2007 Prize of the Chairman of ECCJ

#### **Conservation** Activities Integrating Energy by Production with Infrastructure

Seiko Epson Corporation Sakata Energy Conservation Project Committee

Keywords: Prevention of Energy Loss due to Radiation, Heat Transfer, and Resistance, etc. (Prevention of electricity loss caused by resistance, etc.)

# **Outline of Theme**

Our company achieved a great CO<sub>2</sub> reduction by converting the CGS to the UPS based on the environmental action plan made by the Sakata energy conservation project (Part-1). We know that it is important to improve efficiency not only through the upper grade measures but also through how to use energy efficiently, so we started the energy conservation project (Part-2) last year and produced big fruit by integrating the production with the infrastructure based on "the three actuals, Sangen Shug"i ((go to the site, make a direct observation, and determine the facts). This case study presents the energy conservation measures (energy conservation tuning) which we implemented by changing the settings for the equipment without investing much but examining the relationship between the production process and its conditions.

# Implementation Period for the Said Example

| • | Project Planning Period             | December 2006 – July 2007 | Total 8 months |
|---|-------------------------------------|---------------------------|----------------|
| • | Measures Implementation Period      | December 2006 – July 2007 | Total 7 months |
| • | Measures Effect Verification Period | January 2007 – July 2007  | Total 7 months |

# **Outline of the Business Establishment**

- Items Produced Wafer process
- No. of Employees 1,200
- Type 1 designated energy management factory
- Annual Energy Consamptin (Fiscal year 2006, actual of the work place)

| LPG             | 443 t       |
|-----------------|-------------|
| Electricity     | 214,526 Mwh |
| Steam           | 190,471 GJ  |
| Kerosene        | 4,222 KL    |
| Heavy oil A     | 364 KL      |
| Total crude oil | 63,378 KL   |

# **Process Flow of Target Facility**



Relationship between Production Equipment and Infrastructure

# **1. Reasons for Theme Selection**



We introduced the CGS in 1995, since then we actively pursued energy conservation as a steam using type factory. Then, we started switching to the UPS considering its merit in cost and environmental aspects (Fig. 1), so we had to change our energy conservation activities to those suited to a electricity using type factory. We started the Sakata energy conservation project focusing on the following activities based on the idea that the energy conservation was management techniques and it was important to act from the original viewpoint such as reviewing the margin, etc.

- [1] To clarify the problems for which we did not taken action because we did not know the cause of the problem and to do so by thoroughly examining them at the workplace.
- [2] To think of the corrective measures from the viewpoint of the whole factory instead of leaving the activities to limited people responsible for the problems.

# 2. Understanding and Analysis of Current Situation

The theme of the activity this time was to identify the unknown part of problems and to take measures after we were convinced of the effectiveness of the measures. So we decided to focus our activities on the exhaust air equipment (scrubber), the cooling water pump for production and the pure water equipment. Those had been difficult to improve because of affecting the production.

In case of production equipment too, we focused on the dry pump which had been difficult to improve.

#### (1) Understanding of Current Situation

We started with the brain storming in all to discuss the reason why we hesitated to act (Table 1). Each of us disclosed the problems we had and analyzed them. What we knew was the fact that we had not discussed with the production division people the way to solve the problem which had made us hesitate to act.

| Target Equipment                           | Reason of Hesitation  | Energy Conservation   | Items to be Studied  |
|--|---|---|--|
|  | due to Facility   | Proposal  |  |
| Scrubber                                   | Effect to the production<br>equipment due to<br>change of exhaust air                                 | Reduction of exhaust air volume   | Actual exhaust air volume and factor of change   |
| Production cooling<br>water (1)            | Effect to the production equipment due to change of flow rate   | Reduction of cooling water<br>flow rate /Improvement of dry<br>pump       | Actual flow rate and action to<br>change / Confirmation of<br>cooling water supply<br>temperature and ΔT |
| Pure water<br>equipment                    | Problem of pure water<br>quality  | Change of water supply<br>pressure  | Study of how to secure water quality   |
| Production cooling<br>water (2: Reference) | Influence on the<br>production equipment<br>due to increase of<br>cooling water supply<br>temperature | Cascade system for dry<br>pump cooling water and INV<br>system for supply | Study of dry pump production<br>cooling water∆T and supply<br>temperature conditions                     |

| (Table 1) D | iscussion Result |
|-------------|------------------|
|-------------|------------------|

# (2) Analysis of Current Situation

We mutually agreed that we should, based on the understanding and analysis of the current situation, first make the production division people understand the status of the equipment and persuade them to work with us.



