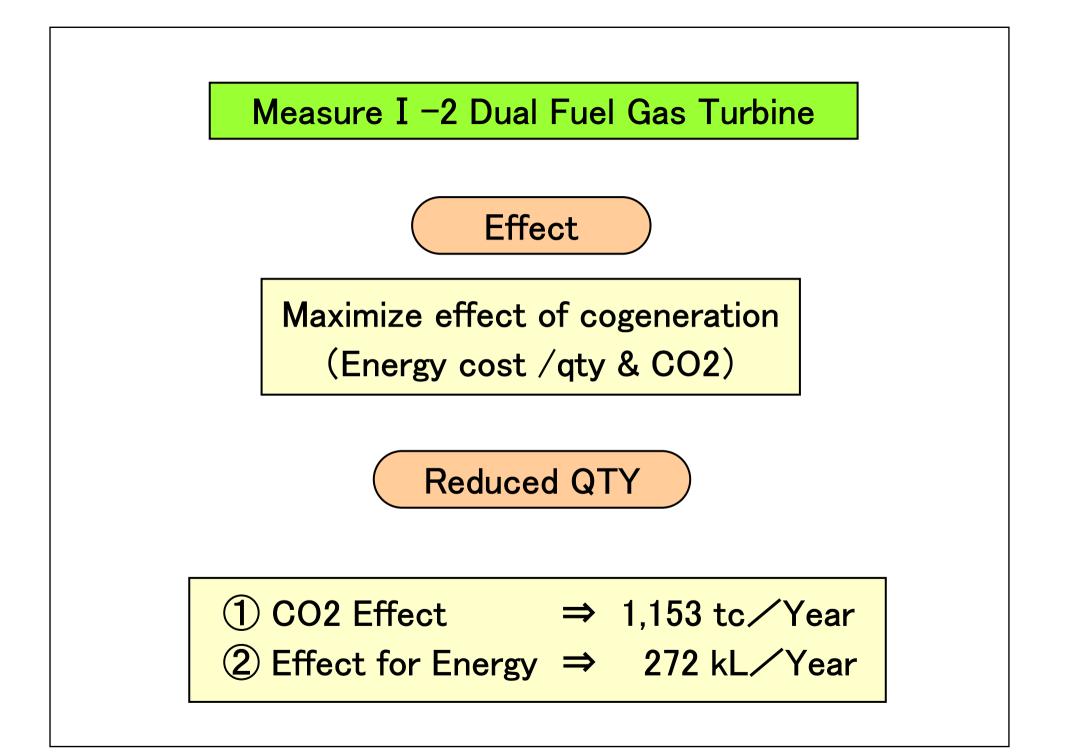


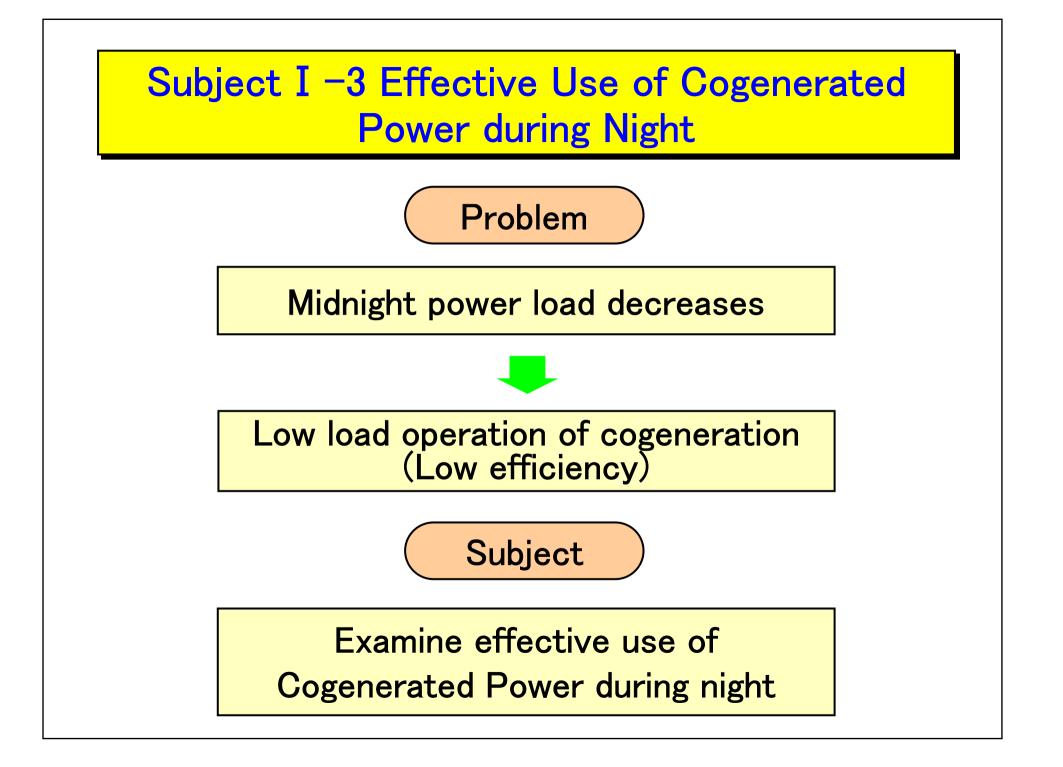


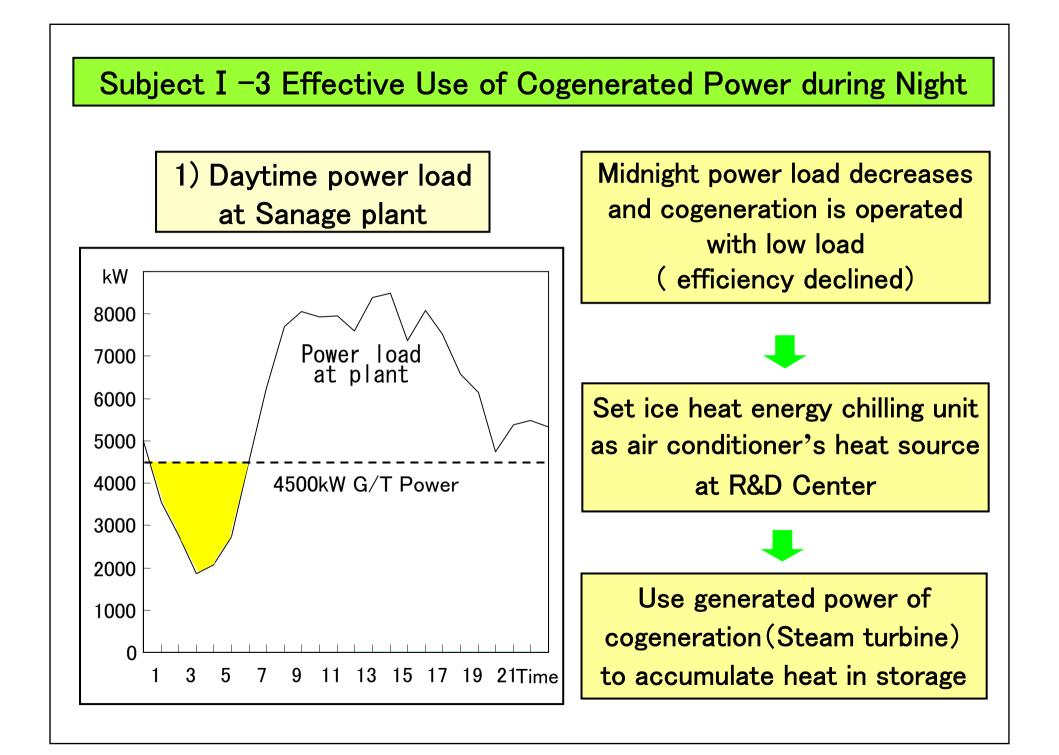


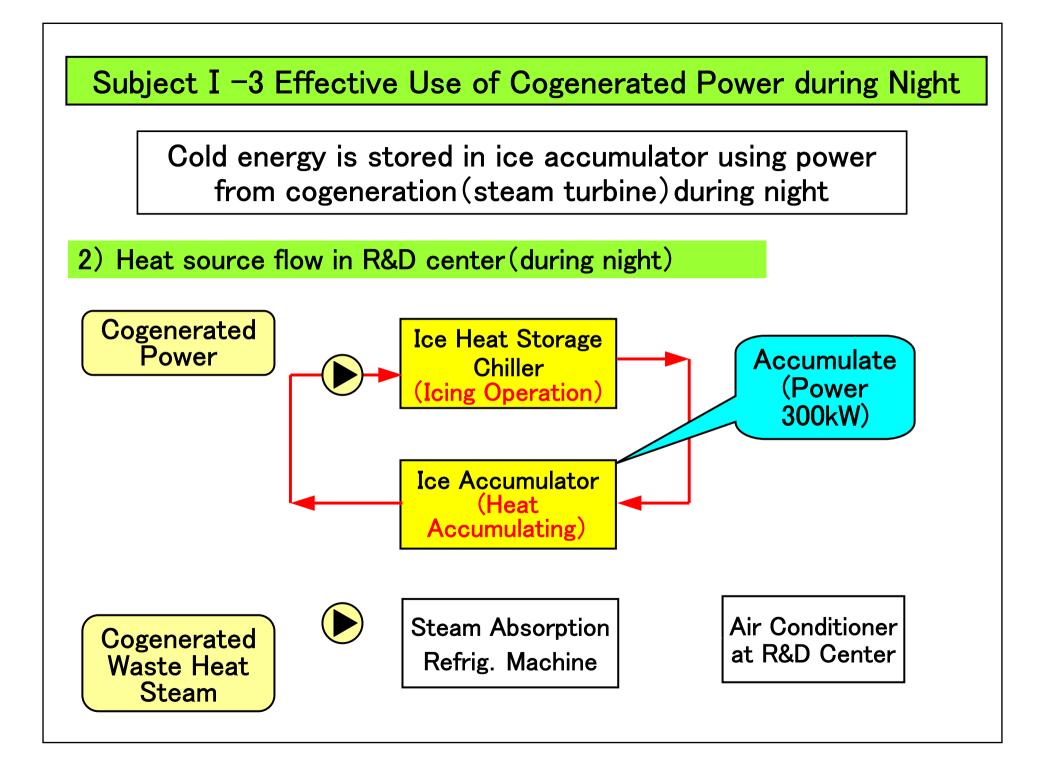
#### Subject I -2 Selection for Most Appropriate Fuel for Gas Turbine **Comparison of Performance of Fuel** Type of Effect for Energy Effect for CO2 There would be big (Cost) Reduction Fuel Reduction difference depends on the type of Gas (1) LNG Middle Large turbine Fuel (2) Kerosene Small Large Effect for CO2 reduction Effect for energy reduction tc/Year kL/Year 2000 1000 1800 900 Introduce dual fuel 1600 800 1400 700 to maximize 1200 600 effectiveness of 1000 500 cogeneration 800 400 600 300 (1) LNG Fuel 400 200 2 Kerosene Fuel 200 100 0 0 (1)LNG (2)Kerosene (2)Kerosene (1)LNG

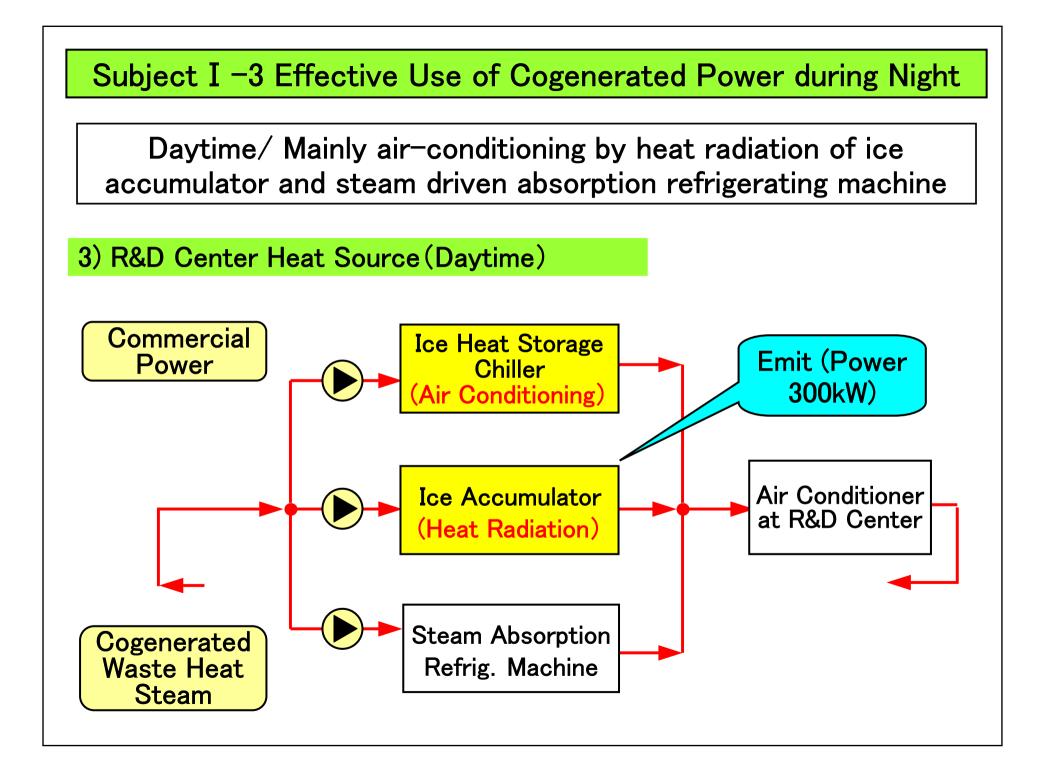


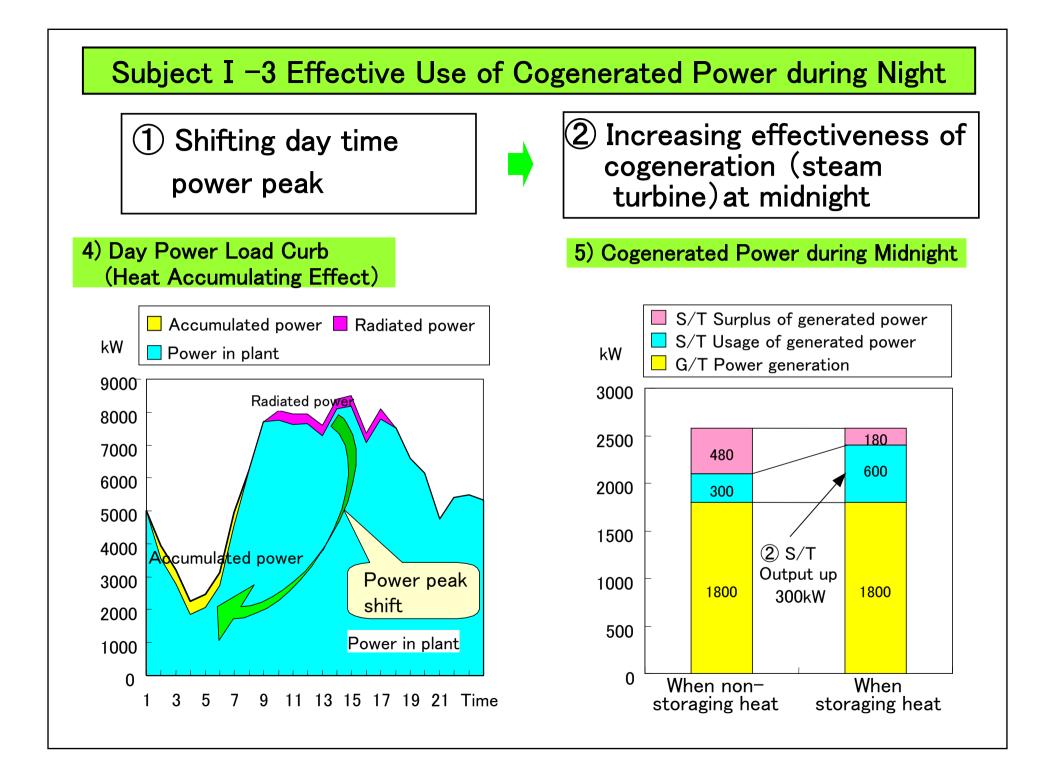


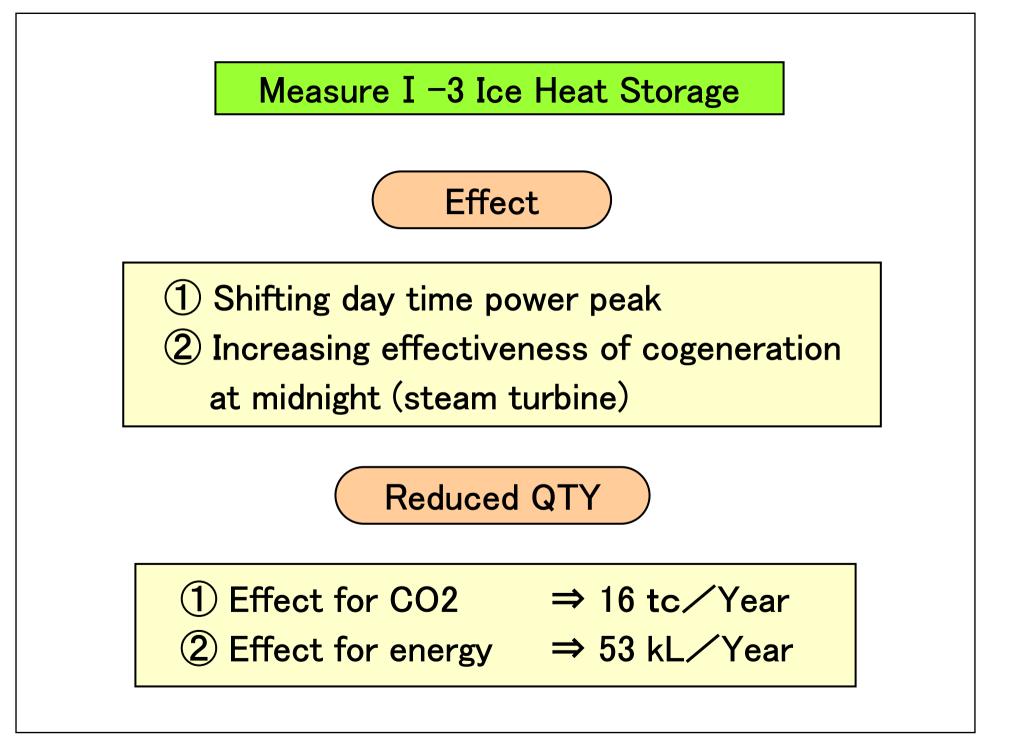








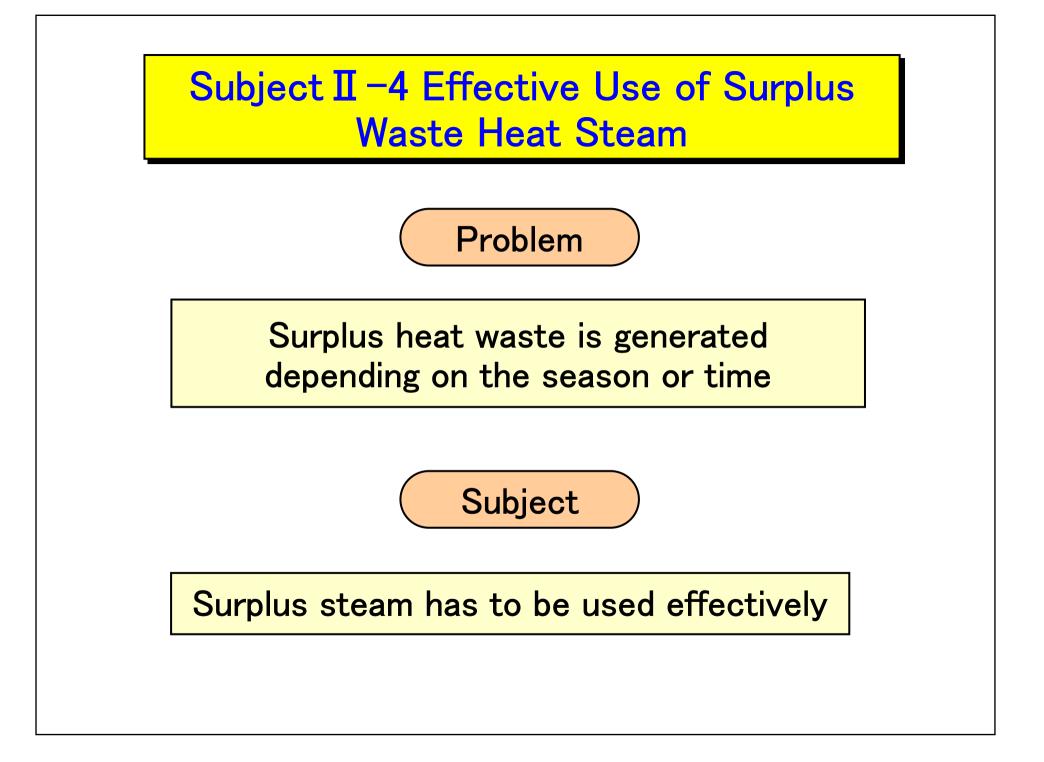