Figure 2 summarizes the factors of change. Looking into the actual operation, we confirmed that the possibility of the trouble happening to the equipment was low because it was being improved to make the operation stable.

Meanwhile, we knew the detailed air volume margin from the measurement of the air volume and found that it was possible to fully open the damper and decrease the present air volume down to the necessary volume. Studying the performance curve, it was also confirmed to be possible to reduce the energy by doing pulley-down whose initial cost was low (Fig. 3 and 4).



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We surveyed the workplace and found the following possibilities for improvements (Fig. 5).

[1] Pressure loss by supplying water to the filter.

[2] Possibility of over flow rate because of the opening of the pressure control valve.

[3] Pressure loss due to the opening of the blow-off valve.

Confirming this state with the performance curve, we thought we could stop one pump if improved (Fig. 6), and it was confirmed by the fact that the actual flow rate corresponded to the value measured by an ultra-sonic flow meter.

When changing the flow rate, the influence of pump's trouble was the most concern. But from the past experience, we knew that the possibility of the trouble was very low. To the contrary, since the number of the pumps was increased, the increase of the defect rate and the increase of the maintenance cost became our concern.

We realized again that it was important to understand the current situation in detail when operating the equipment.

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We checked the pure water equipment of the workplace and found that 32% of the total pure water used was circulated (Fig. 7). This was because, from the designing viewpoint, the water supply pressure was necessary not to lower the TOC removal rate of the RO equipment and, as a result, excessive water was being circulated. If the TOC rate is lowered, it was likely to affect the production, so we decided to study it with the maker and the production division.

#### Production cooling water (2: Reference)

This theme had been implemented in May, 2006 prior to this project (part-2). This project was motivated by this theme. We have not published this theme, so we present it here for your information. There are about 1,000 dry pumps and all of them use the production cooling water (Fig. 8). The electricity for supplying the water was large, so we studied the corrective measures in relation to the production cooling water equipment to make synergic effect.

The temperature of the production cooling water supplied to the dry pumps was 20 which was common to other equipment. The return temperature was 22 to 23 and there was no much difference. Meanwhile, it was confirmed that the temperature for supplying water to the dry pump on the specifications was 30 , so the cascade connection seemed to work effectively.



# 3. Progress of Activities

#### (1) Implementation Structure





As Fig. 9 shows, the activities involved the organization as a whole. Thanks to the cooperation of the facility technology division, we could learn and implement the way to do the analysis and verification based on theories.

### (2) Target Settings

Based on the business plan, we started the activities with the target aiming to reduce the cost by 15 million yen/year which corresponded to  $800 \text{ t-CO}_2/\text{year}$ .

# (3) Problem Points and their Investigation

There were problems carried on from the past and problems presented by the production division. We studied them in the project, planned corrective measures and proposed them.

#### Scrubber



The production division presented the following concern.

- [1] Is not the possibility of trouble increased?
- [2] What is the action if there is a request for the air volume?

As an answer, we explained how to use the flow control by the pulley and told them that the reliability of the operation would not change. As regards the request for the air volume, we told them that we would have 20% extra capacity.

We explained that the possibility of the clogging would be lowered to the contrary, because the damper would fully open, enhancing the reliability and reducing the cost, which they understood and we step forward (Fig. 10)

#### Production cooling water (1)

We replied to the production division that if we stopped 1 pump, we could add to auxiliary pumps, improving the action for emergency and reducing the maintenance cost, and even if we changed the flow rate, the possibility of trouble would be low. We also made them understand that if the production cooling water of the dry pump was a cascade system, we could expect more effect, and we proceeded with this idea.

#### Pure water equipment

When changing the water supply pressure of the RO equipment, the problem is that the TOC removal rate might come down. So the project team investigated the correlation between the TOC removal rate and the water supply pressure (Fig. 11).





As a result, we found that as the RO water supply pressure came down, the TOC removal rate also came down, but if the water quality was ordinary, the pressure could be reduced from 0.75MPa to 0.65MPa. Then, all we had to do was to investigate the cause that made the water quality high, which the production division was concerned about, and convince the production division people that these measures would not increase the risk even in the state of increase.