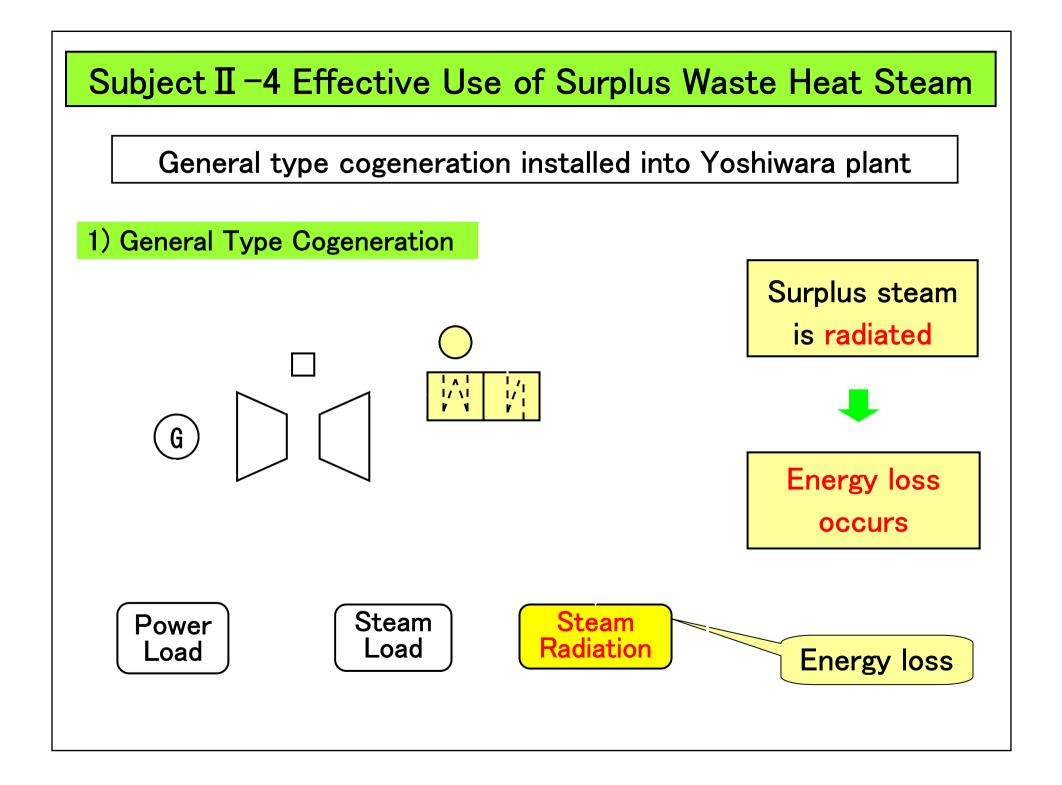


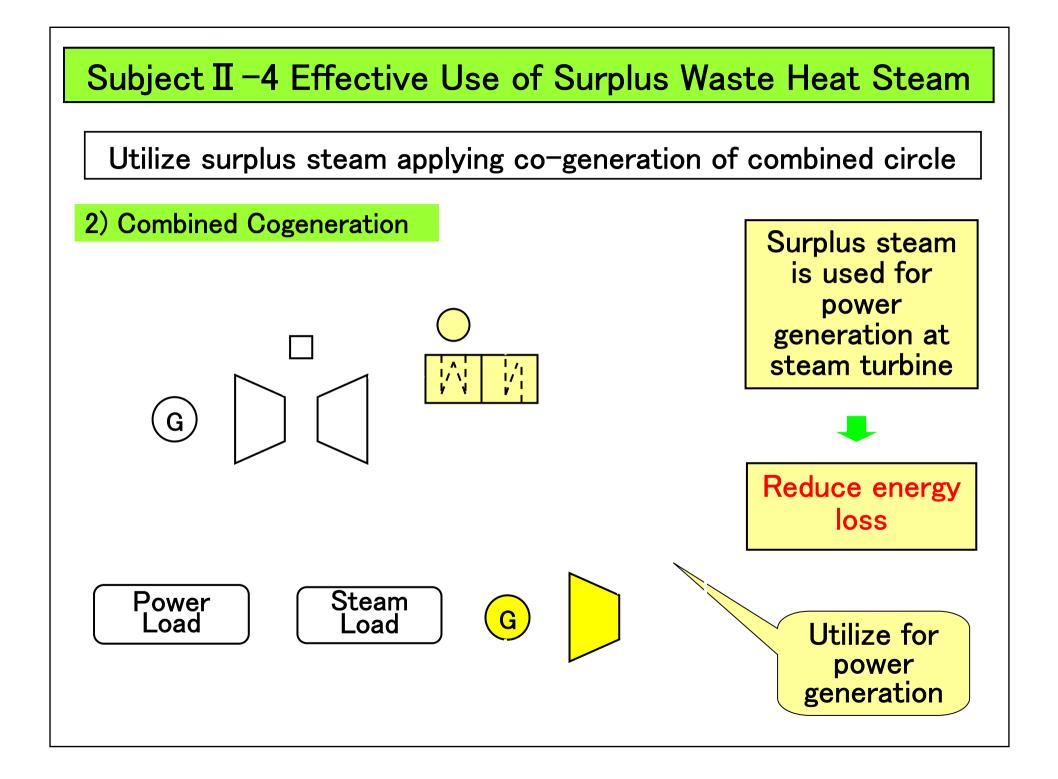
# Basic Policy II. Effective Use of Energy from Cogeneration

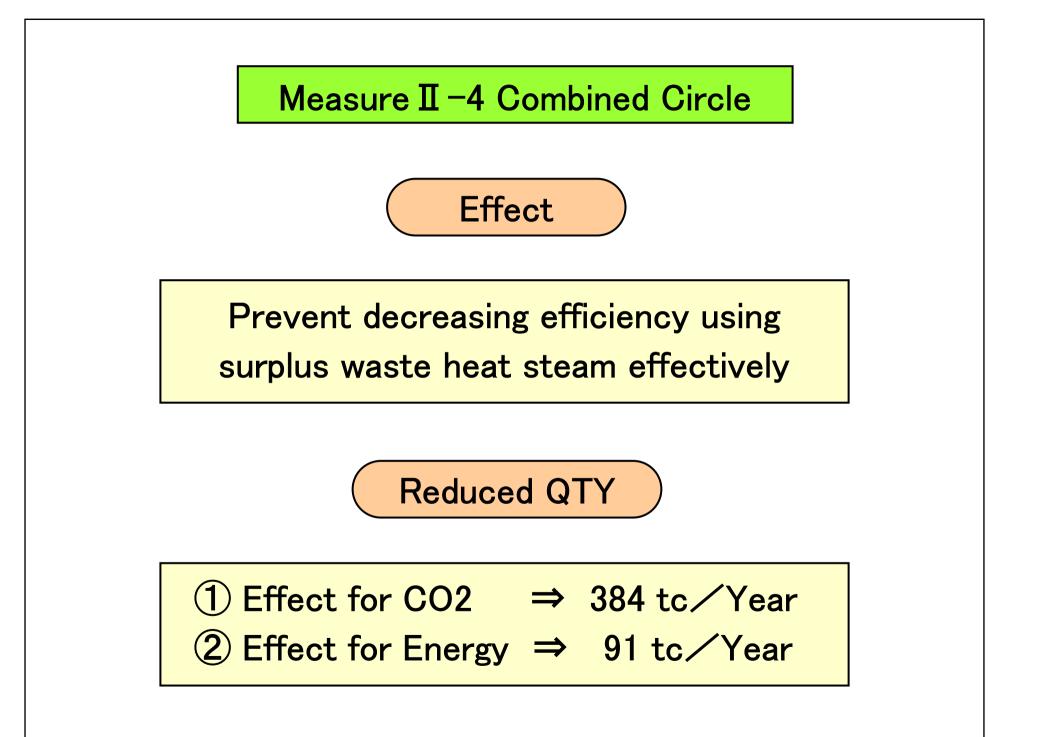


No	Subjects for Energy Saving	Countermeasures
4	Effective use of surplus waste heat steam	Combined circle
5	Effective use of waste heat steam	Cascade use of waste heat steam
6	Effective use of waste heat hot water	Recovery of hot water heat
7	Countermeasure for power demand in summer	Control power demand









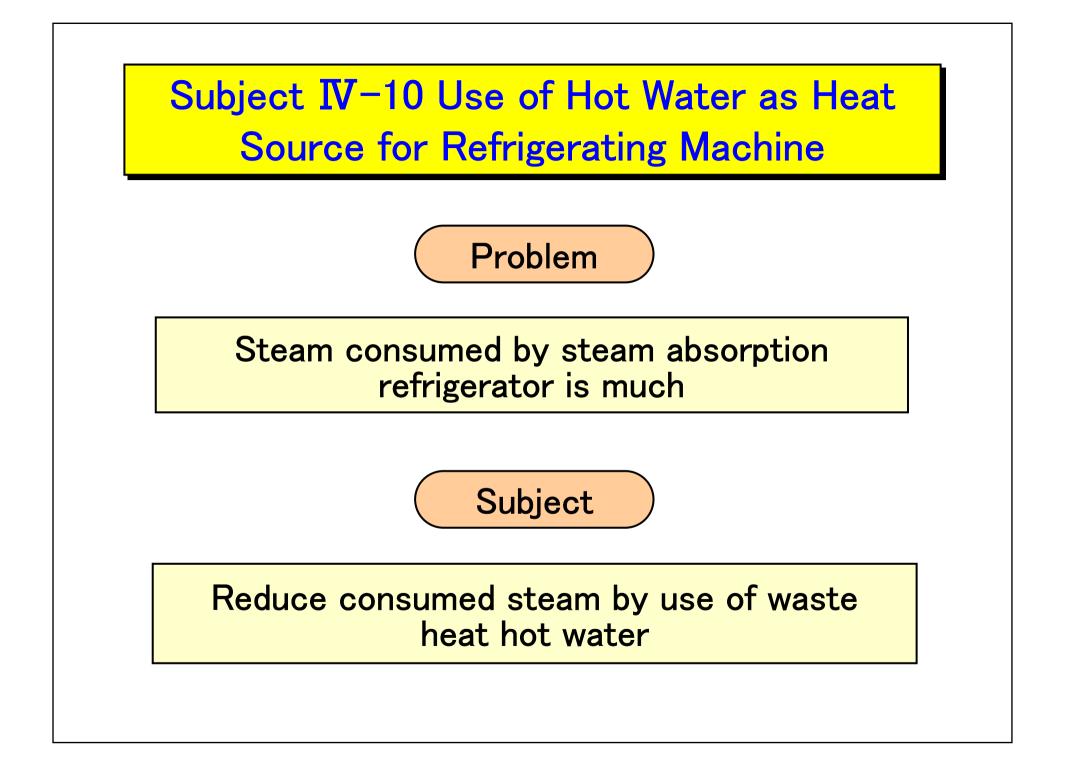
# Basic Energy Saving Policy III. Energy Exchange for Plant Equips