There are two causes that increase the TOC, i.e. the industrial water and the water recovered from the factory (Fig. 11). From the past results, the increase of TOC was supposed to be caused by the recovered water, and the action was same in both cases, i.e. before and after implementing the measures. Meanwhile, if the industrial water is the cause, the TOD tends to increase gradually. In this case, it was confirmed that the TOC was satisfactorily removed by returning the water supply pressure of the RO equipment to the original pressure. So the production division understood the findings including the measures we proposed.

# Scrubber (Fig. 12) Manometer Duct Separated from the production equipment to confirm the exhaust air pressure.

We conducted the flow control by pulley-down to change the air volume. Then, the production division and we independently checked if the 20% extra capacity could be secured, and it was confirmed that the value was within the range as planned on the performance curve (Fig. 12).

#### Production cooling water (1)

4. Details of Measures

To reduce the pressure loss as one of the measures, we added the pump with filter. The valve was fully opened and one pump was stopped.

#### Production cooling water (2: Reference)

We made the cascade connection for the production cooling water of 115 dry pumps and, as a result, we could reduce the flow rate by 230 L/min (Fig. 13, Fig. 13-1). Then, we installed the inverter to the pumps for supplying the production cooling water and, as a result, we could solve the problem of the water returning to the tank by the constant pressure valve.



The electricity saved by the cascading alone was not much, but the fact that we worked with the equipment and production people for a common purpose had a great effect to promote the energy conservation activities since then.



#### Pure water equipment

On the pure water equipment, there was no change to the TOC removal rate due to the change of the pressure even in the verification data (Fig. 14) in which the water supply pressure was dropped to 0.65Mpa by the inverter.



# 5. Effects achieved after Implementing Measures

Every one of us deployed the achievement of this project and implemented 11 measures in total. As a result, we could reduce the energy cost as well as  $CO_2$  emission and it was much more than the target (Table 2).

|   | (   | Table 2)                             |
|---|---|--------------------------------------|
| Energy Conservation Items   | Monetary Amount<br>of Effects<br>(Thousand<br>yen/year) | Reduction<br>CO <sub>2</sub> -t/year |
| Review of production cooling water pump (from 4 units to 3 units) (1) | 1,850   | 95                                   |
| INV control of production cooling water pump (including dry pump) (2) | 12,000  | 440                                  |
| Low pure water RO pressure  | 1,454   | 75                                   |
| Pulley-down of scrubber   | 700   | 36                                   |
| Review of operational management of electricity room PAC              | 200   | 10                                   |
| Reduction of number of PAC operation units in monitor room            | 100   | 5                                    |
| Review of setting for cooling tower's cooling water temperature       | 2,429   | 125                                  |
| Automatic control by INV of chilled water secondary pump              | 2,700   | 143                                  |
| Optimization of boiler operation                                      | 5,000   | 230                                  |
| Stopping of dry coil chilled water pump in Photo room                 | 700   | 36                                   |
| Lowering of external air conditioner blow-off temperature             | 1,400   | 75                                   |
| Total effect  | 28,533  | 1,271                                |

\*Cases described here.
\*1 Calculated based on the effect measured during the period and considering the operation hours in a year.

### 6. Summary

From these project activities, we learned a lot including importance to recognize the workplace and of the fact that we could solve any difficult problem by working with the production division.

Of the energy consumed by a semi conductor factory, approximately the half of it is the electricity used by the production equipment and the remaining is the energy consumed by the basic equipment. If there is not any production equipment in the factory, the total energy consumption is supposed to be about 10% of the factory with the production equipment. In other words, most energy is consumed by the production equipment. Of it, the energy except for pure water, compressed air, etc. is consumed as heat generated by the production equipment and by the outside air conditions associated with the exhaust air

Figure 15 shows its flow which we understood and learned through this project. In the project, we understood that it was important to consider the energy conservation in the context of the mutual dependency of various types of energy without being confined to the efficiency of individual equipment. We also realized anew that all the heat coming from the production equipment was discharged outside. We want to proceed to next action considering the flow of energy, characteristics which decide the efficiency of equipment, and the room to further improve the setting conditions for temperature, pressure, etc.

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# 7. Future Plans

We are planning to change the absorption type chiller to a high-efficiency electric chiller. By doing so, our factory moves to more electricity using type factory and we are intending to promote the energy conservation tuning.

This is the theme for the long term and mid term plan, and we hope we can present our achievement at the National Competition for Outstanding Case Examples of Energy Conservation in near future.