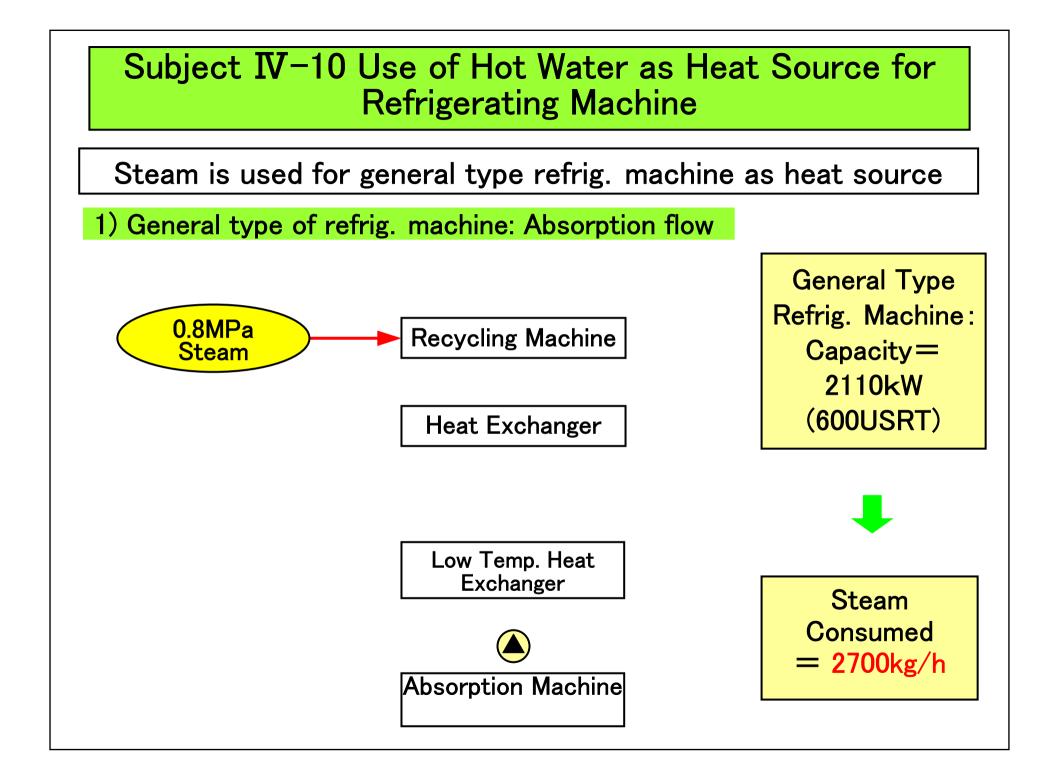


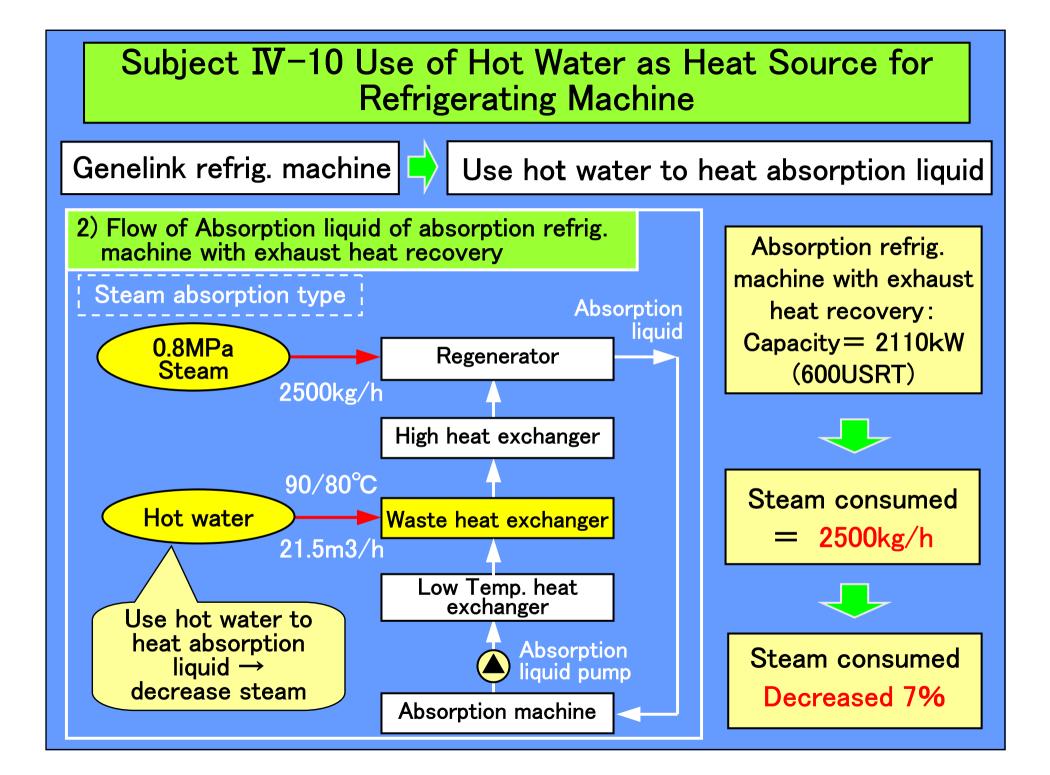
No		Countermeasures
8	Energy change of electric chiller for air conditioner	Energy change to waste heat steam
9	Energy change of electric heating	Energy change to waste heat steam

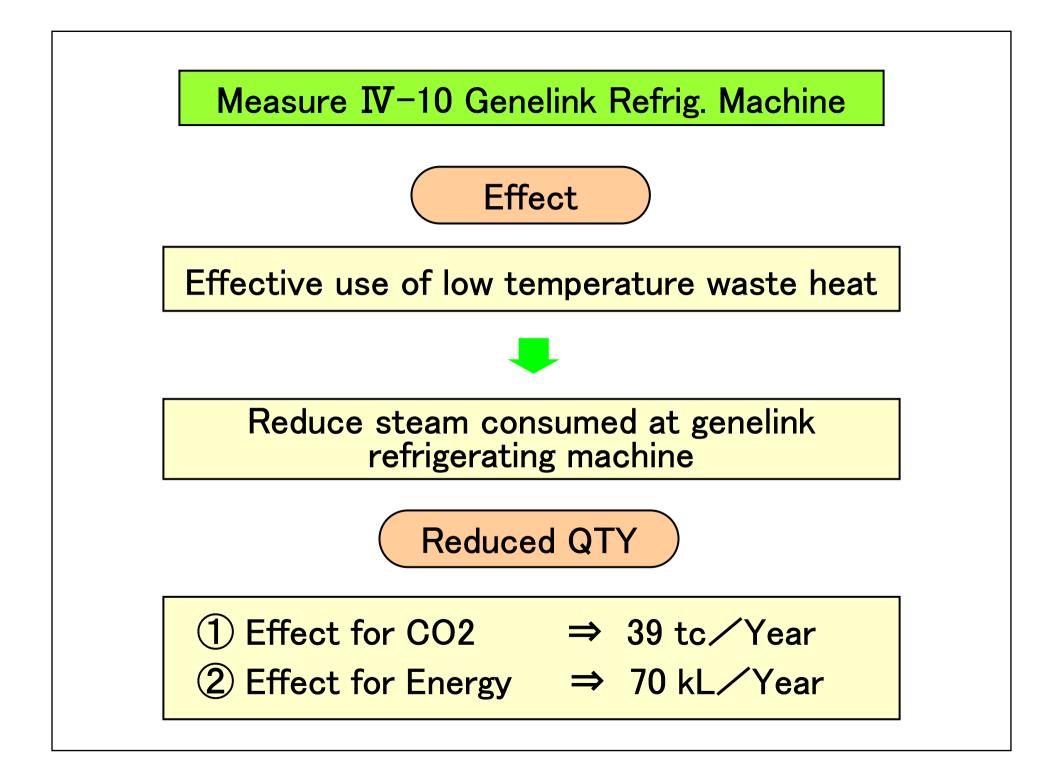
# IV. Improve Energy Efficiency of Plant Equips

Subjects for Energy Saving	Countermeasures					
Use of hot water as heat source for refrig. machine	Genelink refrig. machine					
Effective use of cold water	Effective use of cold water of genelinlk refrig. machine					
Effective use of cooling tower in off season	Use cooling tower for refrig. machine as for steam turbine					
Reduction of steam in winter	Reduction of air curtain steam					
Improving effectiveness of gas compressor with low load	Gas compressor energy saving operation					
Reduction of loss of transformer	Amorphous transformer					
Pursuing most appropriate operation of equips	Most effective operation supporting system					
	Use of hot water as heat source for refrig. machine Effective use of cold water Effective use of cooling tower in off season Reduction of steam in winter Improving effectiveness of gas compressor with low load Reduction of loss of transformer					





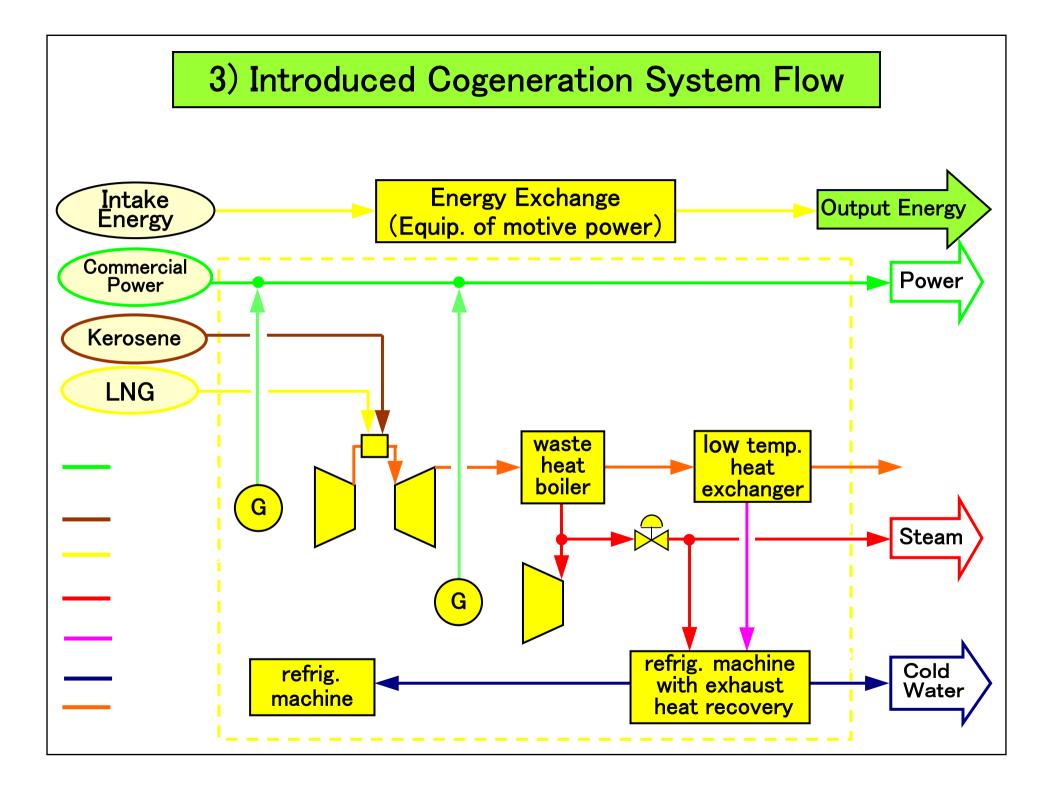




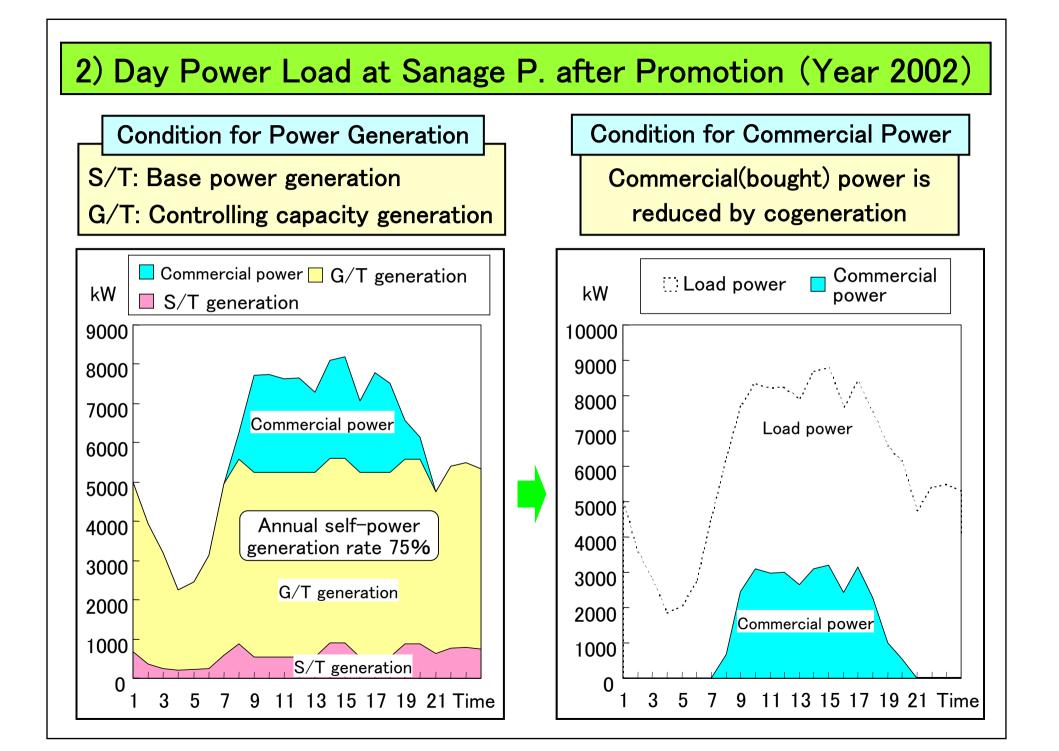
# 11. Summary of Measure

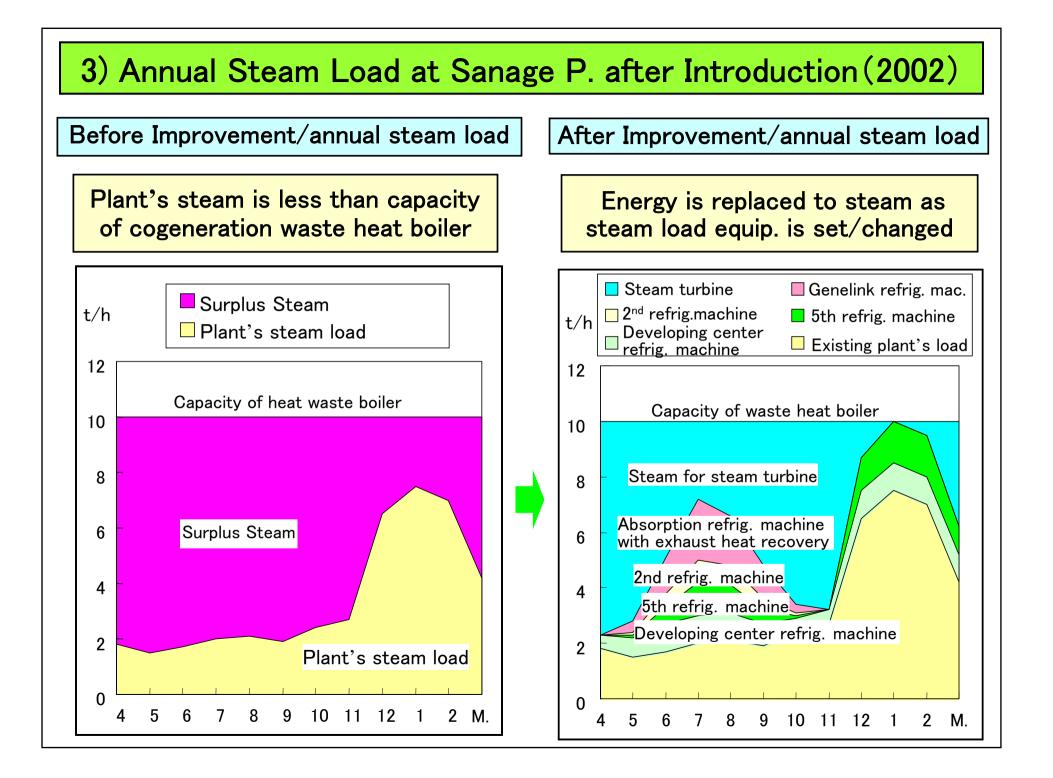
## 1) Introduced New Facilities

Type of Facility	Name of Facility	Heat Source	Total Capacity	Qty	Remarks
Cogene-	Gas turbine	Kerosene LNG	4,680 kW 4,170 kW	1	intake air temp. 15°C
ration	Steam turbine	2.0MPa Steam	1,800 kW	1	max. steam qty. 10t/h
	Waste heat boiler	Waste heat	10 t/h	1	
	Low temp. heat exchanger	Waste heat	500 kW	1	
	Genelink refrig. machine	0.8MPaSteam ,Hot water	600USRT	1	fans are changed to inverter
	Most Effective Supportin	g System		1	
	2nd Plant	0.8MPa Steam	300USRT	1	fans & pumps are changed to inverter
Refrig. Machine	5th Plant	0.8MPa Steam	450 USRT	1	ditto
	R&D Center	0.8MPa Steam	280 USRT	1	ditto
Ice heat Chiller	R&D Center	Electric Power	1,308 kW	4	



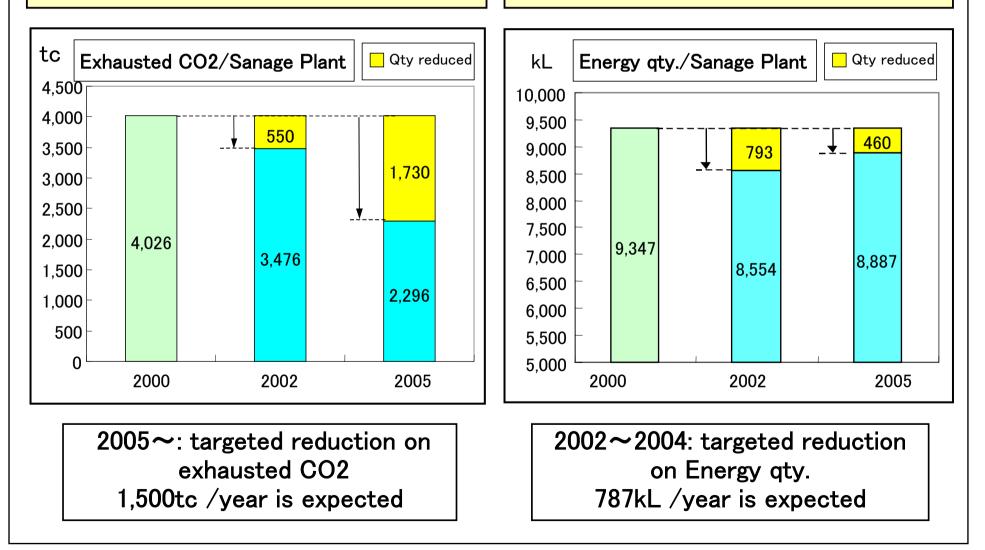
12. Sum	ntity		
<b>≫Impact for CO2 (tc):</b>	Annual impact for reduction		
Basic guideline for energy saving	Countermeasures	CO2	Crude oil
I Improve efficiency of	1,2 Lean burn type、dual fuel gas turbine	1,153	<del>2</del> 72
cogeneration	3 Ice accumulation	16	53
	4 Combined cycle gas turbine	384	91
II Effective use of energy from	5,6 Cascade use of heat & steam	23	43
cogeneration -	8 Power demand control	Cost impact	
III Energy exchange	8,9 Energy exchange of dry furnace & etc.	15	72
WImprove energy	10 $\sim$ 12 Use of hot water at genelink & etc.	43	80
efficiency of plant equips	13 Reduce steam for air curtain	87	159
	14,15 Energy saving operation of gas comp.	9	23
Total		1,730	793





### 4) Energy Transition after Promotion

Targeted reduction on exhausted CO2 1,500tc /Year (2005~) ②Targeted reduction on Energy qty.
787kL /Year (2002~2004)



13. Summary

We have successfully achieved following :

(1) Full use of cogeneration system's ability which was not considered to make big effect at the beginning.

(2) Shorter recovery period for the investment obtaining subsidy from NEDO

3 Accumulation of energy saving know-how

14. Plan After Now

(1) All the planed equipments have started operation since April, 2002. We are grasping conditions of the operation and manage it so that we can achieve better effect.

(2) We are planning further save energy improvement including cogeneration in small size plant.

